

June 13 1989

FINANCIAL TIMES

JAPAN Executives ready to return to China Page 4

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World News

Peking calls for arrest of 21 student leaders

The Chinese Government last night struck at the heart of the student pro-democracy movement when it launched a nationwide search and called for the arrest of 21 student leaders active in the Peking demonstrations.

Ethnic unrest grows Over a dozen people have been killed and scores injured as the Bulgarian authorities attempt to quash the growing unrest among the ethnic Turkish community in Kuzhul.

Boat people bargain Vietnam indicated it was ready to strike a bargain over the thousands of "boat people" who have fled the country and are existing in overcrowded camps in Hong Kong and other coastal states in South-East Asia.

EC frontiers report EC Governments are in danger of slipping seriously behind schedule in agreeing measures to scrap frontier formalities, says a critical report adopted by the European Commission.

Free election talks Talks began in Budapest between the Hungarian Communist leadership and the non-Communist opposition party holding the first free elections next year to a new parliament.

Party officials retire Several top Polish Communist Party officials have decided not to stand for parliament in supplementary elections after failing to get 50 per cent of the national vote in the election of June 4.

Poll losses forecast UK Government appears to be bracing itself for significant losses in tomorrow's elections to the European Parliament after admitting that it appears to be trailing the opposition Labour Party.

Sri Lankan alert Sri Lankan security forces have been put on full alert in an effort to forestall violence on the 25th anniversary of the extremist Sinhalese JVP party.

Israeli crackdown Israeli troops demolished four Arab homes and sealed seven and announced the arrests of more than 50 Palestinian activists in the occupied West Bank.

Inquiry intensifies The investigation into the possible causes of the fan blade failures in CFM-56-3 engines powering Boeing 737-400 aircrafts intensified in an effort to minimise disruption to air services.

Oil blaze capped Red Adair, the American fire-fighter, joined Soviet emergency services to put out a blaze which raged for nearly three weeks on an oil platform in the Caspian Sea.

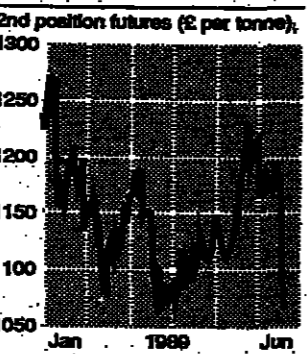
Battleship found The Second World War German battleship Bismarck, sunk in May 1941, was found in surprisingly good condition on the floor of the Atlantic by the oceanographic research team which found the Titanic.

Business Summary

La Générale campaign begins for share offer

Société Générale de Belgique, leading Belgian holding company, yesterday chose a Brussels theatre to launch the official marketing campaign for its forthcoming BIP (Belgium) share offer.

COFFEES prices tumbled in New York overnight and in London yesterday as the prospect grew nearer of a free market in coffee from the end of September after the collapse



of International Coffee Organization talks. The Société Générale contract in robust coffee on the London Futures and Options Exchange (Fuo) closed at 12,065 a tonne, a fall of 123 on the day. Commodities, Page 28

BRAZIL's stock markets reopened but there was almost no trading. The government said Mr Nélson, the country's leading investor, who provoked a crisis on the stock markets, would leave all his positions in the markets cancelled.

WARREN's stock price fell after the announcement of a new plan to acquire 21.1 million shares for the year.

ORDINARY Shares in Asko, last expanding West German discount, fell by DM2.1 (3.3%) after news that the company's Adler discount clothing subsidiary was being investigated for various tax and customs offences.

EXPORT Development Corporation Canadian export credit agency has been criticised for maintaining an inadequate allowance for possible losses on its sovereign loans.

TAIWAN is to send five missions to the US between August and early 1990 to buy American products worth about \$1.5bn to help narrow the trade gap.

CANON of Japan has made a \$100m investment to acquire a 16.6 per cent stake in Next, California-based computer manufacturing start-up company.

GENERAL MOTORS unveiled plans to launch fixed-price, drive-in servicing centres across Europe, in an attempt to win back some of its \$700m-a-year parts and service business.

BAYER, West German chemical company, plans to invest Y200 (244.4m) in Japan in the next few years.

ROLLS-ROYCE said the US aircraft leasing group International Lease Finance Corp (ILFC) had agreed to buy aircraft engines worth \$300m.

DAIMLER-BENZ: A public hearing will begin next month on whether to allow the planned merger of Daimler-Benz with MBB, the West German aerospace group.

Hungry children pay the price of Kabul's defiance

By Christina Lamb in Kabul

AT Sam Rahim is already queuing for bread. He is nine and has an elder brother in hiding to avoid conscription to the Afghan army and a sister whose legs were blown off by a rocket.

It is four months since the last Soviet troops left Afghanistan, after a nine-year occupation. Widespread predictions that the puppet regime of President Najibullah would quickly fall have proved false. Life is tough, food is scarce, yet life goes on in Kabul and President Najibullah looks, if anything, more secure.

The economic blockade was intended to turn people against the Government and cause it to collapse from within. Instead, the Government is using the strategy against the guerrillas - claiming, not without some justification, that the US-backed guerrilla leaders are living in great luxury in Pakistan while starving their own people.

Food convoys to Kabul and the Mujahideen who are blocking them, who is responsible for the suffering? The shortages do not, however, affect the members of Government or President Najibullah's ruling People's Democratic Party of Afghanistan, whose tables can still offer fine wine and good meat. Defections have been prevented by providing coupons to Government employees, entitling them to free flour, sugar, vegetable oil and tea.

There is a universal and desperate shortage of fuel, with tiny children out collecting twigs every day, but aid officials say even this problem is not as bad as two months ago. Jan Mohammad, President of the Peasants Co-operative Society, said: "We have shown against all adversity we can feed the people and administer the country. Who knows what the Mujahideen would provide, when they cannot even administer the province of Kpmar?"

Mujahideen leaders in Peshawar, the Pakistani frontier town which serves as headquarters to the seven main resistance parties, admit they are worried that their strategy of laying siege to towns by closing off supply routes is being undermined by some of their own field commanders, who are accepting bribes to let trucks through. Some food is now reaching Kabul from Pakistan, which means it is getting through Mujahideen-controlled areas in

Moscow and Bonn bolster ties with co-operation pact

By David Marsh in Bonn

THE Soviet Union and West Germany yesterday signed a wide-ranging policy statement pledging both sides to human rights, disarmament and economic and environmental co-operation.

The document condemns seeking of military superiority by either NATO or the Warsaw Pact and rejects exchange of people and ideas between countries. "Everyone has the right to choose his own political and social system."

The joint declaration, billed as the political highlight of the visit, has been drawn up in painstaking work by the two foreign ministries over the past year. It expresses support for a range of disarmament steps including a 50 per cent cut in the superpowers' nuclear arsenals within the Soviet Union, Europe and a worldwide ban on chemical weapons.

UK firms guilty on Gold Fields disclosures

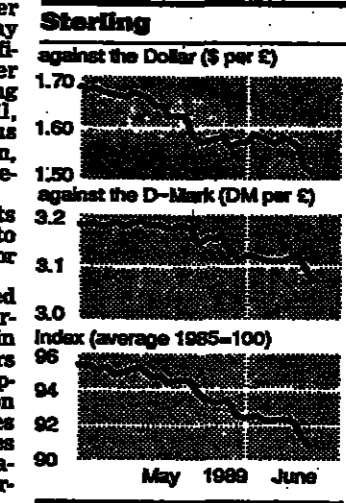
By Richard Waters and Kenneth Gooding

TWO leading UK securities firms, Smith New Court and James Capel, yesterday pleaded guilty to charges concerning failure to disclose interests in the shares of Consolidated Gold Fields, the diversified UK mining group, in 1984. They are the first firms to be charged under section 212 of the Companies Act, 1985, which requires disclosure over interest in a company's shares.

Thatcher tries to end doubts over economic policy

By Philip Stephens and Peter Norman in London

BRITISH Prime Minister Margaret Thatcher yesterday sought to restore sagging confidence in the pound after another sharp fall in sterling with a promise of full, unequivocal and generous backing for Mr Nigel Lawson, her Chancellor of the Exchequer.



While her words provided some comfort for equity markets, sterling closed weak in London despite sales of dollars by the Bank of England to support the pound. Speculation was rife that the authorities may have to raise base rates sharply to rebuild international confidence in the currency.

Interest rates on the domestic money market yesterday "discounted" a rise in base rates to at least 14.5 per cent from 14 per cent. But many analysts suggested that the Bank would have to push up interest rates to as much as 16 per cent to rally the pound.

The Bank, however, gave a clear signal that it did not want any increase in base rates. It is thought to believe that such a step would not be justified by domestic economic conditions. Despite sharply higher retail sales last month, it believes the economy is slowing in line with the Government's objectives.

A further slump in sterling's value could force the Bank to change its mind. But in any event, action is unlikely until after tomorrow's European elections. By then the authorities will also have a clearer insight into inflationary pressures, with the latest average

earnings data due for release tomorrow and the May retail price index on Friday.

The British authorities were given some indirect support by foreign central banks which were intervening in currency markets to curb the dollar's rise.

After large scale dollar sales by the Bank of Japan overnight, both the US Federal Reserve and the Canadian central bank intervened by selling dollars for yen rather than D-Marks.

However, the pound closed in London near to its day's lows against the West German DM3.09 on Monday and nearly a cent lower at \$1.5160 (DL252).

The FT-SE 100 closed at 2,128, down 15.3. The dollar rose slightly to DM2.026 (DM2.025) and ¥149.15 (¥148.8). Papering over the difference, Page 24

Torrás Hostench plans wide changes in investment tactics

By Peter Bruce in Madrid

TORRAS HOSTENCH, one of Spain's biggest industrial holding companies in which the Kuwait Investment Office (KIO) has a 40 per cent stake, is making far-reaching changes in investment strategy which could involve substantial withdrawals from two of its prime industrial sectors - paper and chemicals.

The changes, if implemented, would mark the end of possibly the fastest accumulation of industrial power in recent Spanish history and could herald a flush of new acquisitions in food and services by Torrás at home and in the European Community.

The group's vice president, Mr Javier de la Rosa, a Barcelona financier and the senior board member in Spain, said that Torrás Hostench did not regard its paper subsidiary, Torrás Papel, and its chemicals and fertilizer division, Ercros - a merger of Union Explosivos Río Tinto (ERT) and Cros, a fertilizer company - as central to its future.

He said Torrás was prepared to cut by half the 300 per cent stake in Torrás Papel and its 40 per cent holding in Ercros. He said Torrás Hostench would build up Ebro, its foods division, and several financial and engineering service companies, all acquired in the past 18 months, as core businesses. "We will look for other partners in Ercros and Torrás Papel," Mr de la Rosa said. He is hoping to attract foreign buyers and said Torrás had been attracted to Cros and ERT by their assets and to Ebro because of its profitability.

Torrás Hostench is capitalised at almost Pt200bn (DL5bn) on the Madrid stock market and is listed in New York and London. It owns 51 per cent of Ebro, a rapidly diversifying paper miller, and 50 per cent of Beta Capital, a Madrid stockbroker, Amaya, an insurer and Eppo, an engineering consultant.

Mr de la Rosa, who owns 15.8 per cent of Torrás Hostench, introduced KIO to Torrás in 1986 when it was still a modest Catalan paper manufacturer struggling out of bankruptcy. He has played a key role in transforming the group into Spain's biggest industrial conglomerate outside the state or banking sectors, with sales last year of Pt418bn and pre-tax profits of Pt16.5bn.

Contents

Spain's sun threatens to set in Greece... Sunday's general election is the most critical faced by Andreas Papandreu and his Pan Hellenic Socialist Movement since the movement was launched following the collapse of the military dictatorship in 1974... Page 3

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MARKETS. Spain: Madrid SE Index 320.15 (1.29%). New York: New York Composite 1,522.0 (1.29%). London: FT-100 2,128.0 (-15.3). Frankfurt: DAX 1,200.0 (-2.02%). Tokyo: Nikkei 18,990.0 (-1.48%).

EUROPEAN NEWS

Deaths reported as Sofia quashes unrest

By Judy Dempsey in Sofia, Bulgaria

OVER a dozen people have been killed and scores injured as the Bulgarian authorities attempt to quash the growing unrest among the ethnic Turkish community in Kurzhall, in the south-east of the country.

Unconfirmed reports reaching Sofia from Kurzhall, a region closed to foreigners, say that over the past week the police moved in after the ethnic Turks held strikes and demonstrations in protest at the suppression of ethnic and cultural rights.

The latest spate of violence against the Turkish minority follows disturbances last month in the north-eastern towns of Razgrad, Todor Kozlevo and Kralovo. Officially, three people were reported killed. But Turks arriving in Belgrade and in Ankara speak of much higher casualties.

Bulgarian refugees tell of expulsion

By Jim Bodgener in Edirne

BATTERED cars and jumbles of household goods clogging the Turkish border post with Bulgaria at Kapikule yesterday were ample evidence of the recent forced expulsion of Moslem communities from Bulgarian towns and villages by security forces.

Yesterday morning alone, 3,000 more refugees arrived in a steadily-rising tide which has numbered more than 20,000 over the last few weeks.

Bulgaria now appears to be taking advantage of the open border, announced in mid-May by the Turkish government, to rid itself of those members of the 1.5m Turkish minority who have refused to renounce their ethnicity in a four-year "Bulgarianisation" campaign.

Deportees spoke bitterly yesterday of the brutal force used by the Bulgarian police and army to crush demonstrations in May protesting at the authorities' campaign.

"I am calling on world opinion to condemn such forced deportations," said Professor Erdal Inan, leader of the main opposition Social Democratic Party, on a visit to Kapikule yesterday. He accused the Turkish government of not taking a sufficiently active line on the issue.

However, increasingly belligerent statements condemning Sofia have been made recently by the Turkish Prime

Minister, Mr Turgut Ozal. Some activists belonging to ethnic Turkish resistance organisations were among the deportees who arrived yesterday, but most were ordinary peasants and townspeople torn suddenly from homes and jobs.

Harried by police truncheons and dogs, they had received at most 12 hours' notice to leave. "We are taking in these people who have been oppressed and thrown out of their country," said the governor of Edirne province, Mr Usal Erkmen, yesterday. He said no distinction had been made between Turks, "Pomaks" (Bulgarians Islamised centuries ago) and gypsies.

Many deportees have relatives and friends ready to accommodate them in Turkey but housing is available for the homeless, he said. Each refugee was given TL50,000 (£16) and such food and other essentials as required, he said.

The deportees said that during the Bulgarianisation campaign, children had been beaten at school for speaking Turkish, people had been intimidated against praying in the few mosques that have not been closed and protesters had been fired or demoted from jobs.

"We were two faces," said one. "Inside our houses we were Moslems and outside we were Bulgarians."

Hungarian party begins talks with opposition

By Leslie Collitt

IMPORTANT "triangular table" talks began yesterday in Budapest between the Hungarian Communist leadership and the non-Communist opposition on the holding of the first free elections next year to a new parliament.

A breakthrough was achieved last weekend when the Communist Party agreed to negotiate with a joint delegation of eight opposition groups. It had previously insisted on talking only with the individual groups.

Yesterday's talks in the Hungarian Parliament, carried live by Hungarian TV, were held at a three-cornered table, in contrast to the round-table talks earlier this year between the Polish authorities and the Solidarity opposition. The third delegation was made up of Communist-affiliated social organisations. Mr Matyas Szarvas, president of Parliament and a leading party reformer, presided over the meeting.

The eight political groups making up the opposition joined forces to strengthen their negotiating position with the ruling party. Mr Ferenc Kosszeg, head of the Alliance of Free Democrats, said the talks on the creation of a multi-party system were significant, as the party had previously tried to split the opposition.

The Hungarian Communists had sought without success to achieve a coalition with leading opposition groups well before the election. The goal was to draw the fledgling parties into responsibility for the serious economic and social crisis as well as assuring an electoral majority for the party, whose popularity has dropped to a new low.

Among the opposition groups represented at the talks are the Social Democrats and the Small Landowners, the two leading parties before the banning of all non-Communist parties in 1948.

Meanwhile, the increasingly sharp divisions in the leadership emerged into the open this week when Mr Karolyi Gröz, the Communist Party leader, acknowledged that a struggle for power was taking place. He told the party newspaper *Nepszav* that some members of the leadership advocated taking Hungary out of the Warsaw Pact.

Mr Gröz's accusation was seen in Budapest as an attempt to make the reformers look like "adventurers" and to discredit them in the eyes of the Soviet leadership.

Fundamentalism blamed for Uzbek rioting

By Quentin Peel in Moscow

MR Mikhail Gorbachev, the Soviet leader, warned yesterday that Islamic fundamentalism was involved in the rioting which has left at least 96 dead and more than 900 injured in the Soviet republic of Uzbekistan.

"It is not only a question of inter-ethnic relations, but fundamentalism has bared its teeth," he told newspaper correspondents in Bonn, in his direct warning yet of the dangers of the ethnic violence plaguing the Soviet Union.

However his claim was immediately rejected last night by leaders of the Meskhetian Turk minority which has been the object of murderous attacks by marauding bands of Uzbek youths in the Fergana valley.

"We are all Moslems," Mr Remis Saldov, vice-chairman of a temporary organising committee for the minority group, told a public meeting in Moscow. "It is not a religious quarrel. It is on social grounds."

He said both groups involved had flown the green flags associated with the Iranian revolution, ominously reported by Soviet television.

The Uzbek majority belong to the Sunni branch of Islam, while the Meskhetian Turks are Shia, but Mr Saldov denied any religious element in the strife.

However the Turks attending the meeting in Moscow did claim that there was clear organisation behind the riots, which they said is a group of people against the democratic process, "one speaker told the meeting. "There is no doubt this was planned to coincide with the Congress" - the first session of Mr Gorbachev's newly-elected parliament.

Mr Ashstarkhan Turanov, a driver from Fergana who escaped three days after the riots began, said the crowds of Uzbek youths appeared to be well-organised, and to have Molotov cocktails already prepared.

"They attacked our women and children," he said. "They stripped them naked. They grabbed their earrings and tore them from their ears. They forced the women to run naked through the streets. Even fascists don't do anything like that."

He said they were "highly organised, with the participation of the militia". Mr Saldov claimed that bottles of vodka were supplied to the drunken crowds by the KGB.

The Soviet authorities have launched a massive security operation to bring the violence under control, with Interior Ministry troops in the area now numbering between 11,000 and 12,000, the ministry said.

It said that the official death toll was now 90, but "we are still finding corpses in burned-out houses. The majority are Meskhetians. The figures are subject to change, and the situation remains complicated."

Mr Nikolai Ryzhkov, the Soviet Prime Minister, was spending a second day yesterday in the strife-torn area, where the local authorities appear to have abandoned all attempt at control. Television pictures show the local party and government headquarters surrounded by rings of central government troops.

Moscow anxious to avert Islamic unrest

The Kremlin fears Moslem anger could be redirected northwards, says James Blitz

THE violent unrest in Uzbekistan is not over. On Monday, the sudden mission to the region by Mr Nikolai Ryzhkov, the Soviet Prime Minister, and the former KGB chairman, Mr Viktor Chebrikov, suggested continuing turmoil.

Yesterday, that view was reinforced by Mr Gorbachev on his visit to Bonn, where he told reporters: "The situation is still unsettled."

More ominously, the Soviet leader suggested that the inter-ethnic violence, unparalleled in the USSR in the Gorbachev period, was not just a matter of local ethnic differences. "Islamic fundamentalism has bared its teeth," he said yesterday. That movement can turn against Soviet authority if it is allowed to.

The violence in the Fergana area, in which over 100 people have been killed in the last week, has been conducted by Moslem Uzbeks against the local Meskhetian population. The Meskhetians are ethnically Turkish Moslems whom Stalin deported from Georgia and resettled in Uzbekistan in November 1944, shortly before he launched an attack into neighbouring Turkey. Stalin's fear at the time was that the minority might go over to the Turkish side in battle.

Forty years later, the settlers are despised in their homeland by the local population. The Meskhetians are Shia Moslems, while the Uzbeks are Sunni. Many Meskhetians have retained their Georgian-sounding surnames.

Even before the latest troubles, the 150,000 Meskhetians felt acutely uneasy about their position. They have repeatedly demanded to return to Georgia. The Kremlin has tried to grant the request, but the fiercely nationalist and mainly

Christian Georgians have successfully checked the return of thousands of Moslems to their republic.

What seems to have exacerbated the plight of the hapless minority now is the poor economic situation in Uzbekistan. The existence of unemployment in the republic is not officially admitted, but any Uzbek will tell you it is widespread. In such a situation, an alien group is an easy target for violence by local people.

Mr Ryzhkov's first concern will be to ensure that the feud spreads no further. One danger is that Islamic militancy might switch its target from the Meskhetians to neighbouring Tajikistan, whose people are ethnically different. But it would be more serious if the build-up of Uzbek and Islamic national-

ist feeling now directed against the Meskhetians were to switch towards Russian domination. That is a possibility which no Soviet official should underestimate.

The strong Uzbek national feeling is intertwined with the prevalence of Islam, a religion which affects the lives of most of the 5m people in the republic, whether or not they are believers. Moslem women are, for example, reluctant to marry Europeans living in Uzbekistan and workers in Central Asia are said to resist pressures to migrate to other regions to find jobs.

In recent months both the Kremlin and the local Communist Party have conducted a vigorous campaign to keep Islamic fundamentalism at bay. A string of concessions

was made to religious leaders in Central Asia this year, including an increase in the number of exit visas allocated to Moslems to undertake the Hajj to Mecca, and the return of one of the earliest Korans to the Islamic authorities by the Soviet state.

But this has not dampened local fervour. Visitors to Tashkent will search hard for local people singing Moscow's praises, but plenty have grievances against it. The most commonly aired is that the Kremlin has forced Uzbekistan to grow cotton for export to other needy republics, whereas local officials would far rather convert farmland to grow essential vegetable crops.

With such potential for unrest, the local party leadership in Uzbekistan must be

rough with nationalists and fundamentalists, and it has been in the recent poll for the Congress in Moscow, few nationalists were allowed to stand for election, and the local party leadership is openly and fiercely pro-Moscow. In an interview with *Pravda* in November 1988, Mr Rafik Nishanov, the Party First Secretary in the Republic, said: "No nation represented in the Soviet Union can assure its further development without the others."

In the present crisis, however, the Kremlin is probably less than happy to leave matters in the hands of the Uzbek Party.

Mr Nishanov has not been in charge for long and the party leadership in Tashkent has a reputation up in Moscow for being sluggish under the hot Central Asian sun.

Nor will it ever get rid of the stain of corruption: the cotton scandal in the region, which felled the late President Brezhnev's son-in-law, has claimed so many party officials that the Kremlin cannot be sure who will go next.

In one respect, the crisis in Fergana is less politically dangerous for Mr Gorbachev himself than other nationalist problems that have plagued him: he can always claim that, far from being a consequence of his political liberalisation, the violence against the Meskhetians is the direct result of another one of Stalin's abominable decisions.

But that excuse counts only as long as the violence is kept under control. That is the main reason why Mr Ryzhkov is in the region now. His presence tells local people that the Kremlin sees Uzbek and Islamic issues as Soviet ones and nobody should imagine otherwise.

Mr Gorbachev suggested use of Soviet rockets for German satellite launches, joint shipbuilding ventures on the world market, German use of Soviet scientific research facilities, and co-operation in electronics, the nuclear industry and aeroplane manufacture.

In a remark probably viewed as starry-eyed by many hard-headed Germans, he even suggested that Soviet electronic apparatus could replace Japanese products in German factories.

In an hour-long speech in Cologne before representatives of the Federal Republic's leading East bloc trading companies, Mr Gorbachev criticised restrictive western technology transfer rules and called for increased German investment in Soviet joint ventures. He also said the West gave insufficient access to Soviet goods because of fears of competition.

Mr Gorbachev was uncompromising about problems facing the Soviet economy. Departing radically at times from his prepared remarks, Mr Gorbachev admitted: "We have great difficulties with our leading employees." He stressed that there would be no going back to the pre-reform period of "economic stagnation", but underlined that "in present circumstances it is not possible fully to open ourselves to the market."

The Soviet leader referred to statements by Mr Hans-Dietrich Genscher, the West German Foreign Minister, pointing to the risk of a "technological split" between eastern and western Europe. "The danger is real," said Mr Gorbachev. He said particular tribute however to West German efforts to train Soviet managers. A formal agreement on the training programmes was among 11 individual bilateral accords signed in Bonn yesterday.

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Mr Gorbachev said 73 German-Soviet joint ventures had been set up - a larger figure than stated from the German side so far. However, invested German capital was only \$87m (\$77m), which he said was far too little. Mr Gorbachev said his country was trying to overcome hurdles to joint investment by improving organisation and information on the Soviet market, but called on German companies to show vision in tackling it.

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Mr Gorbache

OVERSEAS NEWS

China's bloody tragedy fails to deter eager Japanese businessmen

Stefan Wagstyl reports that moral outrage and business are kept strictly apart by Peking's second-biggest trading partner

JAPANESE businessmen were booking their aircraft seats back to China almost as soon as they had got off the emergency rescue flights which had whisked them out of Peking.

The first large contingent of a few dozen executives was due to leave Tokyo for China today, with more expected to follow in the next few days. The speed of their return is a measure of Japanese confidence that the Communist Party is restoring order in China, albeit at immense cost in human suffering.

Japanese businessmen believe they cannot afford to waste time - even risking foreign criticism, voiced by one US politician, of being over-eager for profit in the face of China's misfortunes. The

investment they have made in the China trade is too big to neglect, the future potential of China too large to ignore. Japanese businessmen are not unaware of the enormity of the tragedy. Mr Takashi Ishihara, chairman of Nissan Motors, drew widespread public praise for a forthright condemnation of the Chinese leadership. But most executives argue that moral outrage and business should be kept strictly apart.

Mr Keikichi Honda, a director of the Bank of Tokyo, says: "Brutality against human rights is something to be condemned, but I don't think the rest of the world should punish China with economic sanctions. I don't think that would help."

His view echoes that of the

Japanese Government which has simultaneously criticised violence in China and ruled out sanctions. Mr Tokio Katayama, director of the north Asia division in the Ministry of International Trade and Industry, says: "The Japanese Government wants to continue co-operating with China in the modernisation of its economy."

According to reports in Tokyo, the Chinese Ministry for Foreign Economic Trade this week issued a special statement welcoming Japanese businessmen back to China.

Nevertheless, even those most optimistic about the future concede that the recent turmoil has had a powerful impact on economic links between the two countries. It is too small to have much effect on the diversified Japanese

economy, but could compound China's serious economic difficulties.

Japan is China's second largest trading partner after Hong Kong and is the third biggest source of direct investment after Hong Kong and the US.

The Japan External Trade Organisation, a government-funded body, estimates that two-way trade this year could fall by 30 per cent from the 1988 total of \$19.4bn.

Raw materials shipped in bulk from China - including oil and coal, metals, and food - will probably continue to be traded in accordance with existing contracts. The worst-hit trade will be in Chinese textiles, which account for nearly a quarter of total imports into Japan, Jetro forecasts.

However, Mr Takaaki Yok-

ota, research director at the Japan China Association of Economy and Trade, says Jetro's forecast is too pessimistic. He believes a 20 per cent decline in trade is possible.

The main short-term impediment is how quickly Chinese corporations will recover from the upheaval which, bloodshed aside, has brought economic havoc, especially to transport.

Several Japanese exporting companies have warned they will stop shipping goods from next month because China has not sent out necessary letters of credit to cover the orders. Chief among these are the steelmakers, which sold \$2.5bn worth of metal last year. Matsushita Electric, the electronics combine, has stopped produc-

ing televisions for export.

However, many temporary breaks in business are likely to be restored in the next two weeks or so. Nippon Express, a multi-divisional transport company which suspended air shipments to and from China on June 4, resumed carrying small packages yesterday. Its sea service remains suspended.

Companies will act on the reports the executives flying back to Peking will send to Tokyo. In the long term, everything depends on the future course of events in China, but on the assumption that the Communist Party remains in control, Japanese businessmen believe that China will continue its open-door economic policy.

The rate of growth of trade and investment will slow, how-

ever, partly because of uncertainty and partly because of a need by China to depress economic growth in order to attack inflation.

Investment in China has grown since the mid-1980s, with many leading companies establishing joint ventures. Investments in the year to March are worth a total of \$300m.

Both sides had been anticipating a sharp increase following the announcement of a bilateral investment agreement during a visit to China by Mr Noboru Takeshita, the Japanese Prime Minister, and confirmed in April when Mr Li Peng, the Chinese Premier visited Tokyo.

However, the consensus now is that greater uncertainty is bound to delay new projects.

Japanese banks are also expected to become more cautious about committing funds. Mr Honda, at the Bank of Tokyo, says: "Japanese banks are taking a wait-and-see attitude," although he believes relations with the Bank of China, the foreign trade bank, will remain good as it is a largely apolitical organisation, unaffected by the recent rifts within the Communist Party.

This could be crucial as China's foreign debt has grown rapidly in recent years to \$40bn at the end of last year.

Jetro says that if China's export earnings stay low for several months, it will not be able to meet its repayment schedule. However, bankers say the situation is not currently as serious as Jetro suggests.

After the crackdown the outlook is far from bright

Colina MacDougall looks at China's economy

China's economy was in serious trouble even before the bloody crackdown in Tiananmen Square on June 4. Now, as the country struggles to resume normality after the factory closures and transport sabotage of last week, the problems will be more severe. While the hard-line leadership is concerned only with self-preservation, its economic problems will not simply go away.

In spite of Deng Xiaoping's references to the continuation of the open-door policy last week, economic reform is likely to unravel as the hard-liners exert more pressure. The economic freedoms of recent years are likely to be blamed for spurring demand for political change as the old guard jockey for position.

"We had believed that almost everyone supported reform and the debate centred on the pace of change," said one diplomat. "That does not now appear to be the case. The opposition was unwilling to be spoken openly by Hong Kong and the wolves are coming out of their sheep's clothing."

Even before the crisis, the hard-line Premier Li Peng was stressing greater control and

the supremacy of the party. He told the National People's Congress in March: "It is simply impossible to readjust the economy and overcome difficulties without necessary centralism and uniformity, and without rigorous organisational discipline." This view is likely to be much more prominent now as Peking struggles with political unrest and economic uncertainty.

"The economic structure was already irrational before the crackdown," a western diplomat in Hong Kong said. "It will become more so with funds diverted to the military and to pay higher wages to keep workers happy."

The progress of the economic reform was in any case frozen last autumn, when Premier Li Peng launched an austerity programme to cut expenditure. This has slowed the economy but failed to achieve the clamps on inflation which was the chief purpose.

A key reason was that the authorities did not effectively control incomes. Wages and other cash payments to workers rose in the first four months by 28 per cent, and bonuses and other cash allowances by a staggering 40 per

cent and 60 per cent respectively. Consequently, inflation rose by 27 per cent in the first four months of the year, Yuan Mu, the State Council spokesman said in May. Last year it reached 18.5 per cent.

The leadership has not improved its farm payments system, in spite of obvious effects on already-falling agricultural output. Naturally, peasants will not get the state unless they get paid, and shortages are a likely consequence.

Investment in fixed assets, which soared in last year's overheated economy, has only been cut by 4 per cent instead of the 24 per cent planned.

Output of coal, steel and transport has continued to lag behind that of processing industry, leading to more factory closures.

In the first four months export growth and, if processing and compensation trade is excluded, exports themselves dropped. As China's foreign debt is already around 40bn and interest payments are expected to peak in 1991-2, this may become serious.

All in all, the outlook both for economic reform and the economy are not bright.

Nationwide manhunt launched for student leaders

By Steven Butler in Peking

THE Chinese government last night launched a nationwide manhunt for 21 student leaders active in the Peking demonstrations and authorised police to use firearms to break up illegal public gatherings throughout the country.

In Peking last night martial law troops fanned out across the city to set up roadblocks and searched all vehicles,

while soldiers on foot stopped and searched pedestrians.

The issue of arrest warrants yesterday was the first confirmation that the student leaders are still at large.

The arrest list was topped by students who rose to prominence as figureheads for the movement, including Wang Dan, a 24-year-old history student at Peking University and

Wu'er Kaixi, a 21-year-old student at Peking Normal University, who distinguished himself as a fiery orator.

The 21 were leaders of the banned Autonomous Students Union, which is accused of inciting and organising what the government calls a counter-revolutionary rebellion, its term for the demonstrations.

The martial law command made a crude attempt to discredit Mr Wu'er by broadcasting a secretly filmed video tape of him at a banquet on May 29, claiming that he was feasting while other students were fasting. In fact, the student fast had been called off by then.

Chinese authorities ordered a tightening of border security

in case Fang Lishi, the leading dissident, and his wife, Li Shuxian, believed to be taking refuge in the US Embassy, should attempt to flee the country. US officials refused to confirm whether he remained in the embassy.

Meanwhile, Li Peng, the Prime Minister, hinted that a purge of news media could be in the offing.

Where persuasion does not work, terror will

Stephen Butler reports from Shanghai on the bitter battle for the hearts and minds of the Chinese people

CHINA'S pro-democracy movement now lies crushed under a wave of arrests and a campaign of terror - the bruised faces of detainees under interrogation shown on television every night in a warning of what is in store for anyone who steps out of line.

Yet the battle for the hearts and minds of the Chinese people is just beginning. It is a battle full of tension and fear, evident from a walk down the Shanghai waterfront, where only one Chinese turns up to practice English with a foreign visitor. Normally a foreigner is mobbed. Yet on Nanjing Road, Shanghai's most famous shopping street, I am whisked away by two students and taken to a dark underground cave where they ask: "What really hap-

pened in Peking?"

Outside the capital everyone now knows something terrible happened early on June 4, but what is far from clear for those who have not seen uncensored television footage of troops firing on unarmed civilians. There is the government version - broadcast hour after hour, day after day - according to which 300 soldiers were massacred by hoodlums after they refused to use weapons.

"I am not entirely satisfied with the government's explanation," says one Shanghai resident, who watched the government film of people beating and burning soldiers. "But those newspapers from Hong Kong, and the BBC and the Voice of America are too extreme. Why would the government want to massacre its

own people? It doesn't make sense.

Indeed, the very horror of what happened in Peking strains credibility and makes the government's case more plausible. The government has also made good use of the fact that many contradictory and obviously false reports have circulated widely. Eyes witness, for example, disagree about how many died, with estimates ranging from several hundred to seven thousand.

In the end, only the government knows the actual number. And while it is a safe bet that few Chinese believe the Government's figures (23 demonstrators dead), the government has succeeded in creating confusion, doubt, and, in the end, apathy.

"History will decide" was

coined last week by the mayor of Shanghai in his successful call to get people to go back to work. This has now become a convenient response from people who would rather not have to make up their minds themselves, particularly from older people who have a stake in the power structure and who have experienced the terrible results of past political struggles.

The government campaigns against rumours (meaning unofficial sources of information) and the Voice of America are also laced with just enough credibility to sow doubt.

Yet the government's propaganda campaign is not without its lapses and inconsistencies. It has blamed the trouble on a "tiny minority of trouble makers and lawbreakers".

Yet few could believe that

the pathetic souls who have been dragged before the public could be responsible for what even government pictures show: a virtual insurrection throughout the country.

In cities everywhere thousands took spontaneously to the streets, blocked traffic and closed down railways and bridges in a burst of anger against the hated Prime Minister, Li Peng.

"We don't believe anything the government says," says one student in that dark cave.

One English teacher at a university in Shanghai says some students are terrified they will be punished and their lives ruined.

They know it can be done. If persuasion does not work, terror will.

Hanoi ready to start talks on boat people

By William Dullforce in Geneva

VIETNAM indicated yesterday it was ready to strike a bargain over the thousands of "boat people" who have fled the country and are existing in crowded camps in Hong Kong and other coastal states in South-East Asia.

Nguyen Co Thach, the Foreign Minister, said Hanoi would open bilateral talks with the countries concerned about the repatriation of boat people who had not been granted refugee status.

The source of the migration of people from Vietnam for economic reasons could be resolved if other countries abandoned their economic blockade and their political hostility against the communist regime in Hanoi, he said.

The international community should step up its aid to regions which were the prey of economic difficulties and the site of illegal emigration, Nguyen said.

He spoke on the opening day of the two-day United Nations conference here, at which a new Comprehensive Plan of Action (CPA) for coping with the migration of thousands of Indo-Chinese refugees will be adopted. Hanoi's offer addresses the problem of the "economic migrants" which Hong Kong and other coastal

states in South-East Asia want to separate from the political refugees and return to their homeland.

Such enforced repatriation is provided for in the CPA only as an alternative which would be examined, if efforts to persuade refugees to return of their own free will fail. Britain, Australia and Asian countries of first asylum believe voluntary repatriation will not work.

This is not the view of the US. Mr Lawrence Eagleburger, Deputy Secretary of State, said that Washington accepted the general principle that asylum seekers found not to be refugees are ultimately the responsibility of their country of origin.

But the US - which has spent more than \$500m on aiding Indo-Chinese refugees since 1979 and has harboured the bulk of Vietnamese boat people - remained unalterably opposed to enforced repatriation unless dramatic improvements occurred in Vietnam's economic, social and political life.

Mr Eagleburger said Vietnam should demonstrate its commitment to the CPA by granting all those eligible under the orderly departure programme which has been in existence since 1979 the right to emigrate freely.



Vietnamese refugees packed like sardines on a ferry in HK

Sri Lanka prepares for violence

By Marvyn de Silva in Colombo

THE Sri Lankan security forces have been put on full alert and police and servicemen have had leave cancelled in an effort to forestall violence on the 35th anniversary of the extremist Sinhalese JVP party.

The JVP is expected to use the anniversary as the focus of its campaign to force 45,000 Indian troops to leave the country.

Port workers in Colombo have refused to handle cargo bound for India, and Indian goods lie piled up in the warehouses with no labour to load them. Indian shopkeepers have received JVP "notices" to shut their shops or face reprisals.

President Premadasa has called on the peace-keeping force to leave by July 31, but the JVP campaign is creating economic chaos according to Mr Gamin Disanayake, the Plantations Minister.

Israel looks to ways of speeding deportations

By Hugh Carnegie in Jerusalem

THE Israeli authorities said yesterday they were considering ways of easing legal obstacles to the deportation of Palestinians from the West Bank and Gaza Strip. The deportation policy has attracted strong criticism from the US and other countries concerned by Israeli reaction to the uprising in the occupied territories.

General Dan Shamron, the army chief of staff, told a parliamentary committee the idea was to remove the right of appeal for those deported until after they had been expelled from the country. If their appeal was subsequently upheld, they could return.

Mr Yitzhak Rabin, the Defence Minister, complained at the weekend that at present the effectiveness of deportation was being diluted by long delays in implementing expulsion orders while appeals

against them were heard in the courts, although none has yet been upheld.

Nearly 50 Palestinian activists have been deported since the *intifada*, or uprising, began 18 months ago. Most were put across the border into Lebanon. Security sources say the defence establishment would like to make more use of expulsions to curtail the influence of leading activists.

Despite appeals by the US to ease their uncompromising repression of the *intifada*, the authorities have stepped up their actions in recent weeks and signalled tougher measures to come. Yesterday 50 activists in the West Bank were rounded up by the army which blew up or sealed 11 homes in reprisal for attacks on Israeli troops and other targets.

Malaysia expects 3% growth rate

MALAYSIA can expect 3 per cent economic growth this year, nearly matching last year's 8.1 per cent, the central bank's deputy governor said yesterday, AP reports from Kuala Lumpur.

The national news agency Bernama said Mr Lin See Yan, Bank Negara deputy governor, added that consumption expenditure and private investment would continue to push up incomes. He said manufacturing and tourism were the main growth areas, while growth in the farm sector was expected to slow this year.

He said he expected unemployment, currently 8 per cent, to fall to 7.75 per cent by the year end and fall below 7 per cent by 1991. It would take three years to come down to 6 per cent, he added.

Mr Lin also said Malaysia would continue to make early repayment of its foreign debt, which has been reduced to Ringgit 42bn (£10bn).

Bangkok worries about building boom

By Roger Matthews in Bangkok

THAILAND'S relentless construction boom is beginning to cause official concern as the price of building materials continues to climb, land speculation intensifies, and fears rise of an oversupply of homes in the luxury condominium market.

In the Bangkok metropolitan area approval was granted last year for over 800 large-scale building projects with nearly 40 buildings in the 20-40 storey range. More than 200 applications from 1988 have still to be processed while a further 130 were lodged in January this year.

Mr Banbarn Silpa-archa, the Minister of Industry, appealed yesterday to the country's three main cement producers

to squeeze the maximum output from their existing plants and to consider adding substantially greater capacity. He estimated that Thailand would need a minimum of 2m tons of cement a year by 1991 compared with the present capacity of 1.5m tons.

The industry Ministry also said that it was considering lifting the ban on new factories for producing steel reinforcing bars, another of the materials in short supply.

Some construction companies estimate that prices of steel bars, aluminium and some woods have risen by over 30 per cent in the last two years and see little change in the trend while demand is rising so sharply.

The risk of these price rises posing severe difficulties for the more speculative building projects has led the government to urge the Bank of Thailand to introduce stricter borrowing requirements especially for luxury condominiums.

At the same time, the Cabinet is preparing legislation that will allow non-Thais to purchase apartments in these buildings.

Ministers are divided over whether an upper limit of 25 per cent or 40 per cent for foreign ownership should be imposed on such condominiums, but the principle has been conceded because of the local market would be unable to absorb the volume of units becoming due to become available in

the next two to three years.

The commercial banks are facing increased criticism for overly-generous lending policies towards luxury condominiums which, critics point out, also serves to increase the pressure on the already seriously underfunded public utilities. There are said to be nearly 300 of these condominiums either under construction or in the pipeline.

It is feared that such a concentration of resources at the luxury end of the market could create additional delays in starting on longer-term industrial projects with some companies being quoted a six-month waiting list by specialists in piling and foundation work.

Iran still keeps Gulf off-balance

Victor Mallet on how the Arabs have reacted to Khomeini's death

THE RULERS of the Gulf oil states must feel like anxious patients in a dentist's waiting room as they watch the unfolding political drama in Iran after the death of Ayatollah Ruhollah Khomeini.

The Gulf's Sunni Moslem heads of state are privately delighted about the death of the man who tried to export his brand of emotional Shia fundamentalism to their fiefdoms. He was a man, moreover, who had the charisma to influence their own Shia populations.

But the Gulf is full of nervous expectation about Iran's future. Theories that the Iranian masses were victims rather than supporters of the Islamic Revolution were made to look hollow by the extraordinary - and sometimes violent - outpouring of grief which followed Khomeini's demise.

The mourning was not confined to Iran. While it appears to have found no public expression among the cautious Shias of Saudi Arabia's Eastern Province, it was evident in Lebanon and Bahrain.

So sensitive are the Sunni rulers of Bahrain, where the majority Shias are closely watched by the authorities, that two journalists working for international news agencies had their credentials withdrawn last week, apparently for reporting Shia grief. One of them is being expelled.

Most of the Gulf states reacted with habitual caution to Khomeini's death, sending non-committal condolence messages to the Iranian govern-

ment and in some cases junior government officials to the funeral. Saudi Arabia was a notable exception and Riyadh maintained a stony silence.

For the immediate future the rift between Iran and Saudi Arabia, worsened by Khomeini's virulently anti-Saudi final testament, is too deep for reconciliation. It would take a bold Iranian politician to mend fences with the Saudis so soon after the Ayatollah's funeral and thereby risk the charge of defying Khomeini's commandments.

Next month's pilgrimage to the Saudi Arabian holy city of Mecca, the annual Hajj, is another bone of contention between the two countries and it now seems that there will be no pilgrims from Iran. Saudi Arabia insisted on an Iranian quota of 45,000, while Iran wanted to send three times as many, and negotiations collapsed amid mutual recriminations. More than 400 pilgrims, most of them Iranian, were killed in clashes between Saudi security forces and pro-Khomeini demonstrators in Mecca two years ago.

In spite of the bitterness over the Hajj and Khomeini's legacy of hate towards the Sunni Moslem Gulf rulers, the next few months in Iran will not necessarily be too painful for the Arab world.

The destabilising chaos predicted in some quarters has not yet materialised, and Iranian leaders will be spending much of their energy on domestic matters, including repair of the economy after last year's Gulf war ceasefire and

the forthcoming presidential election in August with its associated constitutional reforms.

Only the extreme optimists among Khomeini's opponents expected an instant collapse of his Islamic Revolution after his

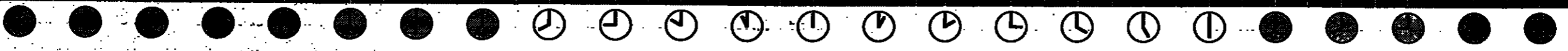
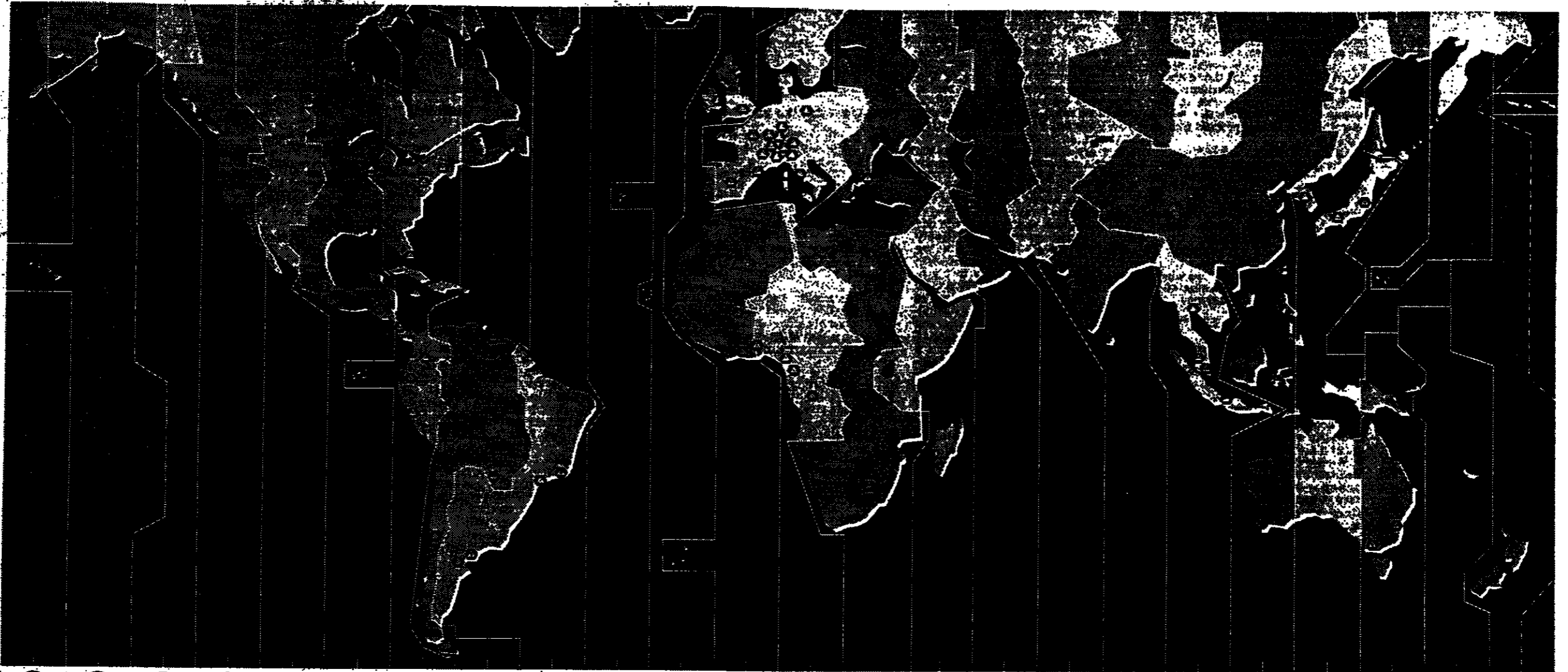
death. The Iranian masses were victims rather than supporters of the Islamic Revolution were made to look hollow by the extraordinary - and sometimes violent - outpouring of grief which followed Khomeini's demise.

The hitherto deadlocked negotiations between Iraq and Iran to consolidate the ceasefire probably hold the key to any more general rapprochement between Arabs and Persians. The Gulf states, previously fearful of the kind of Iranian subversion they experienced in the early and mid-1980s, warned to Iran in the aftermath of the ceasefire in August last year partly because they feared the power of a resurgent Iraq.

But the movement seems to have petered out in the face of Iranian intransigence and the lack of progress in the peace talks, leaving open the possibility of further warfare.

"The Gulf situation has been frozen by the failure to make progress on the ceasefire," says Dr Shabrum Chubin of the Geneva Institute for International Studies. Over the past 10 days, however, Iran and Iraq have avoided antagonising each other and the Iraqi government has even relined in the Baghdad-based People's Mujahideen guerrilla movement. Khomeini's death may help to break the deadlock.

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OVERSEAS NEWS

Can Hawke's balancing act end the years of vulnerability?

On the eve of his visit to Europe and the US Australia's prime minister talks to Robin Pauley and Chris Sherwell about his attempts to restructure the economy and his hopes of winning a record fourth term in office

HOW CAN YOU possibly win a record fourth term in office with 16 per cent housing loan rates and 18-plus per cent prime rates after six very exhausting years of government?

The question assumes that interest rates are the only factor which will determine the outcome of the election. I don't accept that. Having said that, nor do I complacently assume that a continuation of those levels of interest rates into an election period will not be needed. The Australian electorate has become more sophisticated, I think, during our period of office. They know for instance with regard to interest rates that I am not a fool and that I wouldn't have interest rates high because I was engaging in an exercise of masochism or sadism. But they are there because they are necessary to rein the economy in. They are also going to have to make a decision between us and the alternative and we come out a long way in front when they ask themselves that question seriously.

Paul Keating, the Treasurer, is your anointed successor. Is your expectation still that you will hand over to him in the middle of the next term?

No. I'll go to the next election intending to serve the full term. I will win next time. He has done an excellent job as Treasurer and he would be a good leader but as I have said before and as I am certain he understands I do not anoint, the caucus appoints.

What will the key issues be in the election, if not interest rates, and how will you defend a record current account deficit and a debt blow-out?

I think the issues will be economic management. By the time we go to the next election there will be a rough symmetry in time between our time in government and the previous coalition period. It will be roughly seven years of each and according to any relevant criterion that you put up whether it be employment, unemployment, interest rates - which I remind you still have not reached the peak they did under the other mob - inflation, movement in real unit labour costs, international competitiveness, ours will be a significantly better performance so I'll be quite happy to stand on relative economic performance.

The other mob has been in opposition for six years and they have been so busy stabbing each other in the back that they have not found time to formulate policy. And by the time we get to the election I do not think it will be very much better.

Now, coming to the quite fundamental point about the current account and our debt problem: we have undertaken a process of restructuring the economy which is historically unprecedented. Without being exhaustive we have deregulated the financial sector, floated the dollar, ended the two-alrline policy, cut tariffs by 30 per cent, introduced competition in the government business enterprises, introduced massive reform in the labour market through the whole award restructuring process that is under way.

All that is directed at having created a more competitive and diversified economy so that in future we shall not be so vulnerable to swings in commodity prices from which we suffered so drastically in 1985 and 1986. There is evidence that this is showing signs of improvement.

The other thing we are doing is on the fiscal side. We have transformed the mess we inherited where the public sector was making such a massive demand on savings here

Section Three: Australia Facing tough decisions

and overseas. We have transformed a deficit of A\$10bn when we came in to a surplus of A\$5.5bn.

We are currently trying to rein in demand by having the three arms of policy - wages, fiscal and monetary - very tight. And we shall continue to do that so that we can move to a situation where the level of economic activity is not going to be sucking in an unsustainably high level of imports. We just cannot continue to be an Australian economy which depends upon what happens to the price of wool and wheat and coal and iron ore.

But you seem to be in just that position again right now.

Well, not as much as we were. The proportion of manufacturing exports is increasing and we think

that with the growth of real incomes in north Asia we will attract much more demand for Australia in terms of tourism, education, health services.

We cannot continue to have the high profile of vulnerability. Underneath all this there has been a quite fundamental reorientation of thinking of the trades union movement. They have now come to understand that they had to do that if they were going to retain secure employment in this country.

Are the "Greens" now becoming such a force that your foreign exchange earning industries - mining, tourism, agriculture - will have to be modified to accommodate them?

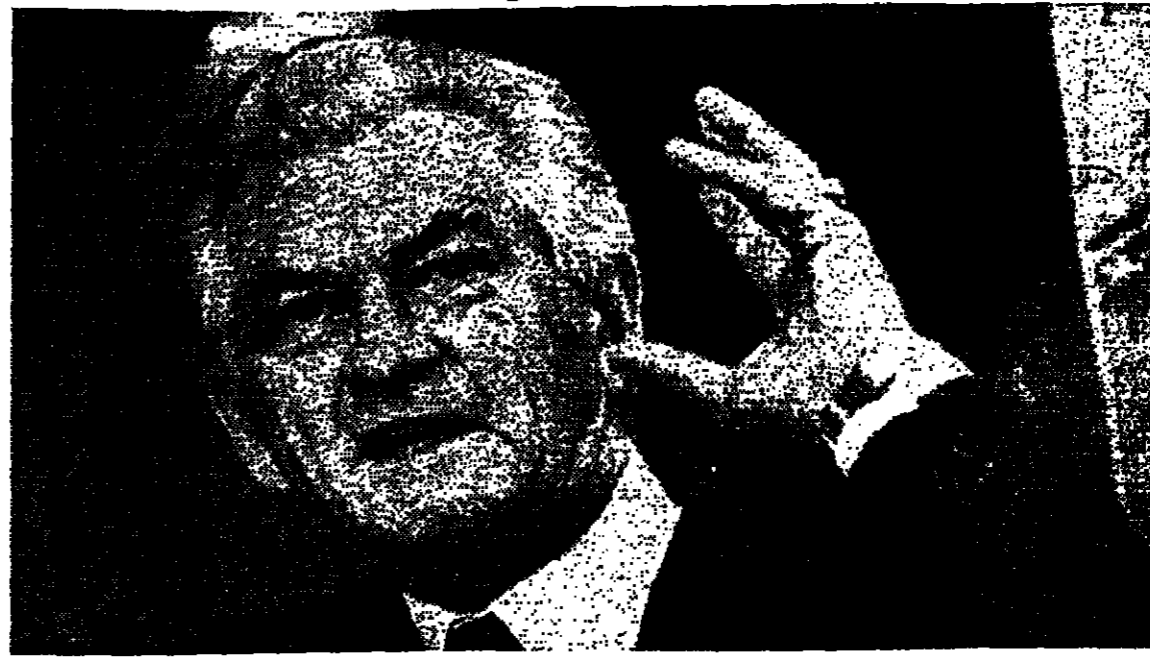
Not in any massive sense. I think it is somewhat at the edges. For example, we just recently knocked back a pulp mill in Tasmania which would over time obviously have generated a reasonable amount of foreign exchange. But if you take our agricultural area one of the interesting developments of recent times has been an alliance to which we have acted as midwife between the National Farmers' Federation and the environmental movement. They are combining with us to try to get a comprehensive programme to deal with soil degradation which is a massive issue in this country.

The area where it looks more volatile is in the forestry products area but if you look at the totality of our export earnings that is relatively small. We have a minister working with both the environmentalists and the forestry industry to try to get the concept of a forestry accord so that we can have a blending of the concerns of the environmentalists together with our desire to have value added process in raw materials.

You are identified with the "Australian way" of reform through consensus and balancing acts between interest groups. Is this the only way and is it enough to achieve the things you want to do?

I don't think there is an alternative way. When we got hit with that turn around in the terms of trade in 1985-86 all history in this country and most other places would have shown that when you have a loss of A\$10bn national income, which is what was involved, the Australian economy would have gone just about into free fall.

What were we able to do because of the existence of the accord with the trades union movement was to renegotiate expected outcomes and have a lowering of the wages outcomes from what had been tentatively agreed. So we not only weathered that but consistently kept up our high level of employment growth. The figures there are



BOB HAWKE: the key election issue is our management of the economy

quite startling. We have now created 1.4m jobs and have been creating them twice as fast as the rest of the OECD. Instead of blowing prosperity by whacking as much as you can in wages with the inevitable subsequent recession our approach has got a situation where the trades unions are looking at more than just their own vision and their own objectives. Employers in some respects have been more sensible too.

You cannot impose solutions, not in a democratic framework. Not lasting viable ones and certainly not ones which look at some sort of continuity in growth and employment growth.

Having said all that, the problem is the external problem and we have got to deal with that and it is going to take time. We are going to have a number of years in which the level of domestic expenditure is lowered, where we can build up to trade surpluses to deal with that now significant accumulated interest problem we've got from the level of debt that already exists.

Has your proposal for a so-called Pacific OECD got a cat in hell's chance of succeeding?

The cats are looking healthy. Not only the cats but the Tigers are on side too which is perhaps a bit more important. It has got a very good chance of success because it is pitched at realities. It is not putting into the minds of my fellow leaders in the region a concept which is either inimical to their interests or irrelevant to the economic circumstances of the present and future.

I made it quite clear that we were not advocating the creation of a trading bloc but that it made sense as we were part of the fastest, most dynamic growing region in the world that we should have some sort of mechanism which would enable us better to understand what was happening in each economy. We would be able to best take advantage of the possible economic complementarities of the different countries in the region and also through closer economic co-operation that way to also be a force within the world for arguing the case for a freer international trading environment. Now, all those things seemed to me to be eminently sensible, non-threatening and possibly to be very useful.

I used the OECD not to say that was precisely what I wanted to do but in a sense that encapsulated the concept as distinct from a trading bloc concept. I also wanted to make clear to our ASEAN friends that we in no sense see this idea as a challenge to ASEAN which is essentially a political organisation rather than an economic organisation. Responses have been very positive and I think it is virtually certain that we'll have a ministerial meeting before the end of the year. As far as we can see there is general acceptance that there does need to come out of that an agreement for some permanent structure. We don't want something massive but the concept of permanency seems to have been accepted and that is important.

On the question of membership

there has been some marginal disagreement. We had the view that the US and Canada should probably be involved but we did not go to them first because we knew there might be some differences of emphasis or view within the core group of 10 - the six ASEAN countries, Australia, New Zealand, Japan and South Korea. So we concentrated on them but there does seem to be emerging that it is appropriate for the US and Canada to be involved. So for all those reasons I think it has much more than a cat's chance in hell of succeeding.

This underlines your belief that the future of Australia must lie within Asia. How are you going to "Asianise" the Australian people?

The fact that in a very real sense we see Australia's future being very much tied up with Asia does not carry the implication that we do not see very considerable importance in our future with Europe and the UK. The one does not exclude the other. The intelligent assessment of European governments and European entrepreneurs is not to see Australia's investment in Asia as a minus but as plus.

As to the question, I don't want to Asianise Australia. I want to internationalise Australia. What I've been about since I've been prime minister is to try to get the message to my fellow Australians that we cannot put a fence around ourselves - 16 1/2 million people in a world which will be 6m around the end of the century. That is nonsense. A secure future for Australia depends

on us being enmeshed economically with the region and all our efforts have been directed towards achieving that. It means enhancing tolerance, understanding that in our immigration programme cannot have any discrimination. It means welcoming the number of people here from Asia including under our business migration programme. It means understanding a very simple truth: that you cannot say to Asia, yes we want you as a major trading partner but we regard you as second class citizens in some way or another. You do not have to be too clever to understand that truth but some people tend to want to resist. It also involves an increase in the teaching of Asian languages so that we get a core of people who understand the languages of the region, who become proficient in them so that will facilitate commercial and cultural intercourse.

Is New Zealand your greatest foreign policy challenge?

Not the greatest foreign policy challenge. Without any disrespect to our 3m friends across the Tasman they are not a challenge to us. We have important differences with them with regard to their view about the ANZUS relationship. We think they are wrong and we have told them directly and bluntly we think they are wrong. But within that breakdown of the trilateralism of ANZUS we have with the full agreement of our US friends kept a significant defence relationship with the New Zealanders. If you look at the countries in the region, challenge is not the right word. But perhaps the country with which there has been some difficulties in recent times has been Indonesia and we are working very hard, and I believe so are they, to develop and improve that relationship.

Is there a single issue in each of the countries on your forthcoming trip by which you will judge it to be a success?

No. I tend not to be a single issue man. We'll be going to the US, France, West Germany, UK and Hungary. In each of those countries there are a number of issues which are important. I suppose if you wanted to find two threads one is our commitment to a free-up international trading system so we will be continuing to push that issue. Second I think what is emerging now is an increasingly common and strongly held concern with environment - the greenhouse effect and the depletion of the ozone layer. We'll certainly be talking with our friends about that because the evidence is becoming increasingly strong that unless we really do something about these issues we are going to be handing over to the next generation a massive problem.

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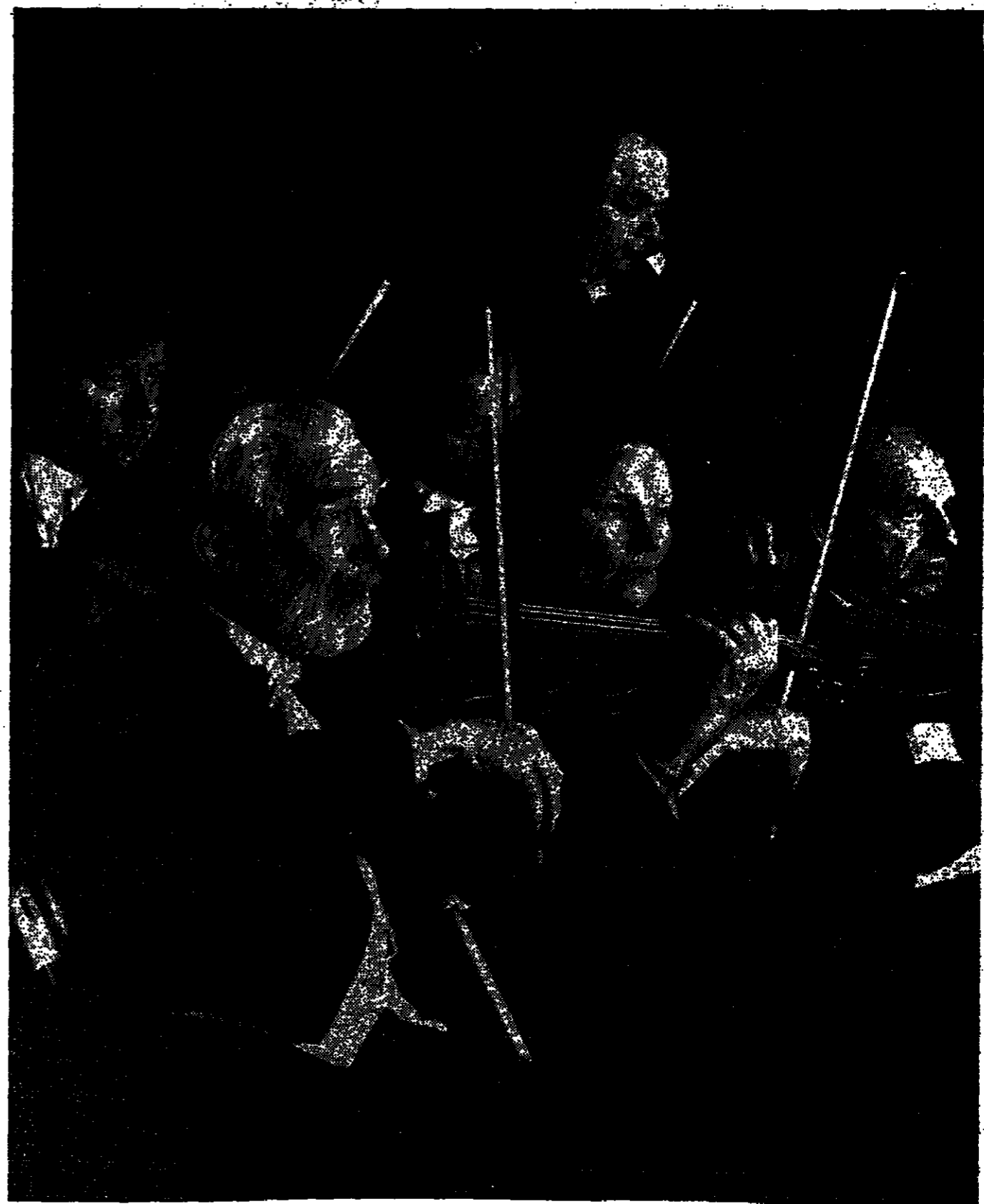
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WORLD TRADE NEWS

Japan to renew Mexican oil contract

By Richard Johns in Mexico City

JAPAN has confirmed its intention of renewing its 180,000 barrels a day crude purchasing contract with Petros Mexicana (Pamex), Mr. Francisco Rocha, director-general of the Mexican state oil corporation, said last week on his return from a visit to Tokyo.

For now, however, hopes of a larger long-term commitment on the part of the Japanese consortium of 26 companies known as the Mexican Petroleum Company (MEC) have not been fulfilled.

At the expiry at the end of this year of a 10-year supply accord, embattled Pemex Latin America's biggest company - is believed to want a long-term deal for a similar period and an increase in the volume supplied to MEC with a substantial advance down payment.

This would allow it to buy back its debt on the secondary market or provide funds for investment.

Any such agreement would almost certainly be part of a massive Japanese contribution to the overall restructuring of \$54bn-\$65bn of Mexico's public debt.

The current supply contract accounts for 13-14 per cent of Mexico's exports, averaging 1.31m b/d in the first five months of this year, and about 5 per cent of Japanese requirements.

Japan and the Far East have become more attractive markets for Pemex with the completion in late April of the oil pipeline across the Isthmus of Tehuantepec.

Running 165 miles from Nuevo Teapa to Salina Cruz on the Pacific Coast, it will have an initial capacity of 550,000 b/d. It was constructed at a cost of about \$160m (£104.6m) and financed by a Japanese Export-Import Bank loan.

Mexico's new facility could carry oil in either direction in greater volume than Panama's 480,000 b/d pipeline facility, which must be regarded as a political liability by US refiners on the Gulf coast.

Pemex has incurred a trade deficit in refined products amounting to \$192m during the first five months of this year. During this period its own exports worth \$150m have been offset by the need to import 36,000 b/d of petrol and 28,000 b/d of fuel oil.

Amex welcomes EC move on banking access

By David Buchanan in Brussels

AMERICAN Express, the US financial services company, yesterday welcomed the European Commission's revised reciprocity provision in its banking liberalisation plan, likely to be approved by EC governments next Monday.

Mr James Robinson, Amex's chief executive, said his company was "basically satisfied" that its lobbying had paid off in persuading the Commission to use discretion in demanding reciprocity access for EC banks each time a foreign bank gained a "single banking passport" across the Community after 1992. EC partners had feared tough, automatic reciprocity demands.

Facing the Community's plan for an internal market by 1992 in the wider context of the General Agreement on Tariffs and Trade negotiations, Mr Robinson said the European private sector was not paying "the same degree of serious attention" to the multilateral trade talks as US business had. Mr Robinson, who yesterday presided over Amex's listing on the Brussels stock exchange, said businessmen should be more active across the Atlantic to lobby governments for "a good Gatt agreement in 1990".

Rolls Royce wins \$200m order for engines

ROLLS-ROYCE said yesterday the US airliner leasing group International Lease Finance Corp (ILFC) had agreed to buy aircraft engines worth \$200m.

The UK aircraft engine company said at the Paris airshow that the purchase was based on a business agreement between the two groups drafted in May 1988. ILFC has ordered at least 22 535E4 engines for Boeing 737s and 13 RB211-524G/H engines for 747s and 767s.

The earlier business agreement had consisted of an understanding that ILFC would equip a certain number of any new aircraft with Rolls-Royce engines.

Air Nova, an affiliate of Air Canada, has optioned ten Canadair Regional Jets worth C\$170m, writes Robert Gibbons from Montreal. Canadair, the aerospace arm of Bombardier, announced on Tuesday as the new owner of Short Brothers of Belfast, now has 62 orders and options for the 50-seater aircraft due in production next year.

SkyWest of the US and a Lufthansa subsidiary have optioned or ordered 22 more.

Malaysia suspends power project

Malaysia said it has delayed a Ringgit 10bn project to build a hydroelectric dam and submarine transmission cables in the East Malaysian state of Sarawak.

Reuter reports from Kuala Lumpur. Mr Leo Moggie, the Minister for Energy, Telecommunications and Posts, said the government was unwilling to commit itself financially to building the power plant, which would require seven to 10 years to complete.

He did not say when the project would be resurrected. The government had planned to build a 2,400MW capacity dam at Bakun to transmit electricity to peninsular Malaysia, Singapore and the Indonesian territory of Kalimantan, which borders Sarawak.

The project faced strong protests from social action groups and natives of Sarawak. "It's a good project but it involves a large capital investment which we are not prepared to commit," the minister said, adding that nobody in the private sector had indicated interest in the project.

Himont venture

Himont, the Wall Street quoted polypropylene subsidiary of Italy's Ferruzzi-Montedison group, is to join forces with the Chao group of Taiwan to build and operate a new polypropylene plant in Malaysia, Alan Friedman writes from Milan.

Himont declined to disclose the amount of capital being invested, but said it would have 35 per cent of a joint venture with the Chao group. Himont also said the plant will have annual production capacity of 100,000 tonnes and will be located in the Pasir Gudang industrial zone at Johore.

Ferruzzi has also announced plans for its Central Soya subsidiary to undertake a joint venture in Poland to build an animal feeds producing plant. The venture, with Genove, the Polish feedstock cooperative, plans to build a plant on the outskirts of Warsaw.

THF in Polish deal

Trust House Forte has announced that it is to set up a Joint Venture with the Polish hotel group, Orbis, to restore and manage the Hotel Bristol in Warsaw, reports James Elitz.

The Bristol is said to be the most prestigious in Poland. It was closed down in 1982, and should be reopened in two years time, according to a Polish embassy spokesman.

Under the terms of the venture, which is the eighth Anglo-Polish JV, THF will have a 55% shareholding and Orbis 45%.

Romania's trade with the West plummets

Leslie Colitt, recently in Bucharest, finds cash cuts further weakening performance

NICOLAE Ceausescu, the Romanian leader, warned recently that exports had fallen behind last year's poor performance and that only half of current contracts were being fulfilled.

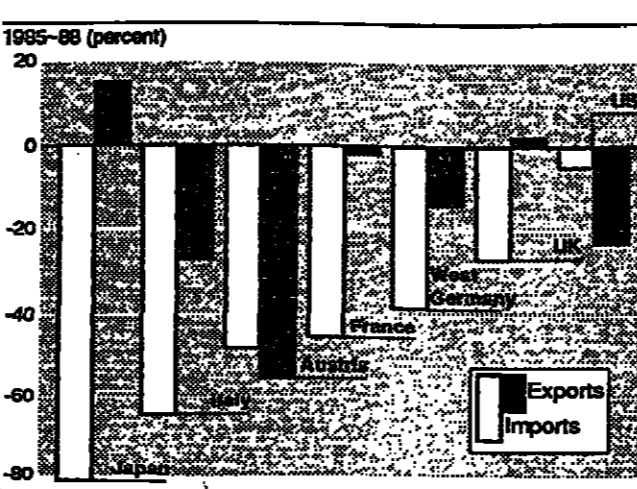
"Very large" quantities of goods for export ended up in Romanian warehouses, the President noted. He blamed ministries, the State Planning Committee and even the National Council of Science and Technology, whose chairman is his wife, Elena Ceausescu. It was further confirmation that Romanian foreign trade is in a mess.

Exports to leading Western countries plummeted in recent years while imports were slashed even more heavily. The official \$4bn trade surplus last year was estimated by Western economic analysts to be closer to \$3m. They forecast a surplus of \$2bn for this year.

The analysis suggested that last year Romania sold a considerable portion of the 4m tons of oil it imported from the Soviet Union to the West so that it could pay off its foreign debt more quickly. They also thought the country may have speculated on the gold market.

Although Romania was a pioneer among members of Comecon, the Soviet-led trading bloc, in permitting joint ventures with Western companies, three of the four which

Romanian trade with the west



still exist are doing poorly. One Western businessman said the likelihood of new joint ventures with Romania was "infinitesimally small". Citroen has all but pulled out of its joint venture with the Oltcit car company as it was worried that serious quality problems with the Citroen-licensed Oltcit car would give the French company a bad name. Citroen appears to have left its original capital in the joint company for possible

future use. A venture between West Germany's Renk AG and Resita of Romania, which produces parts for marine engine gears, is in deep trouble. Two ships sold to China with Romanian gear components broke down in mid-ocean. Renk is said to be awaiting the results of an arbitration case to decide whether to pull out of the venture. Another joint venture with

an Italian company supplying clothes to Italy is said to be less than satisfactory. The only one said to be doing fairly well is with Control Data of the US.

Britain has suffered relatively less in trade with Romania than others because of the high percentage of aviation electronics which make up 30 per cent of British deliveries to that country. But UK exports of \$50m last year were the lowest to an East European country, excepting Albania. Even if exports were to expand at the unlikely rate of 15 per cent annually, it would take them four years to regain the level reached in 1980.

Invariably, Western businessmen attending Romanian trade fairs these days are asked to comment on business prospects now that Romania has paid off its foreign debt. Their testimonials to the exciting future of trade with Bucharest fill columns of Romanian newspapers.

The truth is that some Western countries, such as Norway, Denmark and Portugal, have closed down their embassies in Bucharest, arguing that not even the commercial prospects warranted staying on.

Western commercial officials have said off its foreign debt. Their testimonials to the exciting future of trade with Bucharest fill columns of Romanian newspapers.

industry has been starved of investments and is plagued with breakdowns and supply problems.

Westerners are rarely able to get further than the protocol room of factories while managers, engineers and other specialists are constantly interfered with from above. Decisions are avoided, labour motivation is low and half the workforce is usually out queuing for food. Endemic corruption thrives as never before.

None the less, Romania is expected to set about modernising some of its most obsolete plant soon and Western companies prepared to stay a gruelling course will eventually score some sales.

Romanian economic officials have said only that Bucharest would like to expand its trade with developing countries by offering better financing. Western businessmen suspect this means Romania is interested in carrying out civil engineering projects in these countries and may be prepared to give them soft credits.

Romania is attempting to expand exports to South America by selling textiles and shoes directly to importers instead of dealing through Western countertrade houses which provide the Romanians with cash and give importers 90 to 100 days in which to pay.

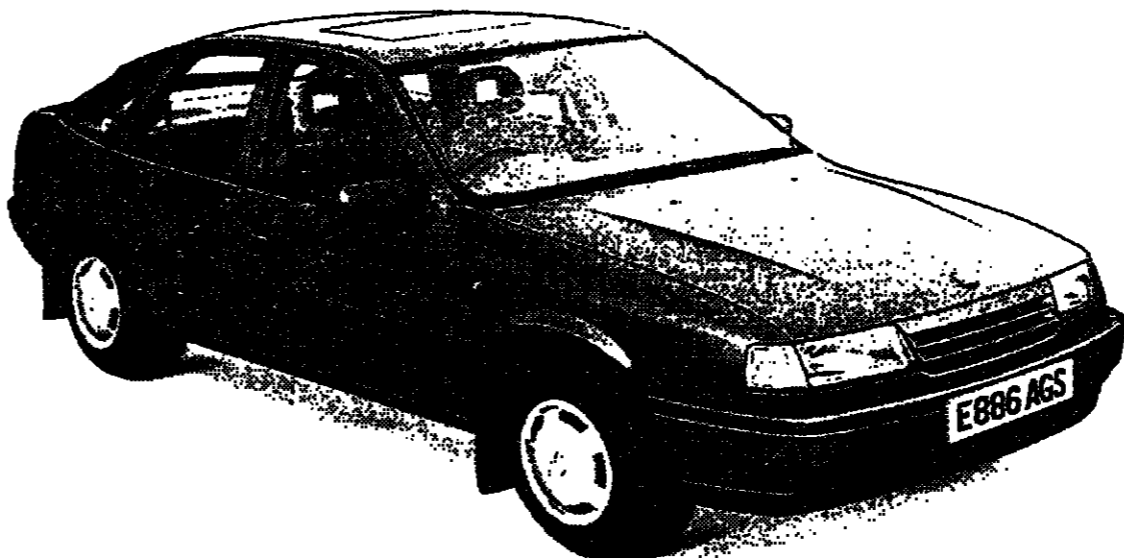
Taiwan to buy \$1.5bn US goods

TAIWAN is to send five missions to the US between August and early 1990 to buy American products worth about \$1.5bn to help narrow the trade gap between the two countries, officials said, Reuter reports from Taipei.

Mr Chang Chung-chien, Vice-Economic Minister, said an agricultural team would leave in August to buy about 600,000 tonnes of wheat and about 50,000 tonnes of barley from several US states. This is to be followed by an industrial group, comprising representatives of some 20 state-owned companies which will buy machinery and equipment for power stations, oil refineries, petrochemical plants and telecommunications networks.

Mr Chang estimated the two missions will place orders worth about \$1.3bn. Last year, two similar teams bought \$2.3bn worth of products, including 10 airliners. In addition three groups from private companies, including department stores, will leave by early 1990 to buy about \$300m of products.

"The purpose of the missions is to help balance trade," said Mr Augustine Wu, deputy director of the Board of Foreign Trade. Taiwan's trade surplus with the US rose to \$4.5bn in the first five months of 1989 from \$3.23bn a year earlier.



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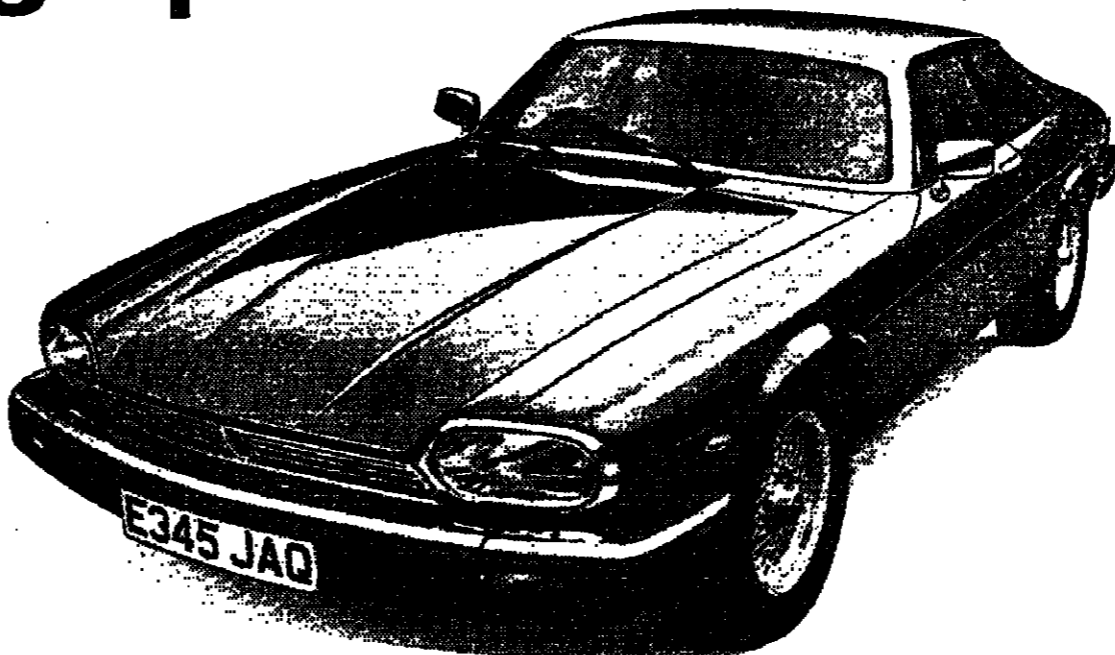
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Canadian export credit agency comes under fire

By David Owen in Toronto

EXPORT Development Corporation (EDC), the Canadian export credit agency, has been criticised by Mr Kenneth Dye, the auditor general, for maintaining an inadequate allowance for possible losses on its sovereign loans.

Writing in the EDC annual report, Mr Dye maintains that the value of such loans has been "significantly overstated because management's estimate of the allowance for losses on loans is significantly understated and, therefore does not conform to generally accepted accounting principles.

The agency's loans of C\$5.36bn (£2.9bn) include C\$4.78 bn in sovereign loans and a general allowance for loan losses of just C\$107m, 2 per cent of its overall portfolio.

In comparison, Canadian banks must set aside loss provisions of 35-45 per cent on loans outstanding to a group of 38 troubled debtor nations.

Had an appropriate allowance been established, according to Mr Dye, EDC's C\$4.2m net income would have become "a significant loss for the year", while its C\$106.7m board of retained earnings "would likely have become a deficit."

EDC management argues that the agency's allowances, reserves and recovery estimates are "proper", and that additional loan loss reserves are "neither necessary nor appropriate at this time."

In 1988, EDC provided C\$4.1 bn in insurance coverage for Canadian exporters, up 15 per cent from a year earlier.

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adopted since the market collapse, aimed at capitalizing on plunging prices to increase our investment in shares. This has enabled us this past year to completely offset the losses suffered in Autumn 1987. At the end of 1988, the entire sum of clients' assets as well as funds under our management hit new highs. Clients' assets increased last year by 24.6%.

Key Data	1987	1988	% Change
In Sfr. m			
Net Revenues	69,1	67,3	- 3
Cash Flow	22,7	21,4	- 6
Net Income	16,0	15,4	- 4
Dividends	6,0	6,0	-
Total Assets	478,0	350,0	-27
Stockholders equity	78,5	87,7	+12
Staff	249	254	+ 2

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

AMERICAN NEWS

ARGENTINA'S PRESIDENT-ELECT SET TO TAKE OFFICE

Menem steps reluctantly into a power vacuum

By Gary Mead in Buenos Aires

SINCE May 15 Argentina has been faced with a dangerous power vacuum in government, created by the fact that neither of its two democratically elected presidents has shown any inclination to administer the country's worst economic crisis this century. Now that President Raúl Alfonsín has announced that he will go on June 30, no matter what, the disorderly administration of recent weeks may well turn out to have been a golden age of peaceful stability.

President Alfonsín technically has six months left in office. The constitution stipulates that President-elect Mr Carlos Menem should take the reins on December 10, although he was elected Argentina's 68th president on May 14. Yesterday, Mr Menem said he was prepared to take office on June 30, the day President Alfonsín has said he will resign, but the outcome was still in doubt.

The interregnum was always likely to cause trouble, even if Argentina's economy had not been on the verge of bankruptcy. President Alfonsín has failed to tame Argentina's most enduring nightmare, an economy which respects no rules and few laws. His credibility has evaporated in step with the country's currency, his government invented in June 1985.

There is no clearer indication of Argentina's political ver-

tigo than the decline of the austral. It traded in its infancy at 126 australs to the US dollar. Yesterday it traded at 850. According to quoted prices on the (now illegal) futures currency market, President Alfonsín's departure could coincide with the austral's death, as it nears 800 to the dollar.

But if President Alfonsín does not wish to stay, Mr Menem has no great desire to enter. President Alfonsín's televised broadcast on Monday evening, when he announced his imminent resignation, clearly came as a surprise to Mr Menem. This week both were due to hold further talks on the transition date. Any such meeting was rendered superfluous by Mr Alfonsín's bombshell announcement.

Since May 15 both President Alfonsín's Radicals and Mr Menem's Peronists have thrown up a variety of dates for the takeover and a dizzying collection of legalistic mechanisms to skirt the restrictions laid down by the constitution drawn up last century. Both sides have used the constitution as a mask to conceal the real causes of their reluctance.

Until now President Alfonsín has been conscious of his place in history. Had he stayed until December 10 he would have been the first democratically elected president to last his full



Menem: Alfonsín's resignation came as a surprise

term and hand over to a similarly elected president for six decades.

To cut short his term inevitably means that he will leave under a cloud, with not only the worst economic record of Argentine presidents - inflation for June alone is due to exceed 100 per cent - but having fallen at the last hurdle in political terms.

His loss is hardly Mr Menem's gain. Mr Menem is aware that not only does the economy appear to call for shock treatment - although those who remember Cambodia's Khmer Rouge days wish his economic team would not describe their plan as "Argentina Year Zero" - but that the "military question" will now drop straight into his lap.

Mr Menem hoped that President Alfonsín would last the course long enough to wrap up

not only the pending military trials against officers accused of human rights abuses under the 1976 dictatorship but also the sensitive matter of what to do with 300 officers who have rebelled three times since April 1987. Despite his denials of wishing to see an amnesty in place, Mr Menem's team had something like that in mind, so long as President Alfonsín introduced it. Peronists could wash their hands of responsibility yet bathe in the temporary relief it would bring from the demands of highly nationalistic officers such as rebel leader Colonel Mohamed Ali Seineldin.

Mr Menem promised much during his election campaign. President Alfonsín has now decided to carry out a Peronist demand voiced long ago - to leave and let the Peronists take over.

Brazilian exchange closures underline stock market's speculative foundation

THIS time it looks as if Mr Najib Robert Nahas, Brazil's most flamboyant speculator, has over-reached himself. After he failed to honour \$30m in commitments to his brokers on Monday, Brazil's stock markets were forced to close. He is said by some brokers to have some \$500m to pay in the markets.

Mr Nahas has always shown a Houdinesque ability to wriggle out of the tightest corners and return to the market in triumph. This time, however, Mr Nahas has brought Brazil's booming equity markets to the verge of collapse virtually single-handed. He has been forbidden to leave the country and may be permanently banned from the market.

The crisis Mr Nahas provoked has highlighted the speculative undertone that has powered Brazil's financial markets all this year. It also reveals the extent to which Brazil's booming stock markets were driven by the highly-speculative instincts wielded by Mr Nahas and a few others. The market has grown by 381.3 per cent in dollar terms since May 1987. But much of the expansion this year was fuelled by speculators, led by Mr Nahas. He is estimated to have accounted for half the market's turnover in the last few weeks.

The first outcome of the Nahas affair is likely to be further government action to discourage speculation in the country's notoriously volatile financial markets.

Mr Nahas would not comment on his problems directly but issued a self-pitying note that blamed his problems on a plot hatched by his many enemies.

Other government action to discourage speculation in the country's notoriously volatile financial markets.

Mr Nahas would not comment on his problems directly but issued a self-pitying note that blamed his problems on a plot hatched by his many enemies.

John Barham on the Houdini past of a master player on the financial markets

The note began: "I am the victim of unjustified and illegitimate pressures mounted in the market, aimed at altering the rules of the game." He said the process could drive him from an "extremely solid position" to "forced insolvency."

Mr Nahas has been buying, and immediately re-selling for cash, stock that need only be paid in five business days. But the leverage this game provided could only last as long as the market continued climbing. Last week it faltered after the Central Bank increased interest rates and the São Paulo Stock Exchange tightened its campaign against

speculators.

The rival Rio de Janeiro exchange had lured Mr Nahas away from São Paulo last November with the promise of looser regulations and had been congratulating itself on its sudden growth. A São Paulo broker said: "I am amazed there are still people who fall for Nahas. In this house there is a rule: no deals with Nahas."

Mr Nahas has played the markets all his adult life. He is notorious for his cool, cerebral but amoral tactics making him the most telling operator in the market. According to some brokers, he has driven many a creditor to despair by delaying payment at critical moments. One broker said: "He always winds up paying and may yet pay up this time as well but he always pays late and often without including interest and inflation indexation charges."

His fortune is said to be built on solid ground. He owns 25 companies, among them an insurance group, property developments and what is said to be the world's largest rabbit farm.

Mr Nahas says he has always been fascinated by markets. He was born in Cairo of Lebanese parents. As a teenager, he played the city's cotton futures market. In Beirut, where the family moved after

Camel Abdel Nasser seized his textile businesses in 1962, Mr Nahas played the gold and currency markets while studying business administration. He married a Brazilian woman of Lebanese descent and when unrest in Lebanon escalated, he left for Brazil and adopted Brazilian nationality.

Mr Nahas has been the *démi-monde* of the Brazilian capital markets since his arrival in 1970. He introduced a whirl of Levantine intrigue to a clubby market better used to camaraderie than menace. Mr Nahas unmoved the unwary with his labyrinthine strategies. One banker said of Mr Nahas last year: "He takes huge risks and is always pushing the limits of legality, but he never knowingly crossed the line." If he had not crossed the line this time, he has certainly pushed the market too far. Perhaps Mr Nahas should reflect on a statement he made last year: "All markets in the world can swing a lot but no-one is bigger than the market."

"I am the victim of unjustified and illegitimate pressures"

Markets reopen, Page 41

Business split over clean-air plans

Roderick Oram records mixed reactions to Bush proposals

US business is broadly split in its reaction to President George Bush's air pollution proposals announced on Monday. Most fuel suppliers are unhappy about his choice of energy sources to promote. Fuel users, such as power utilities, gave them a cautious welcome.

The President's decision to allow market forces to allocate resources to several key areas is widely supported within industry. No complaints have been heard so far about the cost. Industry and consumers will pay between \$14m-\$19m a year well into the next century to meet the proposals, the Government estimates, an increase of some 50 per cent over current levels.

"We are pleased the President has come up with substantive proposals that stand a chance of being approved by Congress," said Ms Mary Bernhart, manager of environmental policies at the US Chamber of Commerce. The organisation, representing some 180,000 companies, trade associations and local chambers, said it would have to see details of the proposal in coming weeks before commenting more fully. The stock market was quick to pick some potential winners, notably companies mining and transporting low-sulphur coal from the western states to power plants back east. Also favoured are a few large companies such as Combustion Engineering, McDermott International through its Babcock & Wilcox subsidiary and Foster Wheeler which make combustion or pollution control equipment. But most companies in

the environmental sector are too small to attract institutional investors.

The three main thrusts of Mr Bush's proposals are acid rain, excessive ozone levels and airborne toxic chemicals. Most of the focus on acid rain is to reduce emissions of sulphur dioxide from coal-burning boilers in power plants. Some

expensive mistakes".

The utilities also want more time to adopt new combustion technology which they believe will not be practical until some years beyond the 2003 deadline for compliance for such equipment.

The coal industry, reflecting the strong lobbying power of companies mining high sul-

phur coal, said the proposals were "unnecessary, unduly harsh and economically onerous".

Senator Robert Byrd, West Virginia Democrat, said the proposals would "decimate high sulphur miners, many of whom operate in his state. He has long tried to block action on acid rain.

On ozone, the President is seeking legislation to bring into compliance by 2000 some 81 cities which currently fall short of federal air quality standards. The main focus is on further reduction in car emissions and the use of methanol as an alternative fuel.

The Detroit car makers said the task they faced was large but they would try to meet it. They will, for example, have to produce from 1997 1m methanol-powered cars a year (about one eighth of total output) for sale mainly in the nine most polluted urban areas. The change has widespread impli-

cations for car makers and users.

Having lobbied hard against choosing one specific alternative fuel, Detroit warned yesterday it would be risky to plunge into a little-known fuel such as methanol. The National Propane Gas Association expressed great disappointment that propane, a proven fuel which already has 25,000 suppliers nationwide, had been ignored.

The American Petroleum Institute said it was disappointed by the Administration's decision to choose one particular alternative fuel. The action would be "an extremely costly and inflexible step which would provide highly uncertain environmental benefits".

The API was also unhappy about the President's choice of "costly and inconvenient" pump nozzles at petrol stations, a move designed to reduce air pollution from petrol vapour.

On airborne toxic chemicals, the President is trying to remove by 1995 75 per cent of the emissions from plants of substances believed to cause cancer. The Chemical Manufacturers Association approved the proposal because it involved a switch to blanket control from a cumbersome system of "health-based" regulations.

Currently the EPA regulates only those chemicals linked to cancer. But the testing process is slow and costly, leading to only seven controlled substances so far. Some 10 have been rejected for controls and about 80 are still being studied.

Venezuela near deal on \$4.8bn IMF loan

By Peter Riddell, US Editor in Washington

THE International Monetary Fund and Venezuela are near agreement on a \$4.8bn loan which will assist in its debt reduction and restructuring programme.

The Venezuelan government has sent a letter of intent to the IMF setting out a detailed economic adjustment programme and the Fund's staff has prepared the associated documentation.

The loan is now being considered by the IMF's executive board of directors and a decision is expected within the next two weeks.

Venezuela has always been regarded as an early candidate for the debt reduction initiative which was launched three months ago by Mr Nicholas Brady, the US Treasury Secretary.

At the end of last year Venezuela had around \$35bn in outstanding debt, less than a third of the amount owed by Mexico, although it stands to agree a somewhat larger IMF credit than the latter.

Earlier this year Venezuela stopped interest payments on debts to commercial banks because of its inability to arrange new loans to help finance its outgoings.

Paralleling his discussions with the IMF, Venezuela has also been holding talks with its commercial bankers.

US retail sales continue rise

By Anthony Harris in Washington

US RETAIL sales rose by 4.1 per cent in May, sustaining the higher level seen in April in seasonally adjusted terms, according to advance estimates from the Census Bureau.

In real terms, sales have been flat since the beginning of the year and in May, as in April, the main increase in turnover were in cars, where buyers were attracted by special offers, and in food and energy, where prices rose sharply.

The figures suggest that the sharply higher personal savings rate seen in the first four months is being sustained.

Income have risen more than twice as fast as retail spending this year. The underlying trend, however, is not clear. Sales have averaged a flat in the March-May period in each of the last three years, though both 1987 and 1988 proved to be strong years.

At the same time the Department of Commerce announced that the US current account deficit, including services, widened from a revised \$28.7bn in the final quarter of 1988 to \$30.7bn in the first quarter of this year.

This deterioration is entirely due to US accounting practices, which records capital gains and losses on exchange-rate movements as income in the quarter in which they occur. If these adjustments were made on the capital side of the account, as is normal in other countries, the figures would show a sharp improvement of about \$6bn in the quarter.

Santiago keeps a nervous eye on smog index

By Barbara Durr in Santiago

SANTIAGO'S smog has become so alarming that Chilean authorities have announced they will impose drastic measures if concentrations of particulates in the city's air, particularly in the central business and government district, has reached danger levels for particulate content in recent days.

If the particulate content index rises above 500 (or 520 micrograms per cubic metre) Brigadier General Oscar Vargas, the Minister of Government, has said that 50 per cent of public transportation will be stopped from 10am until 6pm, private vehicles will be restricted by 30 per cent throughout the city, the 50 most contaminating industries will be restricted and use of home fireplaces prohibited.

If the index goes over 600, authorities will restrict 50 per cent of public transport on all days, schools will be closed, restrictions will be placed on the 100 most contaminating industries, private vehicles will be restricted by 50 per cent in the city centre and 30 per cent in the rest of the city, and use of home fireplaces will be prohibited.

Last Friday, the particulate index rose to 878. This brought immediate irritation to eyes and throat and a suffocating sensation of heavy air.

Venezuela
deal
\$4.8bn
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UK NEWS

Highest bidders will win new broadcasting licences

By Raymond Snoddy

BRITAIN'S independent broadcasting licences will be put up for sale to the highest bidder - except in exceptional circumstances - the Government said yesterday.

The Government has rejected pleas from the Independent Broadcasting Authority that there should be a 2-3 year block on the takeover of broadcasting companies on the stock exchange.

Takeover could come under the new licences, which begin in 1993, although new owners would have to take over the obligations of the licence.

The controversial measures were announced by Mr Douglas Hurd, the Home Secretary in a package of proposals which will form the heart of a comprehensive new broadcasting bill due to be introduced in Parliament later this year.

The Government also indicated limits may be set on bids for UK broadcasting franchises

from other European Community countries. Mr Timothy Renton, the Home Office minister responsible for broadcasting, hinted some limits could be imposed similar to the maximum levels of foreign ownership set in other EC countries.

"I think the principle of reciprocity is a very important one," Mr Renton said.

The ruling Conservative Party has remained true to its free market principles but the package differs from the policy document published last year.

Mr Hurd told the House of Commons the "quality threshold" was being strengthened for all potential bidders for licences on Britain's Independent Television channel and the new Channel 5 licence. Broadcasters will have to provide "a diverse" and "high quality" service in as well as news and current affairs.

Applicants would also have to post a performance bond

with their bids which would be forfeited if they did not carry out their promises.

Mr Hurd said the highest bid should be accepted by the Independent Television Commission (ITC), the new regulatory body. The complex bidding process will be in two stages. The ITC will fix a percentage of net advertising or subscription revenue for each licence as a minimum sale price. Applicants will then have to pay a lump sum on top.

But in a move that will help the smaller ITV companies both sums will be paid annually over the 10 year licence period to avoid large debt payments.

Mr Richard Dunn, chairman of the ITV Association and managing director of Thames Television, which covers the London area, said: "Cash is still the determinant of who gets the contracts except in exceptional circumstances."

Wales to get new factories worth £53m

By Terry Dodsworth and Christopher Parkes

MATSUSHITA of Japan and Kimberly-Clark of the US are to spend £53m on new factories in Wales, creating 370 jobs.

Kimberly-Clark, the US paper company best known in Britain for Kleenex tissue products, will invest £37m on a new mill, employing 190 people.

The mill will be built at Flint, North Wales, close to a £16m industrial paper products plant under construction. Kimberly Clark has operated a third factory there since 1983.

The group is also planning to establish a European headquarters in the area to run its service and industrial sector operations, which include offices in eight countries.

The two Matsushita plants, manufacturing electronic motors and magnetron tubes for microwave ovens, will be established in Cwmbran, South Wales. Matsushita, which trades under the Panasonic trade mark, is to spend more than £16m on the two plants.

Striking dockers get dismissal warning

By Jimmy Burns, Labour Staff

MORE than 200 dockers in three UK ports yesterday decided to end their unofficial action as employers warned that those remaining on strike could face dismissal.

By last night, dockers at the East Coast ports of Ipswich, Blyth, and Great Yarmouth were returning to work, while militant shop stewards at Liverpool, in the North West, and Tilbury, London, secured support for continuing disruption at seven other ports.

Another 59 dockers at Manchester port joined the strike, bringing to 3,466 the number of registered dockers on strike after the employers refused to negotiate a new national agreement.

Mr Nicholas Finney, director of the National Association of Port Employers (Nape), said yesterday: "There is an increasing risk that men who are still on strike when the abolition of the Dock Labour Scheme gets Royal Assent may well be dismissed."

Some employers, frustrated

by the apparent resolve of their workforce to stay out, have been indicating that action against strikers may be taken before the Royal Assent - when the Queen signs the bill putting abolition into effect - on or around July 15.

Within Nape, however, there appears to be growing confidence that the unofficial action is fast running out of momentum and could collapse within the next few days.

Under the Government's trade union legislation, the official strike ballot mandate by Britain's largest union, the Transport and General Workers Union (TGWU), expires at midnight tomorrow.

Some TGWU transport union officials are hoping that the House of Lords - Britain's highest court - will next week rule in the union's favour and pave the way for a fresh national strike ballot which could be implemented in the immediate aftermath of abolition of the Dock Labour Scheme.

Airlines cover for grounded aircraft

By Lynton McLain

THE main UK airlines operating Boeing 737-400 aircraft grounded by the Civil Aviation Authority on Monday had managed yesterday to arrange substitute airliner capacity.

There was considerable disruption on Monday evening, with some Air UK Leisure passengers facing 12-hour delays. Flights by other airlines affected by the grounding order, British Midland Airways, Dan-Air, Air Europe and Novair, were also delayed as the airlines sought cover on Monday.

A worldwide total of 30 Boeing 737-400 aircraft are powered by the version of the Franco-American CFM 56-3C-1 engine which caused problems for UK pilots at the weekend and which may have contributed to the crash of the British Midland Airways 737-400 airliner with the loss of 47 lives in January.

Twelve aircraft are UK registered and have been grounded by the CAA, the other 18 are operated by European and Asian airlines.

Air Europe, the independent charter and scheduled airline operated by International Leisure Group, has the biggest fleet of Boeing 737-400s, with four aircraft. It said its flights had not been disrupted and it had acted to protect its air travel programme.

BMA took its two 737-400 aircraft out of service and sent the damaged fan blade from the affected engine of the aircraft that was diverted to East Midlands Airport on Sunday, to the Department of Transport's Air Accident Investigation Branch.

The airline is to use its existing spare capacity from its 22-aircraft fleet to substitute for the grounded 737-400 capacity. Dan-Air, is also using spare capacity from its 58-strong fleet to cover for its two grounded 737-400s.

Air UK Leisure, also with two of the aircraft, is seeking substitute capacity. It has already acquired the use of a McDonnell Douglas MD83 from Oasis Airlines of Spain and a Boeing 707 from Middle East Airways.

Engine-makers intensify investigation into faults Focus shifts on Boeing 737-400 problems to fan blade failure

By Michael Donne and Paul Betts

THE investigation into the causes of the fan-blade failures in CFM-56-3 engines used in Boeing 737-400 aircraft intensified yesterday, in an effort to minimise disruption to air services caused by the grounding of 12 aircraft in UK airline service.

Attention is focusing on CFM International, a joint company formed by General Electric of the US and Snecma, the French State-owned aero-engine manufacturer (which is now the world's fourth biggest engine builder after Pratt & Whitney, GE and Rolls-Royce). Both Snecma and GE build parts for all versions of the CFM-56 engines.

Investigators are also being helped by the UK's Air Accidents Investigation Branch of the Department of Transport, which has been studying the possibility that fan-blade failure in CFM-56-3 engines caused the crash of a British Midland Airways Boeing 737-400 jet on the M1 motorway last January.

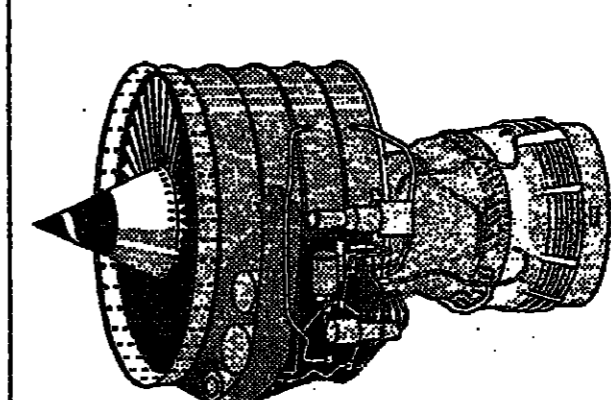
The similarity in recent fan-blade failures in CFM-56-3 engines in two UK 737-400 aircraft belonging to British Midland and Dan-Air, has intensified suspicions that the M1 crash was due to such failures, and raised fears of further accidents unless the mystery is solved swiftly.

For Snecma, responsible for the front end of the engine where the fan-blades are situated, the latest development is a blow, because its own investigation into the fan-blade failures in the M1-crash aircraft appeared to show them as an isolated incident. Now, there must be uncertainty about the integrity of the fan-blades in all the CFM-56-3 engines.

The problem under investigation has occurred in only a few examples of one version of the CFM-56 engine, and many thousands of engines in the same "family" are flying trouble-free.

The CFM-56 family of big-thrust engines is widely used in civil and military aircraft. Taking the entire CFM-56 family together, so far more than 6,000 engines have been ordered, of which more than 3,000 have been delivered, and they have accumulated over 12m hours of in-flight service

CFM56-3 engine



over the past seven years.

Within this family, the difficulties now being experienced have occurred in only type, the CFM-56-3, used exclusively in three versions of the Boeing 737 short-to-medium range twin-engine aircraft - the Series 300, 400 and 500, each having different range and payload capabilities for different airline tasks.

To date, more than 3,100 engines of the CFM-56-3 series alone have been ordered, of which 1,400 have been delivered, most of them being for 737-300s, with over 6m flying hours, and with only a small number of these engines involved in the Boeing 737-400 aircraft.

The fan-blade problem area is further narrowed, because it has so far only occurred in the 56-3C-1 version of the engine, with a maximum thrust of 23,500 lbs, and only 30 aircraft are involved - the 12 now grounded in the UK, and the 18 aircraft flying in Europe and Asia.

The other 17 Boeing 737-400s flying in the US use a different version of the engine, the 56-3B-2, with a lower maximum thrust of 22,000 lbs.

So far there have been no reports of similar fan-blade problems with any of the other Boeing 737-400s outside the UK. Boeing and CFM International, however, have told all those other operators to use only the lower maximum take-off power of 22,000 lbs thrust

instead of the 33,500 lbs of the 56-3C-1.

This is because the fracturing and disintegration of the fan-blades in the 56-3C-1 engines of the UK aircraft belonging to British Midland and Dan-Air occurred soon after take-off, when the engines were performing at maximum thrust.

It is hoped by cutting the maximum power output at take-off, there will be no more fan-blade failures, and that further groundings can be avoided, while the investigation is under way.

But should such failures occur, other airworthiness authorities outside the UK will be obliged to take the same action as the Civil Aviation Authority.

The investigation into the fan-blade failure will not only be concentrating upon manufacturing techniques, but also on the metal used in the blades on the engines involved.

On every engine built, every part is numbered, so it is usually possible to identify their manufacturing sources, and determine whether they contained any faults.

Snecma has already begun some of this work in its inquiry over the M1 crash, but the search for problems is now being stepped up. Until the cause of the failures is found, and corrective action taken, the aircraft now on the ground will stay there.

Cause of botulism poisonings 'unknown'

IT IS not known precisely what caused the outbreak of botulism associated with hazelnut products, Mr Kenneth Clarke, the Health Secretary, told the Commons yesterday, writes John Mason.

Answering an emergency question, he promised a full investigation into the outbreak and said further legislation would be considered if necessary.

Mr Clarke named another eight dairy firms, the hazelnut yoghurts of which had been blocked by environmental health officers. All had received hazelnut puree from the Folkestone-based company Youngs Fruits.

He said no blame had been established anywhere and the move was simply a precaution.

Mr Clarke said there was no evidence to suggest there were difficulties with hazelnut products generally. However, he repeated his earlier advice to the public not to buy or consume hazelnut yoghurts.

Untreated milk 'not to be banned'

MR John MacGregor, Minister of Agriculture, has submitted to consumer pressure and decided not to ban the sale and distribution of untreated milk, writes Bridget Bloom.

He said his decision had been taken in spite of the higher risks of food poisoning from such milk.

Such milk accounted for only 3 per cent of total sales in England and Wales but four fifths of the 2,270 cases of milk-borne infections over the past seven years had been attributed to it, he said.

The Government first considered banning untreated milk in February, during the crisis over salmonella in eggs and bacteria in milk products.

The ban was not aimed at the use of untreated milk in cheese, partly because such a suggestion provoked a brief, though fierce, row with France, which feared for its cheese exports.

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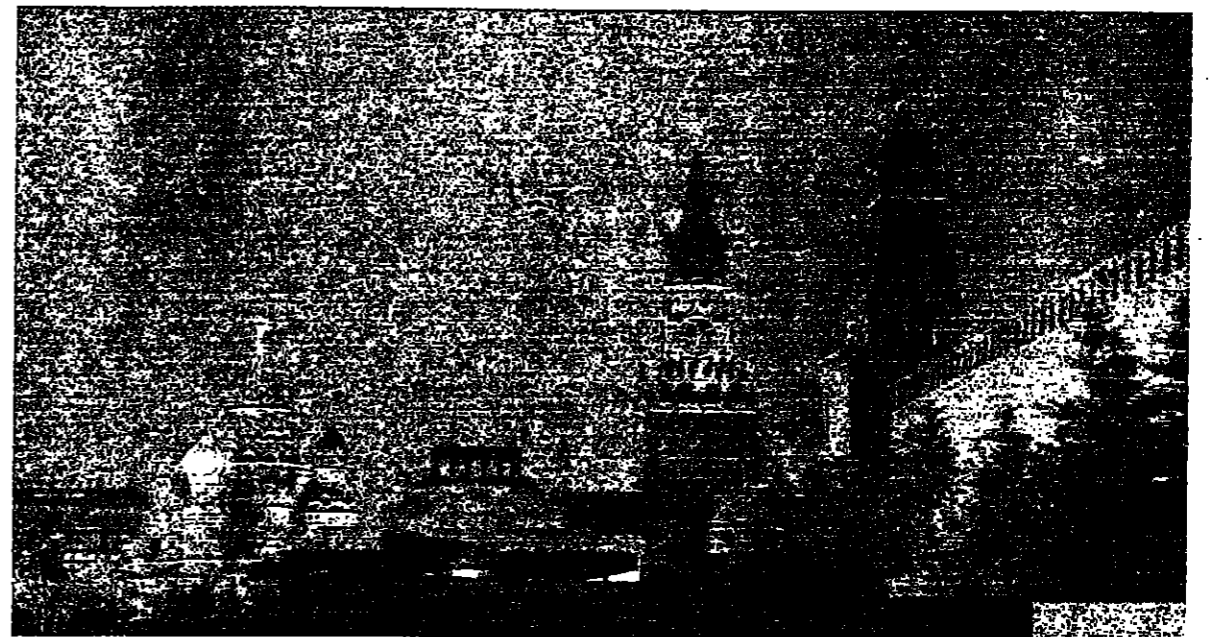
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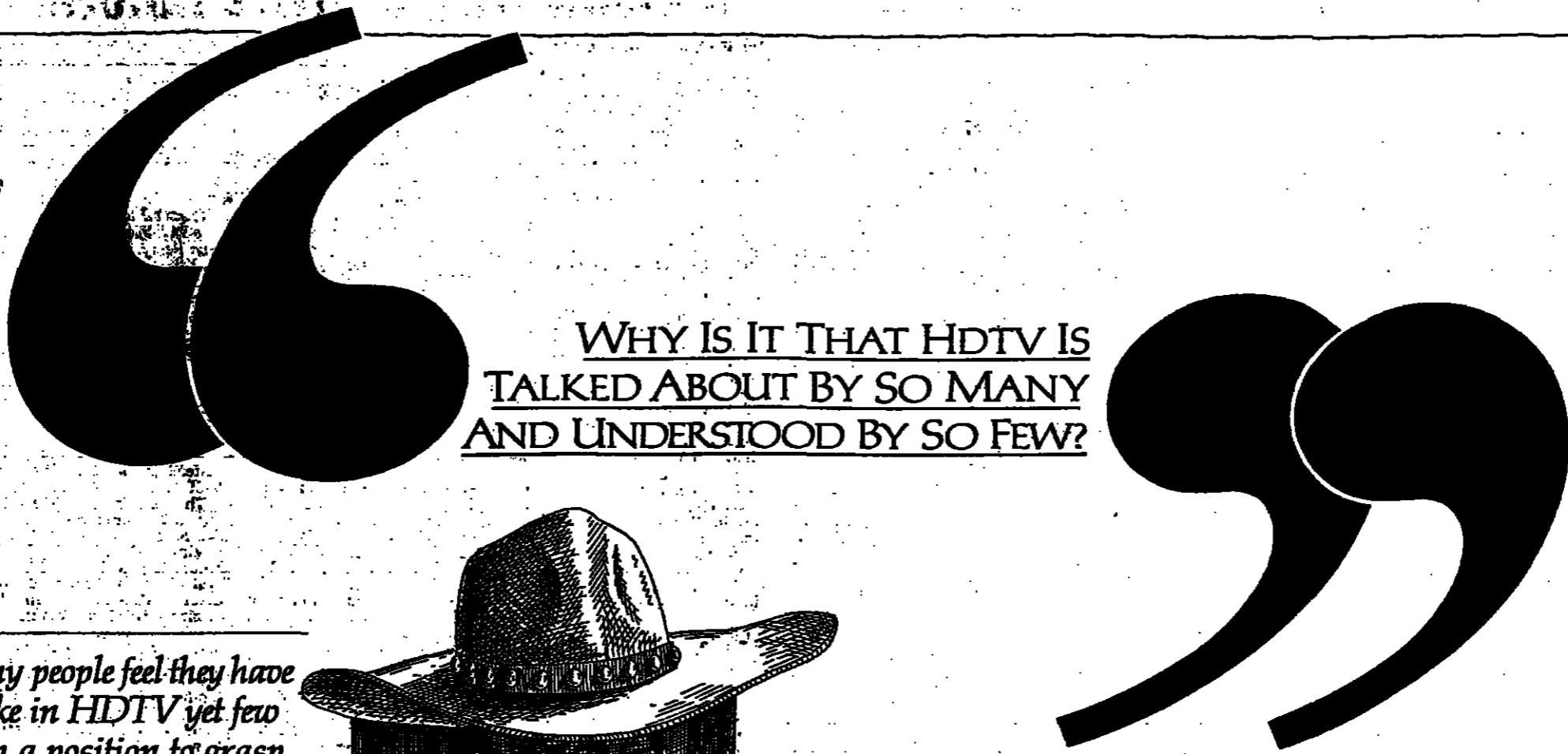
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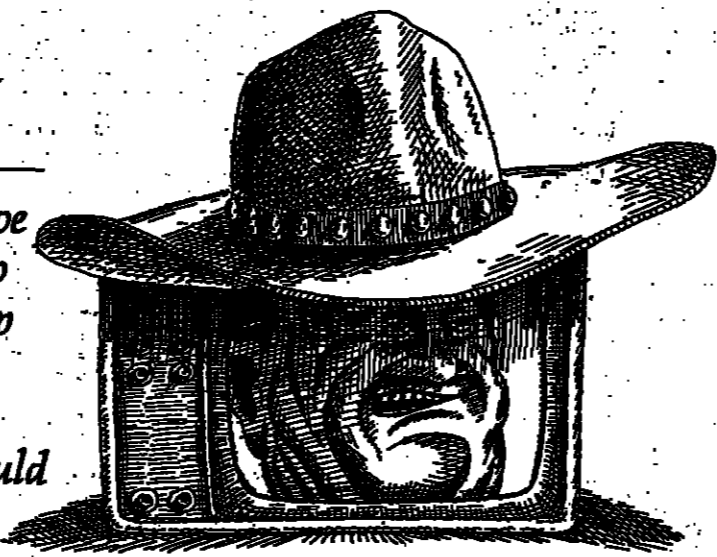
ALL YOU NEED

CLEARING THE AIR ABOUT HIGH-DEFINITION TELEVISION . N° 1



WHY IS IT THAT HDTV IS TALKED ABOUT BY SO MANY AND UNDERSTOOD BY SO FEW?

Many people feel they have a stake in HDTV yet few are in a position to grasp the big picture. HDTV stands for high-definition television. It could just as well stand for highly difficult technology.



TV so good it almost looks real.

At least that's where it started. But it's no longer purely a technology issue. It's political, cultural, and economic. By comparison, the technology seems easy.

The goal of HDTV is to look like 35mm wide-screen movies. And sound like a stereo compact disc. Although the term is often misused to describe other systems with "improved" picture quality, true HDTV has at least twice the horizontal resolution and twice the vertical resolution of existing TV. That's twice the clarity. And pretty close to 35mm film.

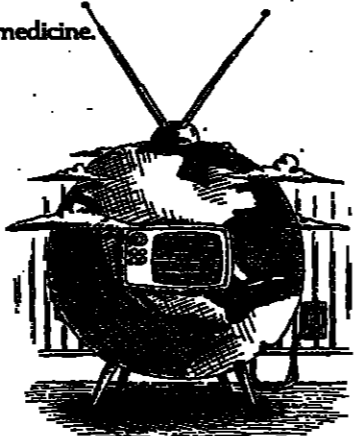
The problem is that every field of a conventional TV picture already requires huge amounts of electronic information. And that information changes 50 to 60 times every second. In fact, TV, even more so than computers, is today's most demanding application for both data speed and data storage.

High-definition TV is five times more demanding than existing TV. It requires five times as much data, transferred five times as fast. And that's the crux of the technical issue.



TV requires a lot of data. HDTV requires five times more.

This leap in technology is so great that it could revolutionize not just the entertainment industry but many other segments of our lives. People are already claiming that this technology developed by the TV industry will be a driving force in advanced semiconductors, supercomputers, telecommunications, defense, even medicine.



Who in the world is going to set HDTV standards?

And we're not talking about futuristic dreams. The professional TV equipment industry—which makes the equipment that makes TV—already has the ability to make HDTV products. We're already making the technological leap.

Here's what it comes down to. How good a picture do we want? And how much are we willing to pay for it? Who's going to set HDTV standards? Japan? Europe? The United States? Can we achieve one worldwide production standard? Who's going to make the programs and export the hardware—not just the consumer TV sets but the professional recording and production equipment?

Because there's so much at stake, any government decision should not be made in a vacuum. Without considering all the consequences. Many arguments about standard setting haven't even been heard yet. And some of the noisiest arguments are coming from people without television experience or an understanding of international trade.

Hundreds of major corporations are involved, with widely differing points of view—TV networks, production companies, cable companies, equipment manufacturers, consumer electronics companies, even the phone companies. There are also dozens of international as well as domestic organizations to be heard from—trade associations, government agencies, committees, subcommittees, and sub-subcommittees.

All have something to gain. And many have everything to lose. As the world's leading professional TV company—with customers in 115 countries—Ampex is in a unique position to understand both the technology issues and the trade issues.



Some of the loudest arguments come from the most limited points of view.

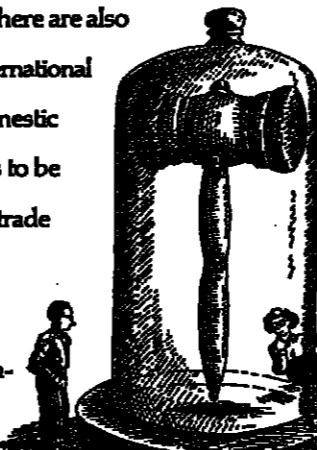
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- 1964 The first electronic video editor
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- 1969 The first color stop-action, slow-motion instant-replay machine
- 1980 The first digital video paint system
- 1982 The first successful digital video system for 3-D special effects
- 1984 The first automated digital video recording system with advanced robotics

All we ask is that decisions not be made out of haste. Or apprehension. Or confusion.

For all the facts, write to us on your letterhead and ask for your copy of our HDTV information brochure. We're the world's leading professional television company.



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UK NEWS

Conservatives braced for big Euro-poll losses

By Philip Stephens, Political Editor

THE Government appears to be bracing itself for significant losses in tomorrow's elections to the European Parliament after an unusually frank admission yesterday that it is trailing the opposition Labour party in its private surveys.

After a campaign marked by sharp divisions among Conservatives over their approach to European integration, Mr Peter Brooke, the Party chairman, said weekend surveys showed they were lagging about 5 points behind Labour.

His admission, alongside renewed fears yesterday of higher interest rates prompted by sterling's latest slide, strengthened Labour's hopes that the elections will show it to have emerged as credible challenger to the Government.

Mr Neil Kinnock, the Labour leader, has presented the European poll as a referendum on Prime Minister Mrs Margaret Thatcher's national as well as European policies, focusing more on domestic issues such as mortgage rates, the health service and the poll tax as on relations with Brussels.

Labour's campaign managers believe that securing a

higher proportion of the vote than the Conservatives would both shake the Government and provide a firm endorsement of the results of their own two-year policy review.

If translated into votes on Thursday a 5 point lead would result in a transfer of perhaps 10 seats of the Conservatives' 45 to Labour's existing 32, which would give Mr Neil Kinnock the largest British representation in Strasbourg.

Heavy losses for the Government would also intensify pressure on Mrs Thatcher to carry out a big Cabinet shake-up in the ministerial reshuffle widely expected for next month.

Mr Brooke, however, stressed that he was confident that the gap between the two parties was closing in the last days of the campaign as the Conservatives launched a determined effort to submerge their internal differences.

Some MPs were predicting yesterday that a bad result in Thursday would force Mrs Thatcher to tone down her aggressive style in opposing moves towards closer monetary integration and European-wide social policies.

Candidates do battle over a Scottish seat

Michael Cassell reports on the election hopefuls fighting to win Glasgow Central

A FITTING battle-cry in the fight for the Scottish parliamentary seat of Glasgow Central, which ends tomorrow when voters pick a new MP, would be: "Hands up whoever hates Maggie most!"

With the obvious exception of Mr Allan Hogarth, the Conservative candidate, who seems marginally less popular locally than the poll tax - the Government's new community charge - the other eight candidates are hell-bent on proving their "anti-Thatcher" credentials.

The Prime Minister is portrayed as the wicked witch of the south and Government policies have earned her an image as 'She' who must be despised and defied; there is an almost Heathite inability to spit out the name and yet a compulsive urge to demonstrate just how much she is hated.

Mr Hogarth, a puppy-fresh advertising executive whose fast-talking gets him into still more trouble - "We have spent 30 years trying to create a problem" - is a brave man.

He is, no doubt, merely cutting his teeth in preparation for a better seat - presumably ready to cross the border to find one. For others, however, the battle involves a fight to the death. For the opposition Labour Party, by now used to being given a bloody

nose by a nation which thinks the party is not nearly nasty enough to Mrs Thatcher, the loss of a 17,000-plus majority is unthinkable.

It will be no good whatsoever if the Labour Party successfully reshapes itself to attract sufficient voters in the south to make victory possible, only to simultaneously forfeit its Scottish stronghold.

Mr Mike Watson, a union official clad convincingly in Labour's identikit candidate kit, claims his new-look party now has the credibility to offer the people of Scotland the only real chance of defeating the Tories. He has, however, been misquoted, with some effect, as acknowledging that the government has a guaranteed

majority in England and Wales "for ever and a day".

With opinion polls showing the majority of Scottish people want constitutional change aimed at giving the country more control over its own affairs, Mr Watson says Labour is in the vanguard of achieving a directly elected Scottish assembly. There are, nevertheless, strong local suspicions about the party leadership's real commitment to the idea of devolution. Labour's only real contender is the Scottish National Party (SNP), which spends half its time mocking the hallowed traditions of Westminster and the other half trying to get more MPs elected to it.

The SNP overturned an apparently safe Labour majority in Govan, another Scottish seat, and their candidate Mr Alex Neil - a former Labour party official - says Scotland is fighting for its life and that Labour's influence north of the border has been emasculated by its collapse to the south.

The SNP wants "a democratic revolution to get the English Tories off our backs, something which Labour has been unable to do for 10 years." The Nationalists seek a mandate to negotiate independence from the United Kingdom, followed by a referendum for the people to decide on the terms agreed.

After that, an independent future within the European Community. Its critics say the idea means economic suicide. The centrist Democrats, who have an impressive candidate in the shape of Mr Robert McCreadie, want a "home rule" party within a federal UK.

Tory office attacked in Vauxhall poll

THE Conservative campaign headquarters for the Vauxhall by-election in South London was petrol-bombed on Monday night, it was learned yesterday.

Mr Mike Keegan, Conservative candidate in tomorrow's by-election, said a brick had gone through the door followed by the petrol bomb. There was evidence it was aimed when thrown in, he said. Paraffin damaged some files, but there was no fire damage.

The by-election was called after the departure of Mr Stuart Holland, opposition Labour Party MP, to take up an academic post in Italy.

Mr Paddy Ashdown, leader of the Social and Liberal Democrats, supporting candidate Mr Mike Tufrey, said the Conservatives were in a "serious tail spin." He said: "They've fallen out with themselves over the issue of Europe, and they're squabbling over the economy."

Ms Kate Hoey, Labour candidate, supported by Mr Gerald Kaufman, foreign affairs spokesman, concentrated on crime at her press conference, calling for new measures of crime prevention.

1987 general election: S K Holland (Lab) 21,364; D E Liddington (C) 12,345; S H V Acland (SDP/All) 7,764; J Owens (Green) 770; D J S Cook (Comm) 233; K Okuremi (Ref Front) 117.

Electricity plans will 'blaze trail' in Europe

By Maurice Samuelson

MR MICHAEL SPICER, UK Energy Minister, chaired yesterday Britain's shake-up of the electricity industry provided a model for the rest of Europe and would "blaze a trail" towards a European energy market.

He also rejected claims that the Electricity Bill, which will privatise the industry and is now before Parliament, made inadequate provision for encouraging energy efficiency and environmental improvements.

Mr Spicer's comments, to an IBM conference in Bournemouth, southern England, reflected mounting controversy about Europe on the eve of tomorrow's elections to the European parliament.

He said the Government's electricity privatisation plans would show other EC countries the benefits of the common carriage of electricity between and within member states.

Thanks to the 1983 Energy Act, the UK was the only European Community country whose National Grid had statutory common carriage provisions. The privatisation bill would further strengthen access to the transmission system, giving generators, in Britain and the rest of Europe, rights to use to the network.

Mr Spicer's defence of electricity plans showed how deeply the Government was stung by its defeat in the House of Lords, Parliament's second chamber, on the Electricity Bill when an amendment was passed giving the Energy Secretary powers to order electricity suppliers to take specific efficiency measures.

He dismissed as unrealistic and misguided those who argued for the US system, known as "least cost planning", whereby new power stations can only be built once energy conservation measures have been explored.

Such an approach, said Mr Spicer, would mean that ageing, polluting and inefficient plant would operate for far longer than they should, thus harming the cause both of efficiency and the environment.

The Government's structural reforms, on the other hand, would have the effect of bringing forward more efficient and therefore cleaner ways of producing electricity.

Support for the nuclear industry, through the non-fossil fuel obligation, would also benefit the environment, as well as providing diversity and security of supply. "Each new PWR (Pressurised Water Reactor) station will reduce UK carbon dioxide emissions by 6m tonnes a year against a coal-fired station."

Phillips Petroleum was yesterday given permission to start the \$54m phase two development of the Andrey gas field in the southern North Sea.

The development was the second new gas project to be authorised in a fortnight by Mr Peter Morrison, junior Energy Minister.

The Andrey field was discovered in 1976 in block 49/11a. Gas production under phase one of the project began in October 1988 from six wells at an unmanned steel platform and sub-sea well nearby.

The new development, involving a second unmanned platform with provision for six wells, aims to increase gas sales to British Gas to a maximum 450m cubic feet per day from October, 1990.

McDermott's yard in Ardeer has won the \$5.5m contract to build the unmanned platform.

Following his approval, Mr Morrison said that with 12 offshore projects currently being examined by the Energy Department, the outlook appeared "promising" for the oil supplies industry.

Last year had seen record investment by operators and in 1989 the pace showed no signs of slackening.

In Brief Sugar jobs axed in drive for efficiency

BRITISH Sugar, the wholly owned subsidiary of Brixford International, is to axe 385 jobs or about a tenth of its workforce at its sugar processing factories in eastern England. The company said yesterday the move to seek redundancies, which it hopes can be achieved voluntarily, was part of a plan to improve efficiency in the run up to the creation of the single European market in 1992.

A company spokesman said it was felt the early 1990's would see rationalisation of the European sugar industry.

Coats closure

Coats Vytella, the biggest textile group in Europe, presently in the throes of a \$56m takeover bid for Tootal, is closing a carpet factory at Batley in Yorkshire with the loss of nearly 150 jobs.

The Batley factory has been run down over the last few years as Coats has concentrated its production at Donaghadee in Northern Ireland.

Race law call

British race relations law needs to be strengthened and backed up with more adequate resources, the Commissioner for Racial Equality said yesterday.

"Official thinking on race issues is too unambitious and budgets far too small," said Mr Michael Day, the commission's chairman, in his annual report.

UDM mine rights

The Union of Democratic Mineworkers, the group of British miners which split from the left-wing National Union of Mineworkers during the 1985 coal strike, has signed an agreement with British Coal giving it sole negotiating rights at the proposed \$20m Margam mine in South Wales.

Labour HK stand

Britain's opposition Labour Party has signalled its opposition to any move by the Government to grant full British passports to selected categories of people in Hong Kong, but it refused a commitment to give such rights to all 3.25m British citizens in the colony.

Mr Morrison said that with 12 offshore projects currently being examined by the Energy Department, the outlook appeared "promising" for the oil supplies industry.

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'Car waste' pollutants found in Antarctica

By David Fishlock, Science Editor

TRACES of pollutants assumed to have come from the emissions of motor vehicles in the northern hemisphere have been detected in Antarctic snow by the British Antarctic Survey.

Mr David Drewry, the survey's director, said cadmium, lead and zinc as well as hydrocarbons had been found in snow, and traces of DDT and other agricultural chemicals had been found in the tissues of seals.

The British Antarctic Survey first reported the so-called "ozone hole" or region of depleted atmospheric ozone above a large area of Antarctica.

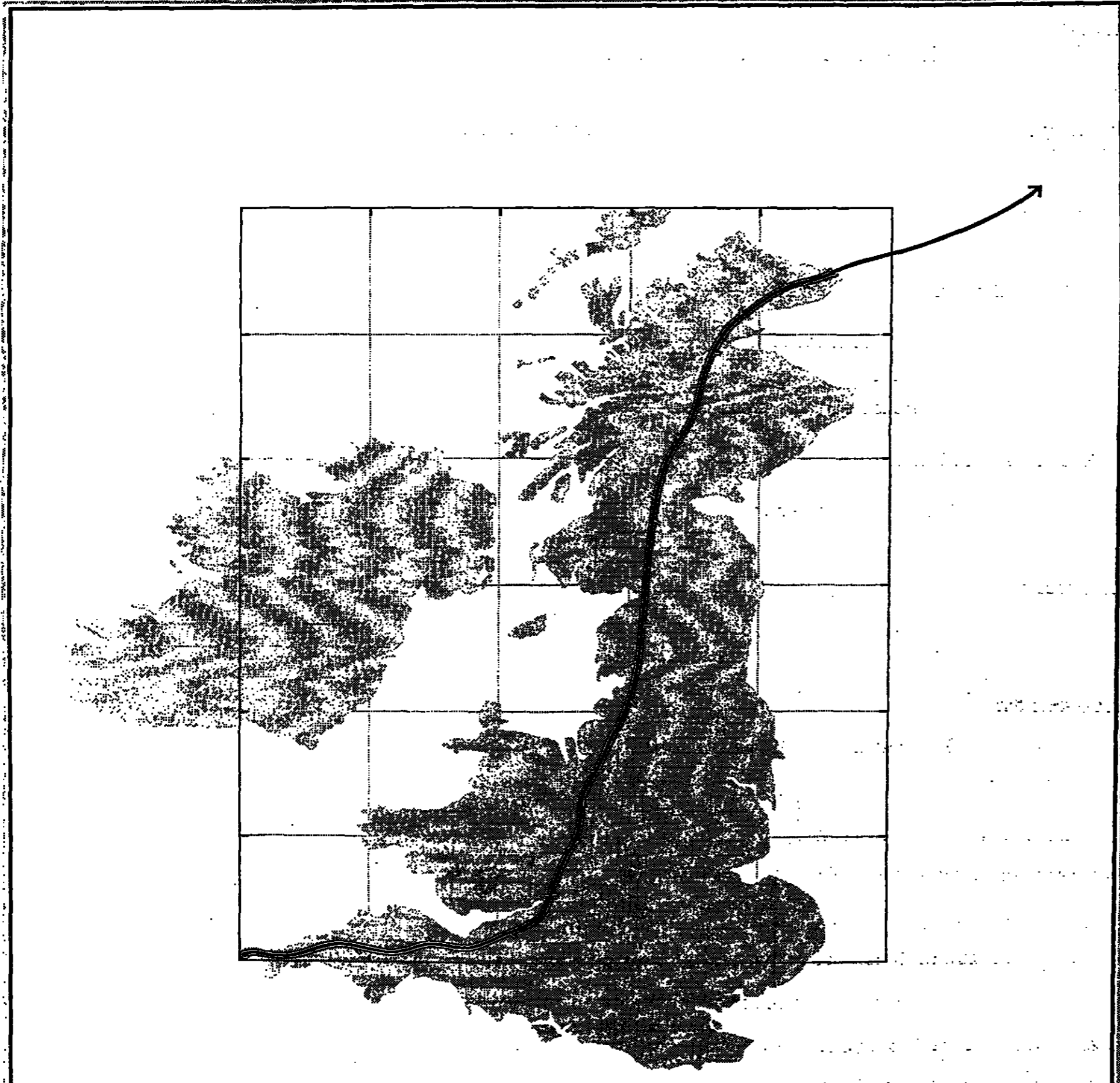
Britain is investing over \$50m to develop its research base at Halley in Antarctica, a relatively sensitive location

for studies of global climatic phenomena such as atmospheric ozone depletion and the greenhouse effect, the Government said yesterday.

But Mr Drewry warned that the increasing accessibility of Antarctica to tourists brought its own risks of interfering with their experiments.

Mr Kenneth Baker, Secretary for Education and Science, said the \$50m, allocated by government through the Natural Environment Research Council, would fund a new research vessel, a gravel airstrip, a large research aircraft and a new base for the scientists.

"Climate change is a world-wide problem and one where only concerted action on a world scale can make any significant effect," Mr Baker said.



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June, 1989

MANAGEMENT

Spanish industry

The rise of an acquisitive papermaker

Peter Bruce, in Madrid, explains how Torras Hostench has become not only one of the country's largest conglomerates but also one of the few with multinational ambitions

Jorge Núñez first met Javier de la Rosa on a flight between Madrid and Barcelona in 1985. It was, for both men, a fateful trip. Bull-necked industrialist meets street-wise financier.

Their association has blossomed into the most absorbing Spanish industrial saga of the 1980s and placed De la Rosa in *de facto* control of one of Spain's biggest and newest industrial conglomerates - Torras Hostench.

By Spanish standards, Núñez had a varied industrial career. An electromechanical engineer, he had worked in management at a shipyard in Marseilles, studied in the US, and, in 1972, joined Torras Hostench, then a little known Catalan paper company, as finance director.

Torras was expanding but the oil shock of 1973 nearly crippled it. In 1981 it lost Pta 1.3bn (9.5m) and in 1983 stopped paying its debt. Its bourse listings were suspended.

Núñez, after a row with the company's then president, had left in 1980 but was persuaded by creditor banks to return as chief executive in 1982. The chairman by then had left the company.

Núñez restyled debt, closed loss-making operations, and cut the workforce by about 20 per cent. Debt repayment resumed in 1985, by which time profits had recovered to Pta 1.6bn.

De la Rosa, now 41, was better known. A glittering banking career had just ended badly with the bank he ran in Barcelona stumbling into heavy losses. Banesto, which controlled the bank, once put these at Pta 74bn. Spain's crusty financial establishment pointed fingers at him but never backed up with fact the whispering campaign that followed.

By the time he and Núñez met, Spain was just a few months off joining the European Community. Torras was looking for new capital and De la Rosa knew that a former banking client, the Kuwait Investment Office (KIO), was looking for a vehicle through which to make long-term investments in Spanish industry.

KIO, advised by De la Rosa, had already bought Impacsa, a producer of paper packaging and it did not require a big logical leap to settle on Torras as a next step. In October 1986, KIO, again prompted by De la Rosa, bought 24.9 per cent of Torras. "They (Torras) had cash, good management, and the paper cycle was going up," he remembers.

KIO helped pay off Torras' debt - some Pta 11bn - and in March 1987 Sheikh Fahad Mohammed Al-Sabah, KIO's president, became chairman. De la Rosa became one of three vice chairmen, the senior board member resident in Spain and its only Spanish speaking vice chairman. He became, to the excitable Spanish press, *el hombre fuerte de KIO en España*, KIO's strong man in Spain,

a label that still irritates him. KIO, possibly because it was Arab and rich and secretive, and De la Rosa, possibly because he had not taken his earlier troubles lying down, were quickly promoted as the devils incarnate of the new wealth spreading across the land and had to work hard to convince the Government and media they were serious.

Núñez, however, was not worried about his new bosses. "If someone has the money and wants to be chairman," he says waving a hand that looks like a small excavator, "I say *por favor*. My risk was my profession. Their risk was their money." Núñez's faith has improved his profession.

With KIO's backing, Torras Hostench bought Pamesa, a quality paper producer, in late 1986, and was later to take over KIO's stake in Impacsa. It also owns 3.9 per cent of ENCE, the state owned pulp and paper producer.

But De la Rosa, a ferocious gatherer of industrial and financial intelligence and today an important independent investor in his own right, had never intended to end his days making paper. In July 1987, true to his dictum - "buy, capitalise, restructure and, possibly, sell again" - Torras launched a Pta 55bn rights issue, the biggest ever

'My customers don't have to keep stocks because I have the stocks'

then in Spain. The new funds would be used for acquisition. Torras Hostench would become a holding company with Núñez as its chief executive.

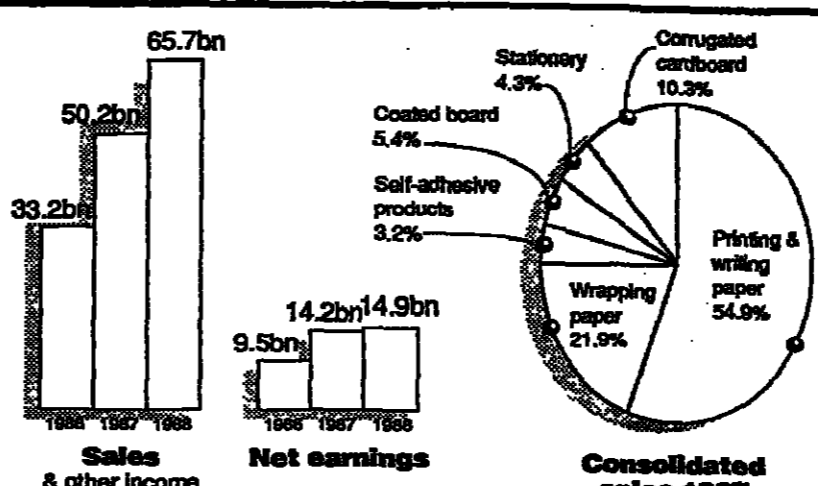
The new group quickly bought 50.01 per cent of Cros, a struggling Catalan fertilizer group with turnover then of Pta 51bn, net profits of Pta 2bn and deeply indebted.

The next step was harder. Union Explosivos Rio Tinto (ERT) was the pride of the Spanish chemicals business. An oil refiner, it was also the country's biggest private sector arms producer, and fought vicious fertilizer price wars with Cros. But ERT was also struggling. The company had lost Pta 10bn in 1986 but was slowly recovering under Jose Maria Escodrillas, a company doctor appointed by the Government in the early 1980s.

TORRAS HOSTENCH



Jorge Núñez



Escodrillas fought hard and loud against the Torras-KIO intrusion but proved no match for De la Rosa's staying power and KIO's money. When Escodrillas warned that a takeover meant an Arab stake in Spain's defence industries, De la Rosa offered to hive off and sell the arms division.

The Government, relieved that someone else would also clean up ERT's remaining Pta 64bn debt and end the fertilizer wars, washed its hands of the group. Through Cros, Torras Hostench now owns 24.6 per cent of ERT and intends formally to merge the two this summer, creating a potentially powerful new Spanish company, Erccros, worth a net Pta 185bn, of which it will own 40 per cent.

Hardly had De la Rosa led a nervous KIO through the ERT storm than he laid his dread hand on EBRO, the country's biggest sugar refiner. Once again, the Arab ghost was raised in defence and once again to no avail. De la Rosa-KIO-Torras won Ebro in Spain's first ever hostile takeover early last year.

Torras also splashed out in 1988 on 50 per cent of a stockbroker, Beta Capital, 95 per cent of a small insurer, Amaya, and 37 per cent of ERPO, an engineering consultant. It ended the year with a Pta 45bn rights issue, after which KIO's stake in the group fell to 40 per cent. KIO, meanwhile, had independently become involved in a messy

venture with two Madrid tycoon cousins, "Los Albertos", and taken a 13 per cent stake in Banco Central, which was trying to shake them off by merging with Banco Español de Crédito (Banesto). Opposition to the merger by the Albertos (and, by association, KIO) irritated the Government and was embarrassing the Kuwaitis.

But KIO was obviously pleased with Torras Hostench. It had become a respectable holding company with subsidiaries in paper (Torras Papel), chemicals and fertilisers (Erccros), food and distribution (Ebro) and services, Beta Capital, Amaya and ERPO, capitalised in Madrid at around Pta 200bn. It is listed now in London and New York and, as Torras officials never tire of pointing out, the group fitted together like a puzzle.

Spain, with its fast-growing euca-lyptus resource, was a good place to base a southern European paper company. Chemicals and fertilisers would balance paper's erratic business cycle. Food was an essential and stockbroking, insurance and engineering services could all serve the group while going about their normal business.

It seems to work, too. The group has quickly set about modernising plant, streamlining its marketing and is looking for acquisitions elsewhere in Europe. Group net earnings of Pta 14.2bn in 1987 were 49 per cent up on 1986 and included extraordinary gains from the sale of

a small stake in Banco de Vizcaya in 1987. Last year the net profit was Pta 14.9bn. First quarter pre-tax profits for 1989, at Pta 5bn, were 65 per cent higher than the first three months of 1988.

At home, Núñez reckons Torras Papel is ready to face big foreign competitors. "We can now put 20 kilos of paper anywhere in Spain in 24 hours," he says. "My customers don't have to keep stocks because I have the stocks."

It has bought control of Cellulose des Ardennes Belgium (CAB) and taken out an option to buy Imbermill, another Belgian producer. An attempt to buy Aussenat Rey, the large French paper company of the US stepped in with an expensive offer, but a French purchase combining paper and food is possible soon.

Erccros, the merged chemicals business, has been a more difficult because both Cros and ERT are widely diversified. De la Rosa hired Javier Vega de Seoane, once a senior executive with the state holding company, INI, and a confidante of the Minister of Industry, to run Erccros. The end of price wars should restore some profitability to fertilisers but it faces tough multinational competition in chemicals.

ERT's old oil refinery in southern Spain also sits awkwardly in Torras and, though it generates cash, is up for sale for Pta 40bn. So is the arms division, now hived off at the Government's insistence and on the

market for Pta 35bn. De la Rosa says he will not accept less. Vega de Seoane is talking to his friends in INI about merging it with state-owned weapons businesses but the two sides disagree about how much they are each worth.

Ebro, though, has been a dream purchase. De la Rosa persuaded Manuel Guasch, an experienced industrialist and chairman of FASA Renault, to run the company and he has quickly diversified away from sugar.

He bought 60 per cent of Herba, Europe's biggest producer of long grained rice, where some analysts expect net profits to treble in four years. Arotz, another purchase, produces asparagus and strawberries, but also owns a 680-hectare black truffle plantation capable, when it begins producing next year, of meeting 75 per cent of world demand for the tiny black fungus.

Ebro has also bought into a Portuguese fish canning and edible oils group, Vasco da Gama, and a Spanish distributor, Veneta. Its core sugar business, rich in hidden assets, remains well cushioned by the Community's sugar quotas.

For at least a year now, Torras has carefully groomed its image as a homogenous Spanish chemicals, foods, paper and services group and one of the few with multinational

Torras would be ready to negotiate the sale of half its paper and chemicals interests

ambitions. With some justification too - it was Beta Capital that found Arotz for Ebro - but the caution has clearly been driven by KIO's desire not to cross the Government or public opinion.

In the past few months though, political pressure on the Kuwaitis has evaporated. KIO got out of its compromising alliance with "Los Albertos" after the latter had successfully destroyed Banco Central's plans to merge with Banesto. It has become an everyday, though massive, foreign investor.

The main beneficiary, though, is De la Rosa, who owns 15.8 per cent of Torras Hostench himself, and who is now free to play out his importance in Torras to the full. KIO admits it could not do business in Spain without him. For the moment at least, De la Rosa, not

KIO, runs Torras Hostench, and he has some ideas of his own. (He concedes though that his attempts to persuade KIO to cut its stake from 40 per cent have not worked.)

Setting out a fundamental change in Torras strategy in a recent interview De la Rosa said the group planned a major reduction in the "commitment" to paper and chemicals. Food and services will become its core businesses.

"We will look for other partners in Erccros and Torras Papel," he says. Torras would be ready to negotiate the sale of half its paper and chemicals interests (the 100 per cent of Torras Papel and 40 per cent of Erccros).

He freely concedes now that while Ebro was bought for its profits, Cros and ERT (Erccros) were pursued for their assets. Erccros' considerable property portfolio has just been bought and resold by KIO's fast-growing Spanish property arm, Frimas Inmobiliaria.

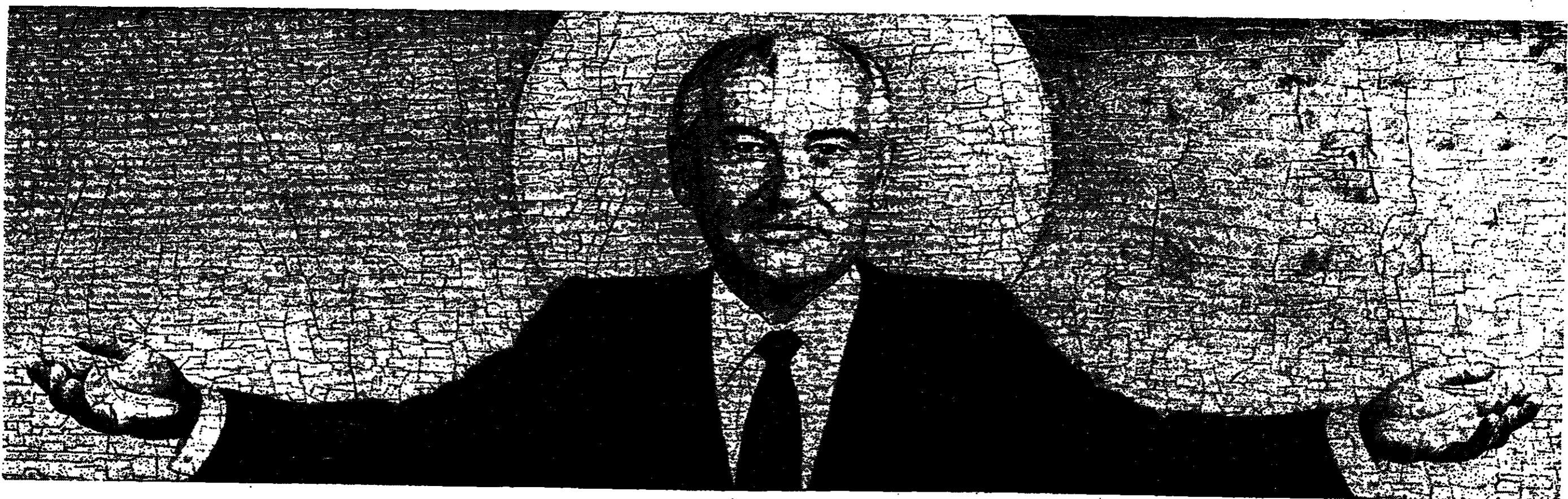
Adds Antonio de Vasconcellos, Torras' representative in London: "We want to be number one in what we do. We cannot, in a European sense, be number one in chemicals nor number one in paper."

De la Rosa is quick-shinned enough to live with inevitable charges of "speculation" that will once again be laid at Torras' door if it does get out of paper and chemicals. In a country where insider trading is not an offence, buying and selling companies can nevertheless generate great emotion. Increasingly, though, older Spanish companies are following Torras' lead.

There is, anyway, still a lot to do in Torras Papel and Erccros. The paper company is still looking for foreign acquisitions. Erccros real estate sales, and the sale agreed this week of its Dr. Andrus pharmaceuticals business, have helped cut ERT's debt by more than Pta 30bn to Pta 12bn and more asset sales are likely this year. The proceeds of KIO's sale of its partnership with "Los Albertos", some Pta 15bn, should also be used to pay off debt.

Where De la Rosa will take Torras Hostench next is anyone's guess, though he has obviously developed a taste for blighted or undervalued industrial companies. "We have demonstrated that we can buy companies that no-one else wants," he says, and "the money now in Spain is to be made in industry, not in finance."

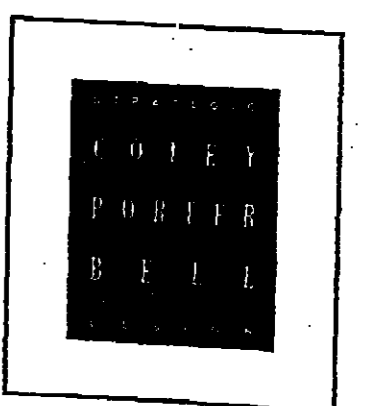
There does not appear to be a grand design. The group, says Núñez, is "opportunistic" and the only sure thing about De la Rosa is that he will assiduously court foreign capital markets. "You cannot restructure Spanish companies using only Spanish capital," he says. For a Spaniard who has had a hand in raising more than 51bn from shareholders in the Torras family in the past three years, he should know.



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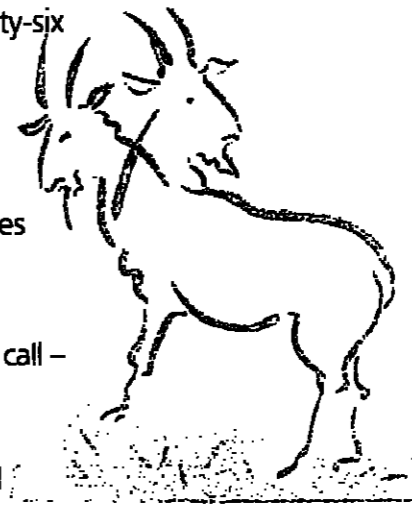
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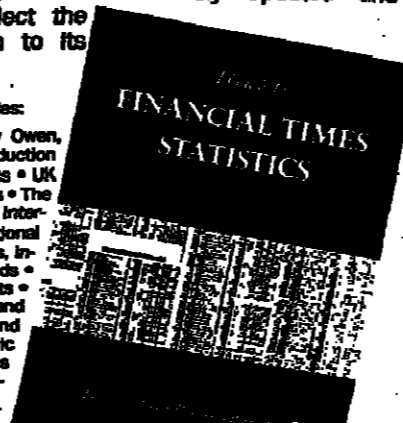
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Reinsurer's claim is struck out

MEADOWS INDEMNITY CO LTD v INSURANCE CORPORATION OF IRELAND PLC INTERNATIONAL AND COMMERCIAL BANK PLC
Court of Appeal (Lord Justice May, Lord Justice Neill and Lord Justice Nourse);
May 18 1989

A REINSURER cannot claim against the insured for a declaration as to the invalidity of the original insurance because, although he has an interest in its avoidance in that his own liability would be eliminated, the rights under the original contract attach not to him but to the insurer, and the court's declaratory power is limited to declaring the contested existing or future rights of parties to the litigation, not those of non-parties.

The Court of Appeal so held when allowing an appeal by the second defendant, International Commercial Bank plc (ICB), from Mr Justice Hirst's decision refusing to strike out the writ in an action by Meadows Indemnity Co Ltd. An appeal from his refusal to stay the proceedings and to stay third-party proceedings against ICB by the first defendant, Insurance Corporation of Ireland plc, was dismissed.

Order 15 rule 16 of the Rules of the Supreme Court provides: "No action... shall be open to objection on the grounds that a merely declaratory judgment or order is sought thereby, and the court may make binding declarations of right whether or not any consequential relief is or could be claimed."

LORD JUSTICE NEILL said that in September 1983 negotiations took place for a loan to enable Amara AG to buy a luxury hotel in Greece.

Negotiations also took place to obtain credit guarantee insurance whereby the lender of the purchase money would be insured against any risk of default by Amara.

Amara asked London brokers to obtain suitable cover. They approached the Insurance Corporation of Ireland, which got in touch with Meadows as proposed reinsurer.

It was subsequently alleged that in the course of the negotiations representations were made which affected the validity of the insurance and reinsurance contracts.

On November 24 1983 Insurance Corporation signed a

cover note confirming insurance of a loan of SFr 11.5m. A loan agreement between Amara and ICB was signed on February 9 1984.

In 1987 Amara defaulted. ICB called on Insurance Corporation to pay on the credit guarantee insurance. No payment was made. ICB began proceedings in the Republic of Ireland, seeking to recover SFr 11.5m plus interest.

On October 7 1987 Meadows issued the writ in the present proceedings in England.

Against Insurance Corporation it claimed a declaration that Meadows was entitled to avoid the reinsurance. Against ICB it claimed a declaration that Insurance Corporation was entitled to avoid the insurance.

In December 1987 ICB issued a summons to strike out the writ in Meadows's action against it. Mr Justice Hirst dismissed the application. ICB appealed. It was not in dispute that Meadows would be entitled to claim a declaration as to the validity of the reinsurance contract between itself and Insurance Corporation.

However, Meadows sought to go further and to obtain a declaration as to the validity of the underlying insurance contract between Insurance Corporation and ICB. In that contention Meadows was supported by Insurance Corporation.

ICB contended that except in very limited circumstances, declarations could not be made at the suit of a person who was not party to the impugned contract.

Declaratory judgments originated in the old court of Chancery, where they could be made provided some consequential relief was sought at the same time. Since 1883 the matter had been governed by rule of court.

RSC Order 15 rule 16 (formerly Order 25 rule 5) provided that a court might make declarations of right whether or not consequential relief was claimed.

In *Guaranty Trust v Hannay* [1915] 2 KB 536, 582 Lord Justice Pickford said the effect of Order 25 rule 5 was to give a general power to make a declaration, whether or not there was a cause of action, at the instance of any party who was "interested" in the subject-matter of the declaration.

However, the scope of the rule now had to be looked at in the light of *Gouriet* [1978] AC 433, 501. In *Gouriet* it was held

that the court had no jurisdiction to declare public rights other than at the suit of the Attorney General, since he was the only person recognised by public law as entitled to represent the public in court.

Lord Diplock said for the court to have jurisdiction to declare a right it must be a right claimed by one of the parties as enforceable against an adverse party to the litigation.

He said "the jurisdiction of the court is not to declare the law generally... it is confined to declaring contested legal rights, subsisting or future, of the parties represented in the litigation before it and not those of anyone else."

In *Boulting* [1963] 2 QB 606, before Mr Justice Salmon and in the Court of Appeal, there was some consideration of the circumstances in which a declaration could be granted.

Mr Justice Salmon said the plaintiffs were "interested" in the subject-matter of the declaration sought, and were not strangers to the transaction. "Accordingly," he said, "it is wrong to say the plaintiffs have no locus standi." In the Court of Appeal Lord Denning said the court had power to grant a declaration "whenever the interest of the plaintiff is sufficient to justify it."

In *Eastham* [1964] CL 413 Mr Justice Wilberforce said "to grant a remedy by way of declaration to the persons whose interests are vitally affected would be well within the spirit and intent of the rule as to declaratory judgments."

Mr Justice Hirst relied substantially on the *Boulting* and *Eastham* decisions.

He said that the interests of Meadows were vitally affected by the outcome of the dispute between ICB and Insurance Corporation since, if ICB failed against Insurance Corporation, Insurance Corporation's claim against Meadows would disappear. "They have a real interest and are not strangers to the ICB/Insurance Corporation transaction."

He said that the passages in *Gouriet* must be read and interpreted in their context, namely an attempt by a private plaintiff to invoke public law as a ground for an injunction. They were not intended to lay down any special limitation where a private individual sought relief in a private law context.

It was not possible to give so restricted a meaning to Lord Diplock's speech.

Despite the wide language of Order 15 rule 16 the court's jurisdiction to grant a declaration was limited, in Lord Diplock's words, to "declaring contested legal rights, subsisting or future, of the parties represented in the litigation before it and not those of anyone else."

Boulting and *Eastham* could readily be reconciled with the principle in *Gouriet* because in both cases the plaintiffs were seeking declarations as to their legal rights which were in effect being contested by the defendants despite the absence of any direct contractual link. The declarations were being sought to resolve an issue between the plaintiffs and each of the defendants.

In the present case it was true that Meadows had a direct interest in the validity of ICB's case against Insurance Corporation, but there was no contractual issue between Meadows and ICB.

That was not surprising because the right of an insured person to make a claim against his insurers did not arise until his own liability had been determined. By analogy the right of an insurer to make a claim against his reinsurer did not arise until the insurer's liability to the insured had been established.

Meadows was therefore not entitled to claim a declaration against ICB. Nor would ICB have been entitled to claim a declaration against Meadows.

One could see the good sense of a person being able to establish by means of a declaration the legal rights of a third person if those rights would in due course directly affect him as an insurer or reinsurer.

However, in the light of *Gouriet* such use of a declaration was not at present permissible.

ICB's appeal was allowed. Meadows's claims for declaratory relief against ICB were struck out.

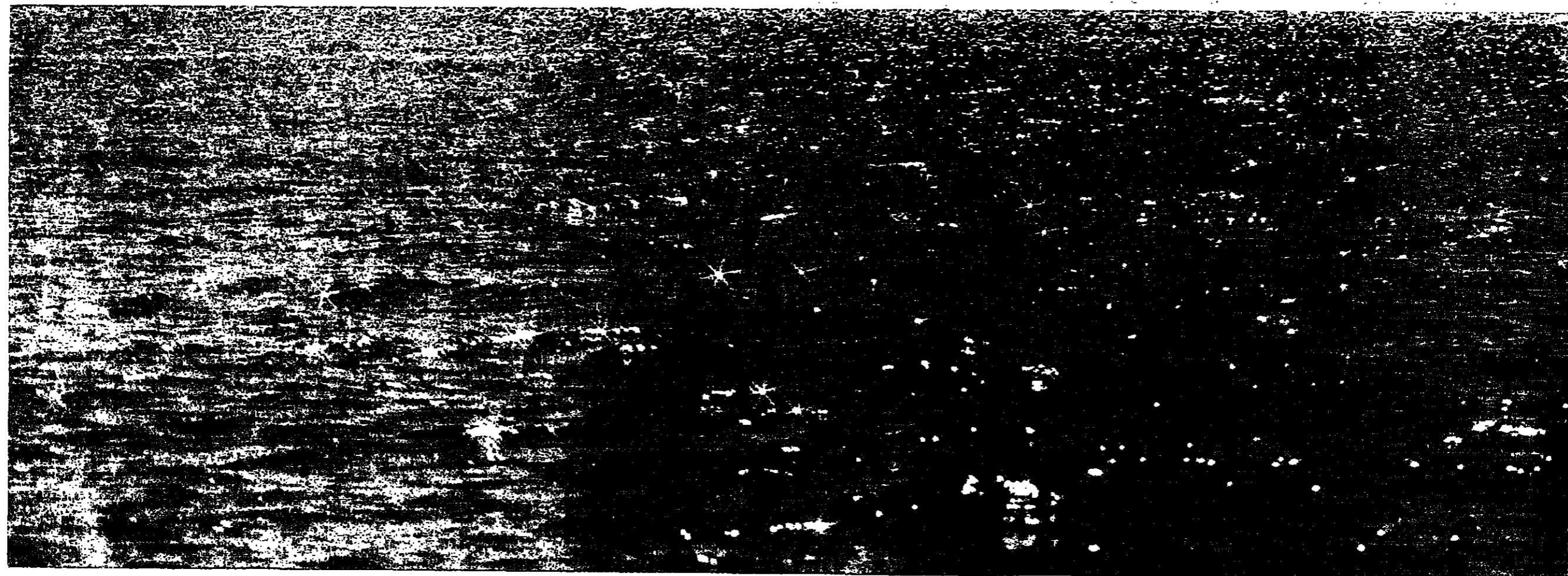
Lord Justice May and Lord Justice Nourse gave concurring judgments.

For ICB: John Thomas QC and Richard Jacobs (Travers Smith Braithwaite).

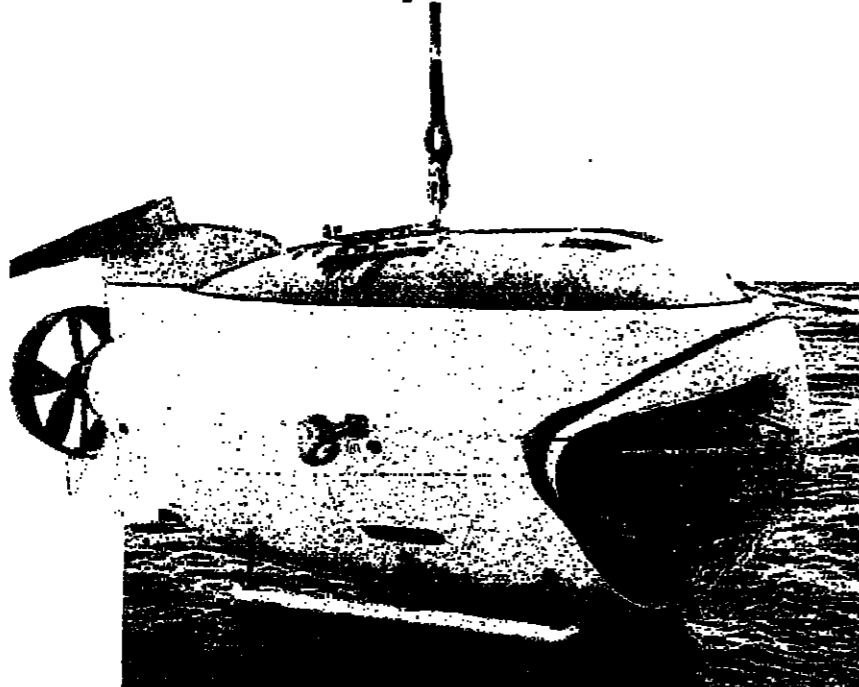
For Meadows: Richard Atkins QC and Michael Howard (Ince & Co).

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JOBS

The widening gap between wants and needs

By Michael Dixon

"HOW ABOUT this for a new law of organisational stupidity?" a company recruiting manager asked last Wednesday. Along with 79 other London members of the Institute of Personnel Management, he had just endured a lunchtime talk by the jobs column on the laws already in the canon.

As it is months since I last mentioned them in print, I'd better explain that the laws describe various unplanned things that tend to go on in organisations to the chagrin of their staff and even more so their customers. The original model, laid down in 1958 by Professor Northcote Parkinson, states: *Work expands to fill the time available for its completion.*

Thanks to help from more than 200 readers over several years, up to last week I had identified 21 such laws. And the new one suggested by the recruiting manager followed the general pattern in being distilled from the originator's own experience. His proposed wording is: *Managers' wants and needs diverge with increasing seniority.*

"What our firm needs," he said, "is commercially numerate people. By that I mean recruits able to spot practical opportunities, such as good deals, in a great mass of figures. My masters

know that as well as I do. "But what they say they want - which, from their superior perspective, they assume to be the same thing - is graduates in numerate subjects like physical sciences and engineering as well as maths and statistics. Unfortunately, they aren't the same thing. However good they are at higher mathematics, they quite often can't put two and two together commercially.

"I reckon we'd do better by sending talent scouts round betting shops. Since it would be more than my job's worth to suggest it, though, my bosses don't get what they need. They get what they want even though, with so many employers bidding for graduates like that, it's very expensive.

Which said, he made me promise that I would not name the new law after him, and headed back to his office.

The trouble was that, although the recruiting manager had made out a good case for his suggestion in the context of his own particular job, I had never before included a law in the canon on the evidence of a single occurrence. The test for inclusion is that the proposed law must look likely to be at least as reliably predictive as the

laws of economics, which means that it has to be in widespread operation.

As luck would have it, however, I have just come across a research report which indicates that the new suggestion does pass the test.

The report, published in the latest *Sundridge Park Management Review*, is on a study of the production plants of 10 companies in Britain made by Professor Brian Houlden and Dr David Woodcock, respectively of the Warwick and the Nottingham University management schools.

They point out that a company's competitive edge often depends less on the quantity and cost of the things it produces, than on their quality and the promptness with which they are delivered. So the top managers crucially need information on quality standards and delivery times.

But most of the company chiefs studied did not call for that kind of data. What they wanted was information on quantity and costs. Hence, the report's authors say: "We found that the managing directors were inundated with detailed data on output levels and costs, while at the same time being starved of strategic information on quality and delivery

performance. In none of the plants investigated did the managing director know the proportion of orders meeting delivery promises, and the real level of quality dispatched...."

The researchers add that the apparent lack of top-level interest in such matters sent "subtle but powerful" messages to the production managers below about their chiefs' real priorities. "As a result performance in these key areas suffered, making it more difficult for marketing to win orders."

So, since there could hardly be a clearer case of managers' needs and wants diverging with increasing seniority, the 22nd law of organisational stupidity is hereby added to the canon. And being forbidden to use the name of the recruiting manager who revealed it to me, I'll call it after the first of the two researchers: *Houlden's Hiatus.*

will be mentioned later - he promises to respect any applicant's request not to be identified to the employer at this stage.

Travelling extensively from the headquarters in America, the newcomer will have full responsibility for all the group's businesses outside the US. That means nine companies, concerned mainly with life assurance and pensions, in Canada, South America, Hong Kong, Indonesia, South Korea, Malaysia, Spain, Taiwan and Britain. The same have about 4,000 employees all told.

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Of well-known PLC. 48, graduate, retired 1987, now seeks part-time or non-executive directorship where his experience can be utilised. Interest more important than remuneration.

Write Box A1256, Financial Times, One Southwark Bridge, London SE1 9HL

Several of our major institutional clients are actively looking for qualified LIFFE floor traders, positions range from 1-2 years experience up to floor manager level. Salary AAE.

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Major European Bank Senior Credit Manager

The City

c.£40,000

We seek a Credit Specialist who combines marketing and analytical skills to join as Number Two in the Credit Department of the London branch of one of Europe's major financial institutions. The position will almost certainly lead to further promotion.

The London Branch runs a very active portfolio and operates across the whole field of Credit activity, including Leverage and Project Finance, Buy-outs, Export Credits, Commercial and Residential Mortgages, Private Banking etc. This is a role which will appeal to an experienced Credit Specialist with leadership potential who wishes to move into management.

Candidates are likely to be graduates aged at least twenty-

eight, and at the most thirty-five, who are currently working for major houses and who definitely have formal credit training, preferably gained within an American Bank. Qualifications such as Chartered Accountancy or an MBA would be useful, as would a developable knowledge of French.

In addition to the salary offered there will be a full banking package together with bonus entitlement and a car.

Please write in confidence to Colin Barry, quoting reference no. 968, at Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel: 01-248 0355.

Overton Shirley & Barry
INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

SPECIALIST FINANCE Competitive Salary & Bank Benefits

City

THE OPPORTUNITY — As part of a well established specialist team involved with project finance and limited recourse lending in the UK and Europe, your role will encompass assisting in the winning and structuring of deals including aircraft, infrastructure, property and leveraged finance transactions, using a variety of products.

THE PERSON — It is likely that you are in your late twenties or early thirties and have gained your experience within a merchant bank or within the project finance area of a commercial bank. You now wish to progress your career within an organisation keen to develop quality lending business through its London branch.

THE ORGANISATION — A major player, this commercial bank has an established presence in London and the balance sheet to be active across a broad range of activities. The area, headed up by a senior member of the London branch, is a focus of the bank's future development in London and can offer a stimulating environment and excellent career progression.

To progress your application in confidence, please contact in the first instance Susan Milford, Director, Banking Division, who is acting as consultant for the appointment. Please quote reference number 125851/smm.

MANAGEMENT PERSONNEL
25 City Road, London EC1Y 1AA
Tel: 01 256 5041 (24 hrs)

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CIS
Co-operative Insurance

Fund Management in Manchester

The CIS is one of the UK's largest insurance organisations and as an institutional investor is constantly involved in a wide range of investment transactions. We are now looking for people to join the large professional team at our Chief Office in Manchester.

Fund Manager (Fixed Interest)

As a fixed interest manager you will be involved in day to day management of gilt-edged and fixed interest portfolios. The successful applicant for this position will be a graduate with some experience of fund management.

Investment Analysts (U.K. Equities)

This interesting role involves analysing several sectors of the UK equity market and advising the fund manager. Successful applicants will be graduates, aged early-mid 20's, with 2 years' working experience in a financial environment.

Salaries are negotiable according to experience and career prospects with this rapidly expanding organisation are excellent.

There is a contributory pension scheme and free luncheon will be provided. A car can be provided as part of the total remuneration package and relocation expenses will be paid where applicable.

Please write stating age, qualifications and full details of experience to Senior Recruitment Assistant, Personnel & Management Services Department, Co-operative Insurance Society Limited, Miller Street, Manchester M60 0AL.

We would like to receive applications by 3rd July 1989.

Rathbone

CORPORATE FINANCE AN OUTSTANDING OPPORTUNITY FOR AMBITIOUS, DYNAMIC INDIVIDUALS

Our client is a small, profitable and well-respected specialist financial services company. They are looking to expand their fee-income business base and would be interested to hear from individuals/groups of individuals with in-depth experience and extensive contacts in any corporate finance activity particularly, but not exclusively:-

**MERGERS & ACQUISITIONS • PRIVATE PLACEMENTS
ASSET-BASED FINANCE • OTHER NICHE AREAS**

Candidates should possess drive and initiative and be capable of operating autonomously from start-up.

You will be working in a young, entrepreneurial environment where scope will be limited only by your own horizons.

This is a substantial career opportunity and the remuneration package offered will reflect the importance the company attaches to this phase of their expansion.

In the first instance please telephone 01-439 1188 and speak to Sean Lord or, alternatively, write to:-

The Rathbone Consultancy

Premier House, 77 Oxford St, London W1R 1RB, England. Tel: 439 1188/287 5704 Fax: 494 5039

CAREER OPPORTUNITIES

A REPUTABLE FINANCIAL INSTITUTION REQUIRES THE SERVICES OF THE FOLLOWING PROFESSIONAL STAFF FOR THEIR HEAD OFFICE IN ABU DHABI, U.A.E.

1. TREASURER

The candidate should be capable of managing the foreign exchange, commodities futures & options, money market activities. Must have minimum of 10 years experience with reputable financial institution.

2. DEALERS

Knowledge of foreign exchange, deposits, bullion, futures & options is necessary with at least 5 years experience in the same field with reputable financial institution.

Age: 30-35 years.

3. BACK OFFICE SUPERVISOR

Must have in-depth knowledge of commodities futures & options, settlement and complete back office systems and procedure, with minimum of 5 years experience.

Age: 30-35 years.

EXCELLENT WRITTEN AND VERBAL SKILLS IN ENGLISH REQUIRED. PLEASE SEND APPLICATION STATING LAST COMPENSATION AND ACCOMPANIED BY RECENT PHOTOGRAPH, TESTIMONIALS, C.V. AND PASSPORT PHOTOCOPIES TO:

SENIOR VICE PRESIDENT,
FINANCE & ADMINISTRATION
P.O. BOX 2789, ABU DHABI,
U.A.E.

Jonathan Wren Executive

EUROPEAN MULTICURRENCY BOND SALES c£50,000

This international capital markets arm of one of the world's largest banks has grown substantially over the last few years. To continue with the expansion they now require two additional salesmen, preferably with a European language, to work within their highly successful team. The role will encompass the sale of all fixed income and equity linked products to a wide ranging client base.

FINANCE MANAGER - INVESTMENT BANKING c£35,000

This role requires an assertive, proactive professional with excellent analytical skills and the ability to build management systems. Responsibilities will include financial analysis, vendor management, building systems and the integration of new investment banking products into the firm's management systems. You will have a minimum of 4 years accounting/financial operations experience and be able to demonstrate responsibility and initiative with demanding professionals.

Please contact Nigel Haworth on 01 - 623 1266.

LONDON HONG KONG MIDDLE EAST SINGAPORE SYDNEY

Jonathan Wren
Recruitment Consultants

No. 1 New Street, (off Bishopsgate), London EC2M 4TP
Telephone: 01-623 1266 Fax: 01-626 5258

Jersey £35,000 + Car

Deputy General Manager Banking

Our client is the Channel Islands operation of a major UK banking and finance Group. Jersey-based, its growth now calls for the engagement of a Deputy General Manager. The prime responsibility will be to develop the bank's sterling and foreign currency deposit base via the extension of its private banking and financial services among high net worth individuals internationally.

The successful candidate will be aged mid-30's upwards and a qualified banker, preferably with Jersey residential qualifications. Experience will have developed a thorough capability in lending and bank administration, and the confidence to grow and manage a high net worth private banking operation in the Channel Islands or indeed elsewhere.

This is an important hands-on appointment, and the appointee will be expected to have the ambition, the authority, the presence, the persuasiveness and the involvement in the Islands' affairs that successful application will demand. In return, full support will be given and the benefits package will be commensurate with a post of this importance.

Letters of application, together with CV, salary progression and any other relevant data, should be sent without delay to the Managing Director, Performance Management Limited, 8th Floor, Peter House, St Peter's Square, Manchester M1 5BH, quoting reference P160.



Performance Management Limited
MANAGEMENT CONSULTANTS

DOLLAR TRADER

Do you want to work for an organisation which has a major market presence?

We are a prime international American bank whose trading reputation is second to none. In order to maintain this significant market position we are now seeking to recruit a proven Dollar Trader to join our team.

The ideal candidate will be in their early 20's with a minimum of 2 years' experience mainly in dollar futures. A working knowledge of cash and FRAs would be advantageous, although the prime responsibility will be trading futures.

This position would suit someone who is a good trader, but who wishes the opportunity to develop further in a dynamic organisation, therefore, the ability to work under pressure is a trust. The remuneration package, including benefits, will reflect the standing of the organisation.

Interested applicants should send full CVs, quoting ref PA614, to Portman Advertising, 25 Duke Street, London W1M 5DA. All enquiries will be forwarded to our client.

PORTMAN
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IMI
SECURITIES

IMI Securities, London - the international stockbroker member of the Istituto Mobiliare Italiano (IMI) group of Rome - is seeking to recruit:

COMPANY AND QUANTITATIVE EQUITY MARKET ANALYSTS

Applicants should be able to work and write in English and be fluent in one other European language. They should already have relevant experience in financial analysis with a stockbroker, fund manager, bank or accountancy practice.

IMI Securities is active in the European stock markets (including the UK) and is one of the leading brokers of Italian and Austrian stocks in London. It is a growing company and offers a productive and friendly working environment.

Quality research is viewed as a key component of the company's product. The remuneration packages available reflect the substantial importance which is attached to these positions.

Please send you C.V. in confidence to:

Miss R. Fulgoni
IMI Securities Ltd
8 Laurence Pountney Hill, London EC4R 0BE

JUNIOR SPOT DEALER

PRIVATbanken Limited, the leading Danish bank in London, is currently seeking a Junior spot dealer to strengthen its expanding spot team.

The right person will have at least one year's experience on an active spot desk and knowledge of the Scandinavian markets would be an advantage.

The remuneration package for this position includes a competitive salary together with subsidised mortgage, private medical care, non-contributory pension and life assurance benefit.

Please call Kim Petersen on 01-726 4751 for further details.

Please write with full CV to:
Mrs M Urwin, Personnel Manager,
PRIVATbanken Limited,
107 Cheapside, London EC2V 6DA

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Manchester Business School has been chosen by the Economic and Social Research Council to make a major contribution to management education through the provision of Teaching and Conversion Fellowships. The Fellowship Scheme includes a training and development programme in management research and teaching.

MBS has particular interests in appointing Fellows to develop competence in the areas of Business Strategy, International Business, Retailing, Information Technology, Human Resource Development, Management of Technology and Banking and Finance.

Management Teaching Fellow appointments are open to candidates with the equivalent of Master Degrees in Management or related subjects and will initially be for three years.

Management Conversion Fellow appointments are open to existing members of academic staff of any discipline who wish to transfer to a career in management education. Conversion Fellows will be appointed initially for two years. Applicants with expertise in engineering, economics, geography, languages, psychology, sociology and anthropology are particularly welcome.

Closing date for applications is June 30 1989. Application forms and further particulars may be obtained from:
John Wilson, Manchester Business School, Booth Street West,
Manchester M15 6PB Tel: 061-275 6333 Ext 6462/6461
Telex: 668354 Fax: 061-273 7732

UNIVERSITY OF MANCHESTER

Assistant Director Risk Management Marketing

to £55,000 + Bonus + Car + Usual Benefits

This is an outstanding opportunity to join the marketing team of the Risk Management Group of one of the premier London banking institutions.

As a senior member of the team you will be responsible for both developing and expanding business with an existing client base located in the United Kingdom and Europe. The group prides itself on its innovative approach to risk management involving complex structured deals and a broad spectrum of risk management tools.

Probably in your late twenties/early thirties, you will be a graduate, preferably with a relevant professional qualification such as ACA and have gained at least three years' experience working in a leading swaps or risk management group. You will have been closely involved in complex transactions and problem solving situations.

This truly challenging role offers the opportunity to join one of the market leaders and for the ideal candidate the bank will negotiate an extremely competitive compensation package.

Interested candidates should contact John Green on 01-248 9653 or write, sending a detailed CV to the address below or use our confidential fax line on 01-248 2814. All applications will be treated in the strictest confidence.

75, Watling Street, London EC3M 9BJ

BBM

Tel: 01-248 3653

CONSULTANTS IN RECRUITMENT

PENSION FUND INVESTMENT MANAGEMENT £400M AND GROWING

The Halifax, a major force in the financial services market and the world's No 1 Building Society, is a growing organisation which relies on the quality of its people for success.

The effective management of our Pension Fund, with assets in excess of £400m, is an important link in the provision of a first class package for all our staff.

We now require an additional manager to join the small team in our Halifax Head Office who are responsible for Fund Investment Management. This is the senior post within the department below the Pension Fund Manager having day to day supervision of the U.K. equity portfolio. You will also have a key role in the formulation and implementation of overall investment strategy.

Candidates should be graduates and/or professionally qualified with a minimum of 5 years investment experience in a large self invested pension fund, or an institutional pension fund management organisation and have a proven track record of success.

The post carries an attractive remuneration package, commensurate with the importance of this key position in the organisation. To apply in confidence please send a full C.V. to: General Manager, Personnel and Services Ref. PF11N, Halifax Building Society, Trinity Road, Halifax, West Yorkshire HX1 2RG.

Halifax is fully committed to equal opportunities for all.

Rathbone SWAPS

The Rathbone Consultancy successfully places people within SWAPS departments from Settlements Administrators to Chief Executives.

- Swaps Trader** An experienced derivative products trader with knowledge of trading in E and DM. This position is with a AAA rated bank.
- Swaps Marketing Executive** Experience of covering a large number of synthetic products and currencies, together with marketing to existing and new clients.
- Swaps Accountant** A qualified or part-qualified accountant with knowledge of all accounting procedures within capital markets.
- Swaps Settlements** Understanding of processing, preparation of P & L, cash flow forecasts, LIBOR fixing, documentation and interest payment calculations.
- Swaps Financial Engineer** Sound knowledge of repackaging, warehousing and hedging.

In the first instance please contact Sean Lord on 01-439 1188 or alternatively write to:

The Rathbone Consultancy

Premier House, 77 Oxford St, London W1R 1BS, England. Tel: 439 1188/287 5704 Fax: 494 0539

We have recently expanded our Investment and Securities Division in response to increasing business in this area. We are consistently required to find high calibre candidates for a variety of major financial institutions. We are currently seeking individuals with experience in the following sectors:

EUROBOND TRADERS EUROBOND SALES

With good experience of ECU bonds.

Minimum 3 years' experience, client base and European languages.

EUROPEAN ANALYSTS

Individuals with experience of the U.K. and European markets. Knowledge of another European language essential.

DERIVATIVES

Candidates required with specialist knowledge of the futures/options and swaps markets.

FUND MANAGEMENT

Young accountants/lawyers required as assistant fund managers for a leading investment management company.

EUROBOND SETTLEMENTS

All Areas

If you have experience in any of the aforementioned areas, or are seeking a career move within the Securities Industry, please contact David Puddick or Wendy Farn of alternatively send your C.V. All correspondence will be treated with the strictest confidence.

127 Cheapside
London EC2V 6BU

Anderson, Squires
Financial Recruitment Specialists

Telephone: 01-606 1706
Telefax: 01-725 4031

A member of the Personnel Group of Companies

STERLING DEALER

c.£30,000

A Sterling dealer in his/her late 20s is required for this expanding bank to run its £ book. Experience should include futures and other hedging instruments. Ideally the candidate will also have used other currency markets for arbitrage purposes.

FUTURES SALES

c.£30,000

This large American bank requires an additional salesperson to join a small team responsible for marketing financial futures and options. You need not have existing experience in this area but must have a proven track record in selling Eurobonds or Treasury products.

CORPORATE DEALER

£35,000+

If you are an ambitious dealer with experience of marketing to European Corporates this is a good opportunity to join the corporate dealing team of this well-established bank. The position will involve some travel and one or more European languages are essential.

For these and other opportunities in the Treasury area please contact Susan Fletcher.

BOARD SECRETARY & LEGAL ADVISER

Middle East based

\$ neg — tax free

Our client, a respected Arab banking institution, enjoys a prominent position providing a full range of traditional wholesale, retail and commercial banking services, as well as investment related products. As a result of a corporate restructuring designed to meet an expansion of its activities, we have been retained to identify an additional member for the management team.

Reporting directly to the Board of Directors and to the Chairman of the Board, the incumbent will have overall responsibility to undertake all the necessary formal arrangements for meetings of both the directors and shareholders, and to ensure that the Bank is operating in conformity with its Articles and Memorandum of Association, and is in compliance with all relevant laws and regulations. He will additionally have responsibility for the issuance and cancellation of the Bank's share certificates. In relation to this activity, as well as to certain other legal or administrative issues which may arise from time to time, and which will generally relate to mainstream banking business, he will report functionally to the General Manager.

Candidates should possess an appropriate tertiary qualification and have at least 5 years' relevant experience of acting in the capacity of Board Secretary and Legal Adviser gained within a leading bank. Familiarity with the Mid-East, and its laws and culture, would be an advantage.

The confidential nature of the position calls for a dedicated, self-assured, tenacious and highly professional individual with well developed technical and interpersonal skills, which will enable him to blend harmoniously into the Bank's management team, as well as to represent the Bank externally.

The remuneration package will reflect the importance placed upon this key management position. In addition to a competitive tax free salary, comprehensive executive benefits will be provided.

If you feel ready to accept the challenge of this rare and exciting opportunity, please send your curriculum vitae in confidence to Walter Brown, Executive Director, or Roy Webb, Managing Director, or call them for an initial discussion.

INTERNATIONAL FINANCIAL RECRUITMENT CONSULTANTS

7 Birch Lane
London, EC3V 9BY

Tel: 01 895 8050
Fax: 01 828 2092



A member of the Devonshire Group Plc

Managers and Assistant Managers

International Corporate & Trust Consultancy
and Management Services Group

c.£14,000 to c.£20,000+ benefits

Isle of Man

Our client, a multi-discipline company offering a wide range of corporate services internationally, is seeking high calibre individuals to work as members of its Management Team.

The successful candidates will have a minimum of five years' experience in either a financial, legal or corporate administrative environment, at least three of which should have been in a position with some managerial responsibilities. An understanding of the statutory requirements of incorporated companies coupled with the ability to understand and respond to client requirements are essential. Probably aged late 20's to mid 40's, a company secretarial, legal or other business related degree is a prerequisite.

Apart from setting objectives, quality control and monitoring productivity in a time-based environment, an understanding of the principles of taxation, trusts and their administration would be advantageous.

Ability, determination and potential will be matched by the opportunity for career development within this successful and growing company located in this attractive low tax area. Please write - in confidence - with full career details and current salary, (listing those companies to whom you do not wish your details to be sent) to: Charles Moore, ref. B24275, MSL Chartered Secretary, 32 Aybrook Street, London W1M 3JL.

MSL Chartered Secretary

Senior Banking Appointments

Our client is the growing UK banking subsidiary of a major international financial group. With a strong position in the mortgage, consumer finance and savings markets, the bank is now expanding its services to the business community. To help achieve major growth and diversification targets two senior executives are now to be appointed at Assistant General Manager level.

Manager - Business Development

Reporting to the General Manager, Sales & Marketing, you will have responsibility for developing new products and services, and for establishing and managing performance and profit objectives, working closely with the senior management team.

You will have had broad sales and marketing experience in a UK finance house or bank and be keen to make a major contribution to a growing business.

Credit Controller

Reporting to the Managing Director, you will establish and implement all credit policies and procedures, and create systems to monitor and control all credit exposures in the bank. You will ensure proper procedures for analysing and assessing risks, and for effective documentation of existing and new products.

You will have had sound credit training and broad credit management responsibilities in a UK finance house or bank.

Both appointments, which are based at the bank's head office in Southern England, will command attractive salaries and banking benefits including subsidised mortgage and car if you wish.

To apply for either of these positions please write - in confidence - enclosing a CV and current salary details to Douglas Austin, ref. 7053, MSL International (UK) Ltd, 32 Aybrook Street, London W1M 3JL.

MSL International

Bristol/
Gloucester area

Remuneration
Negotiable

Our Client, a stockbroking arm of a major financial services group, wishes to strengthen its connections in the West Country. It is already operating an office in the area and now seeks individuals or teams who have their own client basis.

Our Client is dedicated to the development of a major stockbroking business on regionalised lines, operates with the advantages of being part of a major group, and, at the same time, has a high degree of flexibility in operation.

We would like to hear from Private Client Stockbrokers who live and work in the area, or who, alternatively, wish to relocate to the West Country. We shall be treating all enquiries on a totally confidential basis and will not be releasing names

of individuals to our Client until after initial discussions. We are, therefore, interested in hearing from individuals, from people working as a team or, indeed, from Chief Executives of stockbroking firms. Remuneration is negotiable and will, in any case, be in line with potential and actual contribution. Relocation expenses could be paid in specific circumstances. Please contact, quoting ref. 959, Colin Barry or Keith Fisher, Partners, of Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel. 01-248 0355. (Evenings and weekends: 01-731 2243).

Overton Shirley & Barry
INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

Overseas sales executive

required for old established company. Salary £25K plus company car, medical cover, attractive pension scheme. Please send full C.V. to: Box 11241, Financial Times, One Southwark Bridge, London SE1 9HL.

FINANCIAL ANALYST

£27,000
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FRUIT & VEG COMMISSION AGENT.

Vast experience, speaks French. Based Southern England, contacts throughout Europe, willing to travel.
Reply Box A1265, Financial Times, One Southwark Bridge, London SE1 9HL.

WANTED

Cocoa Terminal Traders to be part of new Futures operation.
Send C.V. to P.O. Box A1266, Financial Times, One Southwark Bridge, London SE1 9HL.

Head of Corporate Treasury

City

c. £75,000 + bonus + benefits

This is a new position within the London treasury operation of a significant international bank. The tasks are to head up and build an existing team, to lead the marketing effort to existing customers, and originate and develop new relationships.

The Bank has a strong quality reputation and marketing will focus on several defined niche markets, predominantly medium to large corporates, institutions and asset managers.

The need is for a determined, skilled and successful corporate marketeer, aged over 30, with a breadth of experience covering the full range of treasury instruments. Team building experience essential.

Exposure to Continental or other overseas clients would be an advantage, together with a preparedness to travel.

Applicants should write enclosing a full CV with daytime telephone number, quoting Ref: 336 to Sara Cooke, M.A., Whitehead Rice, 43 Welbeck Street, London W1M 7PG. Tel: 01-637 8736.

Whitehead Rice

MANAGEMENT SELECTION

CJA RECRUITMENT CONSULTANTS GROUP

3 London Wall Buildings, London Wall, London EC2M 5PJ
Tel: 01-588 3588 or 01-588 3576
Telex No. 887374 Fax No. 01-256 8501

A challenging appointment - scope to progress in major international group.



RISK CONTROL MANAGER - INSTITUTIONAL FINANCING

CITY

£30,000-£40,000 + BONUS + CAR

LEADING INTERNATIONAL SECURITIES FIRM - NET WORTH \$1 BILLION +

For this stimulating appointment, we seek candidates with bank credit training and at least 5 years' credit or lending experience. Reporting to the Senior Credit Officer - International, the successful candidate will be a key member of a small team, responsible for setting customer and counterparty credit and trading limits for a broad range of products and businesses throughout this major group, trading worldwide. Particular responsibilities will include SWAPS, securities lending, fixed income sales and trading and foreign exchange, working in close contact with, and responding to the needs of, the group's business units in a demanding and fast moving environment. There will be some foreign travel. Essential qualities are resilience and the ability to take a firm line while remaining as flexible as possible. Initial salary negotiable £30,000-£40,000 plus substantial performance related bonus, car, non-contributory pension and private medical insurance. Applications in strict confidence under reference RMIF 4673/FT to the Managing Director, CJA.

3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 5PJ, TELEPHONE 01-588 3588 or 01-588 3576. TELEX: 887374. FAX: 01-256 8501.

ASSISTANT FUND MANAGER U.K. EQUITIES — British Airways Pension Fund

British Airways Pension Fund, one of the leading private sector Pension Funds with assets under management of over £3 billion, requires an Assistant Fund Manager for its U.K. Equity Portfolio.

The position will involve taking responsibility for managing a number of sectors and contributing to the overall U.K. equity strategy. Analytical work, dealing and further development of other members of the team will be essential elements of the role.

The successful candidate will have a good degree and/or appropriate professional qualifications with several years proven successful fund management experience.

He/she will be analytical, innovative, highly motivated

and keen to accept the responsibilities involved in working for a major Pension Fund.

The successful candidate must also be able to maintain a good sense of humour whilst working in a performance oriented environment.

The ideal age would be 25-35.

The salary and remuneration will be as expected for the role with the additional benefits of working for a major airline.

Please apply with c.v. quoting ref. BR/1593 to:
Mr. Peter Moon, Investment Manager, British Airways Pension Fund, Alton House, 177 High Holborn, London WC1V 7AA.



Major Pension Fund Investment Analysts

UK and US Equities

The assets of the ICI Pension Funds now exceed £4.5bn and are managed by ICI Investment Management Limited which is located near Covent Garden. ICI wishes to augment its experienced research team in order to implement its planned strategy for the 1990's. It is seeking enthusiastic and self-motivated people able to meet the challenge of this policy. ICI requires two UK Investment Analysts and one US Investment Analyst, whose ultimate ambition is fund management.

Successful applicants, will possess a degree and have at least one to two years experience in the securities market. The expanded team will still be small and the exercise of personal initiative will be encouraged and expected. Responsibilities will include giving specialist advice to the Portfolio Managers on individual stocks, involving close contact with companies and stockbrokers.

There will also be the opportunity to become closely involved in the management of one or more smaller pension funds. Competitive salaries will be paid to the right candidates.

Please apply in writing to Miss G. J. Lyons, Head Office Personnel, ICI PLC, 9 Millbank, London SW1 3JF.



SENIOR TRADING OPPORTUNITIES

We are a major international American bank, with an undisputed record of success in its trading activities, who now seeks to expand its already experienced team.

We currently have the following vacancies for highly motivated individuals:-

Interest Rate Risk Trader: The ideal candidate will have at least 3 to 5 years' experience in trading all instruments, including cash deposits, FRAs, Futures and IRS in EMS and other currencies. He/She will be totally conversant with all arbitrage techniques and will be used to running large positions.

Sterling Interest Rate Risk Trader: It is necessary for the appropriate individual to have extensive knowledge of Sterling Futures, FRAs and strip arbitrage, together with a knowledge of all forms of short and long term interest rate risk instruments. Ideally this experience will be a minimum of 5 years trading in interest rate risk of which 3 years should preferably be in off balance sheet instruments.

Both of these opportunities require someone with a proven track record and will, therefore, suit individuals who want to work in a dynamic environment and who are not risk averse.

The remuneration package, including banking benefits, will reflect the importance of these roles.

Interested applicants should send full CVs, quoting ref PA622, to Portman Advertising, 25 Duke Street, London W1M 5DA. All enquiries will be forwarded to our client.

PORTMAN
ADVERTISING

Our client, a well respected international securities house, is currently seeking to augment their sales teams in the following areas:-

CONVERTIBLE BOND SALES

TO 30 YEARS **HEAVILY NEGOTIABLE PACKAGE**
Applications are invited from successful candidates, with between two and four years' experience of convertible bond sales to the Pacific basin area. Enquiries from sales people with similar experience in other geographical areas will also be considered.

EQUITY WARRANT SALES

TO 30 YEARS **HEAVILY NEGOTIABLE PACKAGE**
This is an excellent opportunity to contribute to a well established team. Three to four years' previous experience of equity warrant sales with a major name is essential.
Please telephone Nick Proctor in strict confidence on 01-317 5940

EQUITY SALES - SCOTTISH REGION

£50K+ BONUS+CAR+ PENSION/GRACE SUMMARY
Major city institution seeks experienced manager to market UK/foreign equities to Scotland. It is highly desirable that candidates have fluent Gaelic.
Please telephone Sandra Clark on 01-317 5940

LJC BANKING APPOINTMENTS
Devonshire House,
146 Bishopsgate, EC2M 4JX



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TELEVISION

The end of an epoch

Christopher Dunkley discusses the implications of last week's decision that ITV franchises are indeed to be auctioned off to the highest bidder

No doubt the lady will not give two hoots but, after last week's revelation that ITV franchises are, after all, to be auctioned to the highest bidder, it begins to look as though history will see Margaret Thatcher as the destroyer of an extraordinary golden age in British television.

The regularity with which British broadcasting carried off the top honours at international programme festivals during the 1950s, 1970s and early 1980s became almost tedious. During this period - when British television, British cars, even British football teams, were shining brightly out of the international leagues - British television was seen internationally as an outstanding example to the rest of the world.

The glory of British television has been its willingness to produce that something special...

All the signs now are that Margaret Thatcher is ringing down the curtain on that golden age

Programmes and there is an odd spiritual sense in which they are) it was London Weekend which kept on winning international arts awards such as the Royal Television Society and the British Academy Awards. It was also London Weekend which was the first to introduce a public service, it seems odd that his daughter should have so little understanding of the manner in which the two can be combined.

At the BBC the remarkably impressive results ranged from Stephen And Son and The Desert to Do Not Disturb (presented by none other than Sir Kenneth Clark, personal crossing readily from ITV to the BBC and vice versa). In ITV they ranged from World In Action (perhaps the most consistently hard-hitting current affairs series ever) to The South Beach Show and Bridgehead Revisited.

Of course, being a popular mass medium, British television did produce huge quantities of rubbish, from Your Pick to Crossroads; and, public service being what it is, a lot of fairly dull and boring programmes were produced, too. Nobody denies that. But the big difference between television in Britain and elsewhere was the odd way in which commerce and public service were both combined and forced to compete in the UK.

ARTS

Napoli

DOMINION THEATRE

English National Ballet, the ci-devant London Festival Ballet, began its first season under its new name on Monday night. I hope it is not an omen that the company should find itself in the unlikely surrounding of the Dominion Theatre, nor that the evening should have seemed moonstruckly long.

Napoli is Bournonville's masterpiece, his tribute to the city he stayed in for four months in 1841, and whose life he loved and recreated for us on the ballet stage. 'In Naples, everything is intensified', he wrote, and by distilling the vibrations of life as he saw it around the port, he produced one of the most enduringly lovely works in the whole history of ballet.

But Napoli is a flawed piece, its second act traditionally known in Copenhagen as the 'Brunnens' act, from the name of the restaurant close by the theatre to which aficionados went for sandwiches while the ballet performed in the Blue Grotto went its unimpeded way.



Susan Hogard and Peter Schaufuss

fine - and the fizz of delight that we know from the dances, the flying feet and musket shots, touched every moment. Here, too, Susan Hogard as Teresina set out her dances with prettiness and affection, and Peter Schaufuss as Gennaro as the male soloist notably

Clement Crisp

The City Wives' Confederacy

GREENWICH THEATRE

Greenwich Theatre, some months in the doldrums, shows signs of recovery with this sprightly production, directed by Jonathan Myerson with a well-judged blend of contemporary airs and period graces.

The time is set by Norman Coster's design - a reminder that Vazirghat is both dramatist and architect - which turns on a somewhat noisy, sprawling plot, and a set of upstairs windows through which the young generation conduct a whirlwind, and not wholly decorous, romance.

The play, premiered at Vazirghat's own Queen's Theatre

Julia Foster

in 1785, is urbane but not idyllic in its portrayal of a society of wasters and wasters, in which the coimege of even the most romantic liaison is the most mercenary of marriages.

The limits of reciprocity stand well beyond Mrs Anlet, the rattle-tattle purveyor of pins and patches, whose demand for payment is a debt of honour, but whose stock-in-trade of bawling, revealed at the end, are more than enough to buy her convincing son into the polite society he has been attempting to infiltrate by aping his education.

Even when and while one questioned, one admired. For

Claire Armitstead

War Dance

NOTTINGHAM CASTLE

As part of the Nottingham Festival, Lumiere & Son have occupied the castle grounds with an enthralling, large-scale Edwardian triumph of impending disaster.

There is a text, though, by David Gale, which you can overhear in the first section repeated among small hordes of actors as the audience mills around them. Expectation and punctuation are shared. We have been summoned by the lord of the manor, but who knows why? In the first of the evening's great visual coups, the host (Trevor Sturt) appears above a distant horizon on a white horse. He bids us follow him 'through the grounds.'

The middle section is a

'Come Dancing' around the headstand. The company holds itself with vigour and rigour into the forest, the walls, the pillars, the turkey-trot and the 'hungry bear.' Lanterns glow in the trees, and John Escott's musical arrangements, decoratively harmonised by four singers, insert a hint of foreboding and dissonance into the familiar tunes. The breeze came up just as we launched into the 'scandalous' cakewalk.

But the hour of need is at hand as we walk through the darkening glades, the city lights now twinkling in the distance. Climbing to the top of the castle mound, the sporadic, isolated green-uniformed soldier of the first section is more densely in evidence. Flames burn, drums sound.

Against a huge 18th century facade, the host rises in a fork-lift truck to urge unity and

Michael Coveney

Dmitry Alexeyev

QUEEN ELIZABETH HALL

Alexeyev can be a tempestuous, physically overbearing player, who thunders through pieces as if driven by a personal demon. When on form, as he was on Monday night, he seems to me the finest of the younger Russian pianists. In a programme of linked sequences (and indeed, they were more closely linked than usual, since the pianist made not the smallest pause between them) Where others teaze and tickle the figuration, he attacked, with an athlete's aim, the octave-movements in the bass were filled with a glinting vitality that verged on menace; even the *Andante scherzando* finale seemed to take on an unfamiliar impulsive edge.

This was, in short, not a charming *Kristleriano*, but it was a notably vital and compelling one. Alexeyev had been the Schumann first half with the *Arabeske* - another soulful reading ever ready to pause for reflection, with its minor-key episodes darkly tinted and its coda rich in nostalgic regret. This was (I think) another unfamiliar and perhaps even an unidiomatic 'hearing' of the work; but it was achieved with mastery control, and was very beautiful.

Even when and while one questioned, one admired. For

Max Loppert

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FINANCIAL TIMES

ARTS GUIDE

THEATRE

London

The Merchant of Venice (Phoenix). Duffin's production lacks a sympathetic atmosphere, gesturing alien in Peter Hall's superb production at the National Theatre. Geraldine James, superb Fia (986 2200). Mike Ash About Nothing (St Paul). Alan Bates and Felicity Kendal lead strong and farcical romp in turnabout burlesque, up with Cheeky's early, extravagant humor. Not to be despised. As You Like It (102 710). Yet more non-BBC Shakespeare, with an outstanding Royalist from Ffrench Shaw in excellent juxtaposition. Tim Albery revival. Ambitious designs (926 7616, co 321 1831).

The Black Prince (Aldwych). Ian McDiarmid gives the performance of a lifetime in Brian Coshill's production of the play about the life of the Black Prince. Moving and shocking. Nicholas Hytner. Bob Cowley. Good music arranged by Jeremy Sams. June 14, 23-26, July 7-10 (926 2200). Single Sales (Queen's). The highlight of Alan Bennett's creative life is a comic confrontation between Prynne's Scoble and Her Majesty the Queen and Bennett himself as Anthony Hunt in the royal picture gallery. Simon Callow plays Guy Deleury in a re-bash of Prynne's fine TV film

An Englishman Abroad (984 1188).

M. Butterfly (Shaftesbury). Anthony Hopkins as the tortured diplomatic hero in a Peter Shaffer-style 'spectacle of ideas' dressed up in John Dexter's superb production at the National Theatre. The transgressive tragedy proves less electrifying than in New York; the play is not very good, but still worth seeing (978 5886).

Richard III (Victoria Palace). 1947 Lorain and Lowe's 'theatrical' Scottish fairy tale hit is handsomely revived and well seen. Less fun than expected. (924 1217, co 586 2428). The Verdict (Garrick). Mark Atten and Rupert Everett in brilliant re-imagined by Philip Prowse of Noel Coward's 1944 study of drug addiction and another fiction. Memorable, expressive, beautifully costumed. A hint for yuppies (379 6107, co 791 9886).

Homecoming (Vandorville). Martin Jarvis and Joanna van Gysegem in blackly funny and experimental Alan Ayckbourn comedy of future shock and strained marriage. A tale of obsession, devotion, computer music, women as robots, gangs on the streets and a tug-of-war (926 5987, co 741 9886). Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is an intimate comedy in operetta derived from David Garnett's 1935 novella. Musically interesting and well directed by Trevor Nunn, a cast of unknowns project the right sense of subtle innuendo. A probable, but unrescueable, hit (926 5974).

New York

Heidi Wassenstein (Plymouth). Wendy Wassenstein's award-winning drama covering 50 years in the life of a successful American heiress becomes less than a past for Eugene McCarthy's presidential aspirations to electoral ambitions in the 1960s, accompanied by the musical and theatrical favour of the period (928 8200).

Lead Me a Tender (Royale). A sprucing up in the act of a decaying town's big time opera singers makes a transcendent hit of this farce. Now! produced in London, but with a local cast led by Philip Bosco and Victor Garber (929 6266). Shirley Valentine (Lyric). Pauline Collins brings her West End triumph to Broadway in Willy Russell's amusing and touching story of a middle-aged woman's awakening in the Aegean Sea. Simon Callow again directs without smoothing any of the Northern English edges that retain an authentic touch.

Chicago (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama (269 6299). Me and My Girl (Marquis). Even if the plot turns on ironic mimicry of Pygmalion, this is no classic, with forgettable songs and dated leadenness in a stage full of characters. It has proved to be a durable hit (947 0028). M. Butterfly (Suzanne O'Neill). The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the true story of the French diplomat whose long-time mistress was a male Chinese spy (246 0220). Phantom of the Opera (Majestic). The new production has gilded sets, Phantom rocks with Andrew Lloyd Webber's haunting melodies in this mega-transfer from London (928 9200).

Chicago

A Funny Thing Happened on the Way to the Forum (Goodman). Stephen Sondheim's most popular musical, for which he wrote both music and lyrics, stars Louis DiCicco as a Pseudolus. Ends Aug 6.

Driving Miss Daisy (Rialto). The touching relationship between an elderly Jewish woman and her black chauffeur is exposed in the changes in the South over the past several decades (928 4000). Steel Magnolias (Royal George). Ann Francis and Marisa Redd play the lives of five women from the southern life from under the dryer in a busy hairdressing establishment (928 9000).

Tokyo Kabuki (National Theatre). Ken-ichiro Kanamitsu. The most popular play in the kabuki repertoire, based on the true story of the 47 loyal samurai, is performed in two self-contained parts at 11am and 2.30pm (265 7411). Shimbashi Kabuki Theatre. Two mixed programmes at 11am and 4.30pm, featuring mainly younger kabuki actors, including Kikugoro and the world-famous Omagata Tamazaburo. Both theatres provide informative English language programmes and the National Theatre has an earphone guide in English (541 2211). Les Misérables (Imperial Theatre). Strongly cast revival (in Japanese) of the stirring musical of the storming of the Paris barricades. (201 7777). The Phantom of the Opera. Niscol Theatre (945 803 5701). This excellent production (in Japanese) is a carbon copy of the London original. Bites in the Night. Theatre Apple, Shijuku. (267 5444). Musical revue from 68-Broadway, featuring black music of the 1920s and 1930s. In English.

SALEROOM

China still in favour

The China crisis seems to be having a limited impact on demand for Chinese works of art. Christie's had a poor sale on Monday morning but that was mainly because the early Chinese bronzes and such like it was offering are out of favour anyway. Sotheby's had a good auction yesterday, bringing in £1,165,184 from the morning session with 16 per cent unsold. All the leading Hong Kong, Japanese and Taiwanese dealers were there and really events in China seemed to have no effect either way on the bidding.

The top price was the £187,000 paid by the London dealer Eikenzei for a Tang Dynasty silver gilt bowl, probably dating to the 8th century AD. It was an auction record for Chinese silver. A Taiwan dealer, My Humble House, bought three major lots, paying £181,500 for a Qingdynasty bronze silver horse's head, from the mid 18th century, which would have spouted water from an horological fountain in the old Summer Palace between eleven and one each day; £148,500 for an ox's head, which fulfilled the same role; and £137,500 for a tiger's head from the same set of twelve, all modelled on a design by Castiglione, a Jesuit artist at the Imperial Court. In the afternoon session Hiroano, a Japanese dealer, bought a large, rare, wine jar, of the 16th century, fluting period, decorated with carp swimming among lotus leaves, for £242,000. Phillips achieved its highest total for a sale of modern British pictures, just topping £1m but with 30 per cent unsold. The Taylor Gallery, which specialises in Irish paintings, paid £98,000 for a portrait of Miss Anne Harnsworth by Sir William Orpen, and £28,400, a record for an Orpen watercolour, for 'Frooping up the bar', a typical Irish sketch. Wandington paid \$66,000 for 'Forgive him', a symbolic work by Jack Butler Yeats, while the same sum secured 'Hay Boats, Brittany' by the Australian artist Rupert Bunny.

Antony Thorncroft

FINANCIAL TIMES

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Wednesday June 14 1989

Voting for Europe

CITIZENS of five European Community countries will be voting tomorrow, and those of the remaining seven on Sunday for the third European Parliament to be elected by direct universal suffrage.

Only the Italians are conducting the election in a truly European spirit, having amended their law to allow Europeans from other countries to be candidates. This puts to shame those countries, such as Britain, which do not even give the vote either to resident foreigners or to their own nationals resident elsewhere in the EC. If Mr David Steel is elected it will also put Britain to shame in another way, by drawing attention to the fact that Britain is the only country not to be holding this election under one or other system of proportional representation, so that only through the solidarity of like-minded Italians can a significant minority of British opinion hope to achieve any representation at all - the size of the constituencies making it almost impossible for a party with, say, 20 per cent of the national vote to gain a majority in any one of them.

Low turnouts

Whatever the validity in a national context of the argument that PR produces shifting parliamentary majorities and therefore unstable government, clearly has no relevance in this case. Britain alone cannot produce a majority for the European Parliament, and stability of government at Community level does not depend on the majority in the parliament. The main focus of power in the Community is still the national governments, whether acting as the Council of Ministers or, at summit level, as the European Council. The electorate correctly senses this, and does not treat European elections with the same seriousness as national elections. Rather, it treats them as mid-term elections: turn-out tends to be low, and the swing is usually against the party or parties in power at the national level, sometimes to the advantage of smaller parties.

It is thus not surprising that the campaign in all 12 countries has tended to focus on national politics rather than on Community issues. Three countries - Greece, Ireland

and Luxembourg - have legitimised this by holding their national elections on the same day. In Britain, Community issues have figured more prominently in the campaign than one might have expected, but the main issue has been the performance of the national government in the Community, not the voting records or intentions of the candidates. People still do not believe that the actual composition of the European Parliament matters very much.

Significant powers

In that they are broadly right but not as right as they used to be. Since the passing of the Single European Act the parliament has acquired some quite significant powers and has used them to some effect. When it has the support of the Commission its amendments to the Community legislation have the force of law, unless all 12 national governments vote together to strike them down. It also has the power to delay or veto association treaties with third countries, as well as the admission of any new members to the EC. It has to approve the Community budget, and has now gained some say over agricultural spending as well. In theory it has always had the power to dismiss the Commission. That power has never been used, but might be if the national governments tried too blatantly to appoint a Commission president who would side with them against the parliament.

Gradually the power of the parliament is increasing, and this is a healthy development. It introduces a much-needed element of democracy into legislative procedures otherwise dominated by bodies only very indirectly subject to popular choice. The political choice involved in the European elections is already quite important, but its importance is obscured by the lack of effective cross-frontier parties and by the technicality of much of the parliament's work, which the media, perhaps, do not do enough to penetrate and explain. One of the priorities of the new parliament should be to see that the issues it debates are more clearly presented to the public, so that in five years' time we all have a clearer idea of what we are voting about.

Taking TV to the market

THOSE WHO fear that greater competition in broadcasting will lead to lower standards and less real choice for viewers will not be greatly comforted by Mr Douglas Hurd's statement to the House of Commons yesterday. The Home Secretary has modified the proposed rules for auctioning commercial broadcasting licences. He also seems to accept that Channel Four cannot both meet the needs of minority groups and return a profit for shareholders. But his statement underlines the Government's determination to press ahead with the free market reforms announced in last November's white paper. British broadcasting thus faces a future in which "bottom line" considerations will increasingly dictate the contents of programmes.

Mr Hurd is sticking to his two-stage method for auctioning commercial broadcasting licences. In the first stage applicants will have to meet slightly strengthened requirements on programme quality. In the second stage, the Independent Television Commission (the proposed new regulatory body) will still have to accept the highest bidder - with the proviso that, in exceptional circumstances, a lower bid can be accepted. But the ITC would have to explain fully why the highest bid was not accepted and face a judicial review of its decision.

Little discretion

In practice, therefore, the ITC's power of discretion is likely to be small. In most instances the highest bidder will gain the franchise. The company will have been obliged to post a performance bond which theoretically gives the ITC a sanction to deploy if programme quality promises are reneged upon. But whether the regulator, in practice, will be able to maintain quality in the face of intense competition for audiences and advertising must be dubious. It is worth remembering that no country - not even the US - auctions television franchises to the highest bidder and that what is proposed for this sensitive medium is not yet practised in more prosaic parts of the econ-

omy: there has never been any question, for example, of auctioning airline routes to the highest bidder.

The long-term aim of breaking up the "comfortable duopoly" enjoyed by the BBC and ITV is to create a broadcasting market comparable to that which already exists in book, magazine and newspaper publishing. The hope is that consumers will eventually be able to choose from a very large number of channels - terrestrial, cable and satellite - paying for programmes as they view them. Such a regime would not be economically efficient in the strict sense because broadcasting is a public good: once a programme is made, the marginal cost of letting an extra person watch it is zero. But the diversity and direct exercise of consumer choice has a natural appeal.

Loss of quality

The risk is that the quality of broadcasting will deteriorate during the long transition from a paternalistic to competitive regime. This is highly likely if advertising becomes the dominant form of finance for television. It is disturbing, therefore, that the Government is pressing ahead with deregulation but making no effort to ensure that the commercial broadcasters rely even to a minimal extent on subscription income. The Peacock Committee, while committed to market forces, nevertheless emphasised the importance of achieving a balance between tax finance, advertising and subscription revenue.

The Government's commitment to the market is also depressingly one-sided in that it embraces only the economic aspects of choice and freedom: the new Broadcasting Standards Council represents an unwelcome form of additional censorship. At the same time, Mr Hurd has shown no interest in the idea of an Arts Council of the Air. If the Government wants a broadcasting market to flourish, it should be prepared to back artistic and cultural programmes more generously, wherever they are made.

Looking down from Tehran's wealthy northern suburbs to the city's teeming southern districts, the view most days is obscured by murky haze. The scene could be a metaphor for the opaque manoeuvring in Iran's leadership as the contenders vie for power following the death of Ayatollah Khomeini. Iranians are waiting for a sign of which way the political wind might blow. Ten years of revolution and eight years of war with Iraq, of terrible uncertainty and of crushing disappointment, have made people wary.

"I believe the whole situation is unpredictable," said a Tehran businessman over morning tea in his modern apartment. "We don't expect the transition to go smoothly. Even God doesn't know what will happen."

Tremendous, and perhaps unrealistic, expectations surround Ali Akbar Hashemi Rafsanjani, parliamentary Speaker and likely future President. He has moved swiftly to take charge alongside President Ali Khamenei who, at 49, is the surprise successor to Ayatollah Khomeini as Iran's spiritual leader.

Many people are hoping that Mr Rafsanjani, who is 54, can provide strong and rational leadership after the turmoil of the past 10 years. The optimists in Tehran, who are by no means the majority, believe the appointment of Ayatollah Khomeini and Mr Rafsanjani's early assertiveness augur well for the future.

They see in this the makings of an effective and pragmatic leadership team favouring an opening to the outside world, a judgment based partly on the two men's role in persuading Ayatollah Khomeini to agree to last year's Gulf War ceasefire. But there also appears agreement that Mr Khamenei and Mr Rafsanjani do not have much time to establish their authority.

"I hope Khamenei and Rafsanjani really control the situation and consolidate power, and start very soon to get rid of extremist mullahs," one Iranian observer said.

In spite of present conspicuous attempts to project an image of unity, the leadership has a history of being riven by disagreement over all manner of issues, from how much state control to exert over the economy to dealings with the West. Within the leadership there are also deep personal antipathies that threaten stability. It seems unlikely that these issues will be resolved without conflict.

These are not the safest of times for those who seek to fill the vacuum left by Ayatollah Khomeini's death. Reports abound of assassination attempts against Mr Rafsanjani early this year, one of which was said to have come close to success.

Security precautions taken before he met the western press last week indicated much nervousness about his visit. Journalists were even deprived of their notes and notebooks. Tehran residents note with wry amusement the ruling clergy's recent preference for travel by helicopter. As car-jackers in the capital's heavy traffic jams they might be vulnerable to assassination attempts.

The most potentially troublesome opposition group, the Mujahideen-e-Khalq, based in Iraq - may seek to capitalise on present uncertainties. The hundreds and perhaps thousands of executions which have taken place since the Gulf War ceasefire last July were widely seen as an attempt to weaken the Mujahideen as Iran prepared for the difficult transition that would follow the ailing Ayatollah Khomeini's death.

Long years of war, involving heavy reliance on volunteer fighters, has left Iran awash with guns and ammunition. This might present the authorities with a large problem if the centuries-old tradition of tribal unrest were to flare up again. The restive Kurds in Iran's north-west would almost certainly take advantage of any hint of widespread disorder.

Notes from Ireland

■ Election Day in Ireland tomorrow and, if Dublin punters are anything to go by, it's not looking too good for Charles Haughey, the Prime Minister. Haughey called the election to try to secure a majority for his Fianna Fail party. Paddy Powers, Dublin's election bookmaker, yesterday gave 2-5 odds against Fianna Fail pulling it off.

Haughey is in trouble over "The Rod War". The Government has been accused of rigging a new fishing licence. The fishermen refuse, saying their ancestors fought the British colonialists for the right to free fishing. The dispute has been going on for 10 months and has ruined two fishing seasons and cost many millions in tourist revenues. The Roman Catholic church has tried to intervene to settle the dispute, but to no avail.

Haughey says he's baffled by it all. So are the tourists. Those who go fishing without a licence risk having their rods and catch confiscated by bailiffs. If they buy a licence, they risk having their boats damaged or tyres slashed by anti-licence campaigners.

Haughey has not been the most available of leaders during his two years in office: his minders have made sure that he has had less contact with the foreign press than (say) Kim Il Sung.

A meeting in Louisburgh in County Mayo was supposed to start at 9.30 pm. It did not get underway till well after the bars closed at 11. The rain was lashing down. "We are the envy of Europe," shouted the Fianna Fail man from under his umbrella. "Charlie Haughey is the equal of Gorbachev... or anything in Japan." The slightly mystified crowd clapped politely.

Attendance at funerals remains important, especially in rural areas. Voters notice such things. One senior member of the present Government

Tony Walker looks at the way ahead for Iran as it struggles to consolidate after a decade of revolution



Iran's new leaders: Speaker Rafsanjani and President Khamenei

The Ayatollah's unstable legacy

There are also powerful provincial religious leaders whose personal ties present a challenge to central authority. Ayatollah Hossein Ali Montazeri, who was deposed in March as the designated successor to Ayatollah Khomeini, is reported to be under house arrest in his home area of Najafabad, south of Tehran. But his supporters, some of whom were detained after serious rioting in early April, could well cause disruption.

Ayatollah Khomeini's almost god-like status in Iran discourages a rational assessment of his legacy but many Iranians exhibit contradictory emotions about his death. Undoubtedly there is great relief in Tehran that a great political obstacle has passed from the scene. "It was time for him to go," is an often repeated statement, one that comes not just from members of the wealthy middle class.

Equally, there appears a sense of relief at the failure of the Ayatollah's 49-year-old son, Ahmad Khomeini, to make use of his father's prestige either to succeed him as spiritual leader or to offer himself as a candidate for the presidency at elections due in August.

Since early this year Ahmad Khomeini, backed by the radicals, has made a determined play for power, using the row over Salman Rusdie and the novel 'The Satanic Verses' to make life uncomfortable for moderates such as Mr Rafsanjani, who initially tried to play down the affair.

The redrafting of Iran's Islamic constitution to allow a lesser religious figure to assume spiritual authority was widely seen as an attempt by

Ahmad and his supporters to prepare the ground for his succession. But the death of Ayatollah Khomeini before the new constitution was completed, and before the presidential elections, helped to frustrate these plans.

"Two or three weeks ago, things were very dicey," said an Iranian observer with links to the moderate camp. "If the Imam (Khomeini) had lived until the elections, the extremists could have got into power... For the last two or three months, everything has been very uncertain, and Rafsanjani was on very shaky ground."

Mr Rafsanjani has moved skilfully to claim Ayatollah Khomeini's legacy on behalf of the moderates. At last Friday's prayers at Tehran University, in front of a huge crowd, he linked Mr Khomeini firmly with Ayatollah Khomeini, chanting: "Obeying Khamenei is obeying Khomeini."

But formidable obstacles face the new leadership. The state of the economy is threatening to bring people on to the streets in protest over high prices, low wages and chronic shortages of many staple items such as sugar, cooking oil and rice. Although Tehran with its wide and well-kept tree-lined boulevards gives a superficial impression of well-being, anger and frustration over economic hardships are just below the surface.

If one of the aims of the revolution was to improve the lot of the poor and the oppressed, then - in this respect at least - it has failed lamentably. Most people are worse off than they were under the Shah. Inflation is estimated to be running at more than 100 per cent, corruption is rife in state institutions, a black market "mafia"

with links to powerful mullahs controls the distribution of many commodities. The value of the currency has collapsed: the rial reached its lowest point so far against the dollar on the day after Khomeini's death.

Industry is almost at a standstill, the construction sector is barely moving, there is a critical housing shortage, and there are insufficient schools to cope with the population explosion. Iran has 53m people, with an average age of 17. Its population growth rate, approaching 4 per cent, is one of the world's highest. Vital medical supplies are scarce; hospitals have run out of some drugs and surgical instruments. Overseas investors show almost no interest in investing in Iran while uncertainties persist.

Much will depend on whether Mr Rafsanjani is able to overcome opposition to a gradual opening to the West. He will have to push through a programme of economic liberalisation that would allow private businessmen more freedom. Iran's present commercial environment is highly restrictive and dominated by state institutions.

He will also have to establish a climate of order that would encourage the return of entrepreneurs from among the tens of thousands of Iranians who have fled the country since the revolution. The remnants of a wealthy middle class, who have remained behind in their large villas in the hills behind Tehran, live in frustrated semi-retirement. Mr Rafsanjani has said that one of his first priorities is to give the country an economic boost. Businessmen are sceptical, however, about any early improvement. A much heralded decade of post-war reconstruction has

made a weak start in a nation consumed by politics. This is likely to continue until after the presidential elections and, even then, given the limited resources available, progress will be slow.

A 17-year-old student, who ekes out an existence selling contraband cigarettes on the street in the Shahpur district of south Tehran shrugged resignedly when asked about the outlook. "Everyone knows the future, he said. "It's going to explode." He was sceptical about Mr Rafsanjani's ability to take control.

At a nearby café, the proprietor made no secret of his disenchantment. He echoed widespread criticism of the Revolutionary Guards, the shock troops of the Khomeini revolution. "The police before the revolution had to go by the regulations," he said. "These people can take you away if they feel like it. They can close your shop. They don't have to obey any laws. They've had to bully to stay in power."

A middle class couple in north Tehran were still shaken after their experience the night before I interviewed them. A detachment of Revolutionary Guards had raided their apartment after they had entertained friends and family. They were accused of gambling and the husband was taken away for questioning. "It's very insulting, it's very shocking. It's an invasion of privacy," said the wealthy Iranian woman.

Proposals, backed by Mr Rafsanjani, to neutralise the Revolutionary Guards by amalgamating them with the regular army under a new Ministry of National Defence have encountered strong resistance. Apart from opposition from the guards themselves, the army is also reported to be unenthusiastic.

It is not yet clear what role the army might play in the post-Khomeini era. It retains a reputation for professionalism in spite of the difficulties and suspicion under which it has operated for most of the revolutionary period. It would be surprising if it was not touched by Iran's ideological currents, but hitherto it has not played a conspicuous political role.

If Mr Rafsanjani is to assert full control, however, he would seem to have little choice but to rein in or disperse the 250,000-300,000 Revolutionary Guards, many of them battle-hardened and fiercely ideological young men. At the Harriid mosque in one of the poorest districts of south Tehran, Javad, a 27-year-old guard, dismissed criticism of their behaviour as coming from "people whose own interests are in danger." He made clear that elements within the movement would fight any attempts to undo Ayatollah Khomeini's legacy.

"Supposing there is an attitude, regardless of who the person is, of making up with the United States, then there will be an encounter," he said. The statement amounts to a thinly veiled threat against Mr Rafsanjani who was one of the architects of Iran's abortive opening to the West last year, and who gives every indication of wanting to restart the process interrupted by the row over The Satanic Verses.

Javad insisted that, as the custodians of the revolution, the Revolutionary Guards would not yield on important principles such as fierce opposition to the US. "America," he said, "has done things that make it impossible for us to have relations with it."

He left no doubt that elements of the guards would fight to preserve their role, and he quoted Ayatollah Khomeini as saying that "if no Revolutionary Guards existed, the nation would not exist."

These are ominous statements for a leadership struggling to guide Iran out of a period of prolonged storms and into calmer waters.

OBSERVER

made sure his presence was noted at almost every funeral in his constituency. On a day when there were two funerals to attend he went to one and sent his state car to the other.

The Irish Electricity Board has placed ads in national newspapers warning against the placing of election posters on electricity poles. "This practice is extremely hazardous because of the risk of electric shock or severe burns and in the past has resulted in serious injuries."

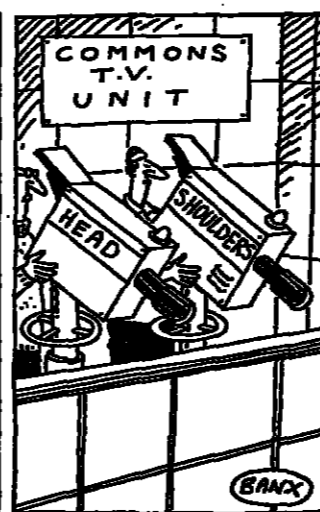
Abbey price

■ Abbey National has distributed huge batches of window stickers to its branches around the country ahead of the declaration of its issue share price. They come in two sets. The first, which should remain in place until June 15, contains a large question mark against "p" for pence. The second contains a series of numbers. It can be stated with absolute certainty that the price will not be less than 120p and not more than 180p and that the final digit will be either a zero or a five.

Scholey stays

■ Sir David Scholey, the chairman of S G Warburg, was looking more than usually comfortable yesterday after producing profit figures which confounded the City's gloomy expectations. "I don't like using the word 'but' but they were satisfactory," he said.

Five years have passed since Scholey inherited the mantle from Sir Siegmund Warburg, and few would dispute the view that he has done a first class job in building Warburg into one of the UK's most successful investment banks. Which raises the question of how much longer he will stay. Coming up to his 54th birthday



in a fortnight, he has time for another career phase. But there is little sense of imminent change at Warburg, even if there was, Scholey is not the sort of man who would encourage it.

People at Warburg expect him to see through the international expansion on which he has embarked, and which will determine whether Warburg can claim its place among the world's top investment banks. By then the Government of the Bank of England, for which he has so frequently been mentioned and on whose Court he sits, might be available.

Media law

■ University College, London is to establish the first British Chair of Media Law - very much a coming subject. It means dealing with all those areas of defamation, privacy, the right of reply and regulation where the Government, MPs and the courts are getting into such a tangle.

The Chair will be in the name of Lord Goodman, per-

haps best remembered as one of the most prominent members of the great and the good under Prime Minister Wilson. Goodson, now 76, was both a student and teacher at UCL. Although the initial funds have already been raised from private and institutional sources, the College is still looking for more.

The post will be advertised shortly in the hope that the Chair will be occupied by January. According to Professor Jeffrey Jowell, head of the Faculty of Law, it is an open question whether it will go to a lawyer, an academic or a journalist. "Maybe," he says, "just to someone who would be good at it."

Choosing a suitable candidate may not be easy. The Home Office is still having difficulties in finding a chairman for the independent review of media law that it promised to set up some weeks ago. Everyone agrees that the subject is important; no-one agrees on who should get the job.

From afar

■ There seems to be more interest in televising the House of Commons across the Atlantic than at home. Unlike British broadcasters, C-Span, the US public affairs channel, provided live (sound) coverage on Monday of the three hour Commons debate which gave the go ahead for an experiment starting in November. Although C-Span, which specialises in gavel-to-gavel exchanges in Congress, would never advocate the timid rules of only head-and-shoulders shots required by British MPs, it plans to air portions of Parliament's proceedings when the experiment starts. Americans will then discover that there are other British politicians apart from Mrs Thatcher.

Charity

■ Sign outside a small country church in Ohio: "Trespassers Will Be Forgiven."

Nick Barker on the background to the losses of the Outhwaite insurance syndicate

In 1981, amid the hubbub of a massive £200 million loss, Mr Richard Outhwaite, a Yorkshireman then in his mid-40s, was selling insurance policies called run-offs. He was offering to take over the troubling exposure of other Lloyd's syndicates' insurance companies to huge claims arising from asbestos-related diseases in the US under policies issued as far back as the 1930s.

Based at Lloyd's in the 1950s and 1960s, Mr Outhwaite had carved out a reputation as an expert insurer of ships and oil rigs. This time he was taking another type of calculated bet. As he told an independent inquiry into the affair, it "seemed to be a good risk at the time."

Eight years on, those risks look horribly bad. Last week, the 1,612 people who belonged in 1982 to the Outhwaite syndicate, number 317, received demands for £2m to share up the syndicate's reserves against claims expected to total at least £300m. On average, each person is being asked for £200,000. For some of them, at least, the demand poses a considerable financial problem. For Lloyd's as a whole, the affair has also become a headache, as Mr Outhwaite and 16 other syndicates and insurance companies have wrangled over the extent of 317's liability. He is still in dispute or arbitration with nine of the 16, over his argument that they failed to disclose the right information when he wrote the policies, or over the scale of their claims.

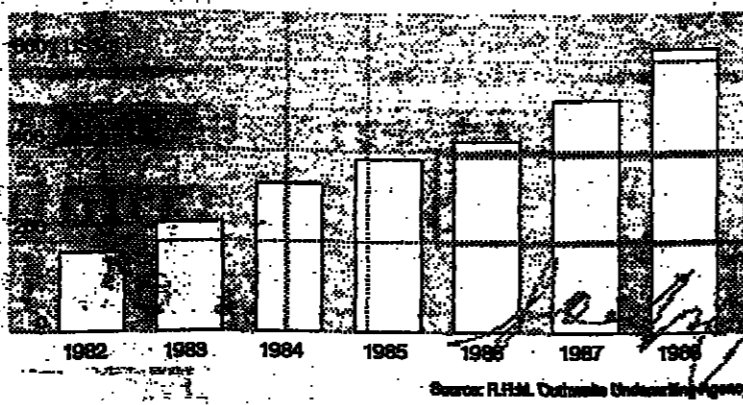
Does any of this matter to outsiders, and does it threaten the Lloyd's system? Some at Lloyd's, whose ruling Council voted last week not to back a scheme for the community as a whole to help bear the losses, think not. "Outhwaite understood what he was doing," says Mr David Coleridge, deputy chairman of Lloyd's. "If we helped him, we'd have to help every other underwriter."

But for outsiders, the striking thing is the size of the losses. Quite apart from the financial pain they represent, they bring into wide public view the scale of the "long tail" of liability Lloyd's is carrying for remedying 40 years of asbestos-related diseases and pollution in the US. As Mr Robert Klein, the *ambasciatore* of Lloyd's reinsurance underwriters, wrote in 1984, this makes it "almost impossible on any adequate basis" for insurers to set adequate reserves.

The "long tail" is not peculiar to Lloyd's. "As our competitors have been pushing money into reserves," says Mr Coleridge, "the regular reports filed by US insurers with the Securities and Exchange Commission show a history of inadequate reserves. Only this spring, the UK's Royal Insurance set aside £100m for asbestos-related claims, even after putting an extra £200m into reserves in 1988. The trouble at Lloyd's is that the losses fall on individuals with unlimited personal liability, and that so many are concentrated on just one syndicate. The wider investment income earned from the premiums, very long-term liabilities in an institution where members are supposed to be

Outhwaite claims

Estimate of claims paid or outstanding



The sting in Lloyd's tail

free to come and go each year. If the Outhwaite affair has an origin, it could well be a landmark US court ruling in 1976, when federal appellate judges in New Orleans decided in favour of a Louisiana shipyard worker, Clarence Borel. He had sued an asbestos insulation manufacturer, Fibreboard, to compensate him for asbestos. The ruling widened the range of situations in which asbestos companies could be liable, and triggered "the greatest avalanche of toxic tort litigation in the history of American jurisprudence," according to one US writer. By the early 1980s it was clear that very large insurance claims would be coming to London.

So Mr Outhwaite and, to a lesser extent his rival Mr Stephen Merritt, began making a market in "run-offs".

'Outhwaite understood what he was doing. If we helped him, we'd have to help every other underwriter'

They would take over other syndicates' liabilities for old business. In theory, they could buy an elaborate reinsurance programme, meet the claims as they "ran off" over perhaps 20 years, and still glean a healthy profit. The sting on the cake would come from the investment income earned from the premiums.

At the heart of the Outhwaite prob-

lem lie 31 such policies, sold between July 1981 and March 1982. Since late 1984, Mr Outhwaite's estimates of the resulting claims have mounted enormously, far outstripping his reinsurance protection.

Take non-marine syndicate 90. In its time a blue-chip syndicate, bearing the name of Sir Eustace Pullbrook, chairman of Lloyd's in the 1940s, it had a particularly large US tail. It paid Mr Outhwaite £2.2m in 1981. It paid Mr Merritt £1.2m when its pre-1974 claims bill topped £7m. At the time, syndicate 90 was expected to produce \$17.5m of such claims. By January 1989, that estimate had swollen to \$100m. Syndicate 90 was heavily exposed to another problem besides asbestos, namely a flood of lawsuits from US chemical companies for the cost of reclaiming old hazardous waste dump sites.

Yet nothing is quite what it seems in casualty insurance. As the graph shows, estimates of expected claims under the 11 largest run-off policies have reached \$98m. To a large extent, though, these figures are mere notional approximations. Of the \$204m expected Outhwaite losses, \$24m are "incurred but not reported" - claims which have not actually arrived, but can be expected on past statistics.

What are the Outhwaite figures so large, yet so provisional? Two reasons are the physical scale of asbestos and environmental risks, and the shifting US legal climate.

The Insurance Information Institute in New York reckons that in January 1988, 60,000 bodily injury claims were pending against 31 asbestos manufac-

turers, with new claims arriving at a rate of 1,200-1,500 a month. The statistics are more dramatic still regarding toxic waste dump-sites. Two months ago, the US Environmental Protection Agency added another 101 sites to its list of those scheduled for urgent compulsory clean-ups, bringing the total to 1,163. The insurance industry fears it might foot much of the bill.

Legal developments have also undermined Mr Outhwaite. Just as he was writing run-offs, in March 1983 the US Supreme Court refused to review a federal appeal court ruling in the Keene Corporation case, which widened greatly the scope of insurers' liability for asbestos-related claims. And since March 1985, a California Superior Court judge, Ira Brown, has handed down judgments in a huge asbestos coverage case, further expanding the Keene ruling.

On toxic waste, insurers have fared better. Lloyd's underwriters cite two recent cases - Rocky Mountain Arsenal and Diamond Shamrock - in which they escaped liability for cleaning up a contaminated pesticide plant, and the area in New Jersey where the Vietnam War's Agent Orange defoliant was made. Even over hazardous waste, though, courts are unpredictable. In April, in the Aerojet General case, California Appellate Court ruled that 55 insurance companies and Lloyd's syndicates had to pay for cleaning up an old rocket fuel site, under policies sold since 1952.

There is one further uncertainty, which may work in Mr Outhwaite's favour. In February this year, during deliberation of Mr Outhwaite's dispute with one of the syndicates, Lord Wilberforce delivered a judgment apparently limiting the Outhwaite syndicate's liability. Some observers say it meant that the run-off policyholders could not claim for any money they had paid in or given to settlements in US courts. Lloyd's has asked eight independent outsiders to advise on the matter. It is not clear whether Mr Alan Lord calls an "elder statesman" role in negotiations to resolve Mr Outhwaite's disputes. Lloyd's spokesman last week to be hoping that during these talks the Wilberforce judgment could help reduce the Outhwaite claims burden.

In prospect now, though, are five weeks of suspense as Lloyd's waits to see if the 1,612 Names rebel against the cash call, refuse to pay, and begin suing the 16 underwriting agents who put them on the syndicate. If the money is paid, the problem will have been averted for another 12 months; but next year in which to see if further surprises from the US drive the Outhwaite losses still higher.

For Mr Outhwaite, now aged 54, those nine months in 1981-82 when he was selling the run-offs are doubtless a time he would not wish to relive. He is still to be seen at work underwriting every day, either in his box in the Room, or in his office over Leadenhall Market. His syndicate, now with more than 3,000 Names, still insures 50,000 risks each year. Ironically enough, apart from 1982, it is one of the biggest and most profitable in Lloyd's.

Hong Kong Full UK citizenship is not the answer

By Timothy Raison

Even before the terrible recent events in China there was a growing campaign in Hong Kong to change the British Nationality Act so that it would allow the more than 5m Chinese with some form of British nationality to become full British citizens. The argument was that such a change would encourage highly skilled employees to remain in Hong Kong, confident in the knowledge that there was no need to find ways of escape. If crisis came, they could simply come to Britain.

Inevitably the terror in Peking has escalated the demand for full citizenship, and it has found influential support in Britain among a number of politicians, newspapers and businessmen. Some of them have recognised the political difficulty of giving unrestricted right of entry to so many people by arguing that admission should be rationed through a quota scheme - in one instance of 30,000 a year. So far the Government's response has been to rule out an unrestricted right of entry but to talk of the possibility of

acquire citizenship in line with the new status - in the case of Hong Kong, Chinese citizenship. Obviously Hong Kong loomed large in the thinking behind the Act.

Citizenship was the essence of the scheme, but the vague concept of nationality and passports produced complications. In response to pressure, the Government agreed that both citizenship categories should have passports with the words British Passport on the cover (even though the position about abode was made clear inside).

The British Government also came up with a variant on the BDTIC status in the form of British Nationals (Overseas). This would enable former Hong Kong BDTICs to hold a form of British passport after 1997 for travel outside Hong Kong and China, but again it conferred no right of entry or abode in the UK.

The result is that you can hold a British passport without being a British citizen. Should Britain now abandon this to meet the Hong Kong situation? The wise, if tough, answer must be no.

For a start, there are provisions in existence which are relevant. A certain number of Hong Kong people can come to Britain under existing immigration laws - and if the worst came to pass Hong Kong Chinese might come in as refugees, presumably as part of an international exercise. There is also the nationality provision by which crown servants in sensitive positions may be granted British citizenship.

This clearly does not satisfy Hong Kong opinion. But we have to ask ourselves whether it is conceivable that the British public would accept the possibility of over 3m people having right of entry. Would widespread sympathy provoked by a crisis really translate itself into long-term support for a potential wave of immigration? Or would we be faced with the worst of all outcomes, that a generous initial step would subsequently be followed by a shameful backtracking, as we saw with the problem of the East African Asians and the 1968 Commonwealth Immigrants Act? It

could be disastrous to make concessions that could prove unsustainable.

But what about the quota option? Obviously it would depend on whether the quota was brought into play immediately or when the situation was seen to deteriorate; but in either case the institutionalisation of an exodus from Hong Kong could not be good for confidence. It would also contradict the argument that Hong Kong BDTICs should be given full British citizenship as an inducement to stay on there. And the task of drawing up and administering the quota would be formidable.

If then, there is little that the British Government can or should do to help allay fears in Hong Kong by nationality or immigration changes, what else remains? The crucial point must be that 1997 is still some way off and there is no desperate need for haste. The massacre is so recent and appalling that it dominates everything, reinforced as it is by all the other signs of repression.

We have to work on the assumption that Hong Kong will go back to China and that

Would the British public accept the possibility of over 3m people having right of entry?

greater flexibility in the operation of the nationality and immigration laws.

What is the right approach to this difficult situation? It is worth going back to the aims of the 1981 British Nationality Act. It was designed to produce a clear-cut citizenship status by splitting the old Citizenship of the United Kingdom and Colonies two ways - a British Citizenship for those people who clearly belonged to Britain itself and a separate status for those who were British Citizens (BDTIC) for the people of the remaining colonies. The latter conferred a right of abode in Britain. The assumption was that as and when a dependent territory ceased to be one, its citizens would

The result is that you can hold a British passport without being a British citizen

it is in everyone's interests, if all possible, for it to do so as a going concern - and preferably a more democratic one. We should also support Hong Kong over the influx of Vietnamese. What are the chances that China will in due course go back to the path towards democracy and tolerance? Nobody knows. The signs are that a painful period lies ahead. But to think that the problem of Hong Kong can be largely resolved by giving British citizenship to 3m Chinese, however enterprising many of them are, is naive to the point of deception. British citizenship cannot be a vehicle for solving the problems of the end of the Empire.

The author is a Conservative MP for Aylesbury.

Getting around London

From Mr John Wakeham, Sir, Peter Bottomley, the Minister for Roads and Transport (Letters, June 12), is very quick to accuse me and others of telling only part of the story about the road options the Government is proposing for London. Yet his own version is so partial - it conceals more than it conveys.

While the London assessment studies do provide options for each area, they are all dominated by road proposals. In the East London study, for example, two thirds of the options involve significant road construction. In West London, six out of 10 of the options involve road proposals. The Minister has ignored the borough options for cheaper

fares on public transport on the grounds that cheap fares are against Government policy. British Rail and London Regional Transport have also made it clear that they do not think many of the public transport options are realistic, and therefore will not support them.

The same problem of bias appears in the analysis of the options for each area. In the East London study, while all the road schemes have to make a cash profit, the road schemes do not. It must also be said that the proposals for the boroughs' options, which the Government has ignored, do not include any road schemes.

Finally, it is disingenuous of Mr Bottomley to claim that he has not made a decision on whether to spend £2.5bn on roads in London. He is not prepared to spend this amount, the £2m being spent on the various road options is a total waste of taxpayers' money.

It is so surprising that London boroughs of all political persuasions have expressed their objection to the London assessment studies, and called for them to be abandoned or at least modified so much as to make them unrecognisable. John Wakeham, Chair, Planning and Transport Committee, Association of London Authorities, 36 Old Queen Street, SW1

Strategy for standards

From Mr G.R.C. McDonnell, Sir, Statements contained in the US House of Representatives Foreign Affairs committee report (705 and 706) dated June 1, illustrate the important role standards will play in the run-up to 1992.

To balance the apparently pessimistic US view expressed in the report, the following should be kept in mind, particularly about the electrical and electronics industries.

- Most electrotechnical standards applied in European countries are already based on international standards.
- The IEC's world organisation, and its standards are formulated by experts from all its member countries. Non-European countries such as the US are invited to participate directly in European harmonisation through the international forum provided by the IEC.
- In keeping with the "principles of open trade and free transport" to which Mr Robert Moebacher, the US Commerce Secretary, refers, the IEC has an agreement with CENELEC, under the terms of which information on European standardisation (ISO) and the European Committee for Standardisation (CEN) is transmitted to non-European countries via the IEC headquarters in Geneva. A similar agreement exists between the International Standardisation Organisation (ISO) and the European Committee for Standardisation (CEN).
- The Interpane Commission has already made a commitment to the GATT whereby international standards, where they exist, will be applied directly to new European standards.
- The challenge to the international standards system of the EC is to make sure that the standards are ready when they are needed.
- Today's industry, much of which is multinational, already uses international standardisation as part of a global strategy. That is why so many of the experts from around the world who contribute to international standards work through technical meetings, are industry-based.
- G.R.C. McDonnell, International Electrotechnical Commission, 5 rue de Vauvray, PO Box 121, 1211 Geneva 20, Switzerland.

'The European Court is a natural ally'

From the Baroness Elles, Sir, A.H. Hermann's view (May 17) is that the European Court of Justice is a "political court," hence our making "new law" and with an inherent "integrationist" tendency. He quotes Lord Donaldson to the effect that the court makes "new law by the application of principles to specific situations."

This ignores the framework within which the court works. The treaties and the single European act (to both of which the UK Parliament at Westminster subscribed by large majorities) provide a "constitution" for the EC - the "constitutional understanding of the overall aims" - which the court is obliged to respect, to interpret, and to apply.

Thus much European Court of Justice work is routine interpretation and appeals against the Commission, and

the framework of the treaties is almost always the basis of the court's decisions. The court's role is to ensure that the law is applied consistently, and that the single market is not undermined by the actions of individual member states. The court's role is to ensure that the law is applied consistently, and that the single market is not undermined by the actions of individual member states.

The European Court should not be blamed for the failure of the single market. The failure of the single market is due to the failure of the member states to implement the single market. The court's role is to ensure that the law is applied consistently, and that the single market is not undermined by the actions of individual member states.

fully brought a case for "failure to act" - but one example among many.

As a matter of pragmatic fact rather than legal theory, we should see in the European Court a natural ally, for its rulings usually favour a liberal, free-market approach. The "Case of Dillon" decision, for example, pushed the EC towards the free movement of goods in an eminently sensible, non-regulatory way.

No one would deny Mr Hermann the right to his views on the creation of a single market and the EC generally. But these views have their place in an election campaign, not in attacking an institution for doing its job. That job includes reminding member states of the treaty obligations they have all accepted.

Diana Elles, Chairman, European Parliament Legal Affairs Committee

Europe's new dispossessed

From Mrs Alison Fritsche, Sir, I am a British subject; I have no right to vote in British parliamentary elections.

I am resident in a European Community host country as a direct result of Britain entering the EC. I have no right to vote in this host country.

I am an ardent European of long standing; I have no right to vote in the European Parliament elections.

I am one of Europe's new dispossessed.

Numerous Europeans - at least of British nationality -

are deprived of one of their most basic rights, the right to vote. This is not only in national elections (for which there might be some basis for argument), but in elections to a parliament concerned with Europe which allegedly has had common aims for many years, and now looks ahead to further unification in 1992.

When I asked how I could implement my vote in the European election, I was advised to change my nationality - from that of citizenship of one Community country to

citizenship of another. I read your articles on the EC single market with great interest, but have never seen this aspect mentioned.

Perhaps it is only of interest to those affected. I fear this is mainly those British who, after living abroad for over seven years, no longer have a postal vote abroad.

Yours, in a very Pankhurst mood, Alison Fritsche, Schönbühlerstr. 81, 5000 Cologne 41, Federal Republic of Germany

ADVERTISEMENT

PLESSEY HOTLINE PLESSEY H

PLESSEY FLYING HIGH IN FUEL PUMPS

Orders worth more than \$50 million have been won by Plessey for fuel pumps and other equipment for the civilian aircraft.

The biggest order, from British Aerospace and worth potentially more than \$30 million, is for engine feed/fuel transfer and jet pumps for the new A330 and A340 Airbus.

Mr Mike Cassidy, managing director of Plessey Aerospace, said the order was won against major international competition and was further justification of the high levels of investment undertaken in advanced manufacturing and test facilities.

WORLD LEADER

Plessey has recently won contracts for advanced low-pressure fuel pumps from Boeing and McDonnell Douglas and is already an established supplier of such pumps for the A320 Airbus, confirming it as a world leader in this field.

Its other major new contract, placed with Plessey Aero Precision in the USA and worth more than \$21 million, is for wing stringers for a wide range of Boeing aircraft.

Other recent successes for Plessey Aero Precision include a \$3 million contract from LTV Aircraft Products in Dallas for Boeing 747 tail components.

Inspection of the A330 Airbus which will have Plessey fuel pumps.

SHIELD DECOYS SCORE AGAIN

The Plessey Shield anti-missile decoy system has won further orders from Canada worth CAN\$77 million.

The orders are for P8 chaff rockets and P6 infra-red decoys for six new Canadian patrol frigates.

Plessey has also received orders from Canada for first-line Shield decoys for its four Tribal Class destroyers, which are now being fitted with the Shield system as part of a modernisation programme.

Shield automatically deploys chaff and infra-red decoys to confuse missiles homing in on radio or heat sources. The system has a memory store of nearly five million tactical scenarios.

P8 chaff rockets are a development of the proven Plessey broad-band chaff rockets that are in service with the Royal Navy.

The P6 infra-red decoy has been developed as a collaborative project with the BUCK company of West Germany. Each round contains seven individual sub-munitions which are ejected in sequence under precise guidance to create the most realistic simulation of a warship's heat signature at present available.

PLESSEY

The height of high technology

PLESSEY, the Plessey group and Watchman are trade marks of The Plessey Company plc.

Soviet gas pipeline disaster 'could happen again'

By Quentin Peel in Moscow

ANOTHER massive gas explosion, like the one which destroyed two trains on the trans-Siberian railway on June 4 with substantial loss of life, could happen at any time on the Soviet Union's vast network of oil and gas pipelines, according to a Soviet expert.

Professor Pyotr Borodavkin, a leading member of the government commission of inquiry into the country's worst published rail disaster, said yesterday that quality standards had been virtually ignored in the 1970s crash programme to expand the network.

Even today, he said, no diagnostic system existed to check for leaks or corrosion in the system, which distributes oil and gas from the remote fields of north and western Siberia to cities west of the Urals - and onward to western Europe.

"The accident at Bashkiria did not come as a surprise for

the specialists," said Professor Borodavkin. "The only thing unusual about this catastrophe was that two passenger trains were involved."

The death toll from the disaster is put at over 400 and many more are feared likely to die among the 619 in hospital.

Professor Borodavkin, head of the department of construction design for the oil and gas industry at the Gubkin Institute in Moscow, cited a string of accidents dating back to

1966. Many of the pipelines which were feverishly laid down in the 1970s are, to be quite honest, in bad shape," he told the government newspaper, Izvestia. "But accidents on gas pipelines are fraught with catastrophic consequences."

His damning criticism echoes the words of Mr Mikhail Gorbachev, the Soviet leader, who blamed "negligence and irresponsibility."

The professor said the Oil and Gas Institute in Moscow had developed a system for diagnosing faults in pipelines - "without any great expense." The system was approved in principle by the Gas Industry Ministry, but it had never been put into practice.

"In other words, in spite of the urgent need, and despite the experience of other countries, our pipelines are practically left without observation while they are functioning."

difficult to argue for a slight premium to the market given that the earnings miracle only has another year or two to run, and that by the time growth starts to accelerate again, the MMC will be reviewing BAA's pricing formulae.

Cynics will argue that yesterday's figures were prepared with the MMC in mind. The decision to revalue assets conveniently depresses the return on capital, while the decision to take a \$16.2m hit to profits against an accounting change rather than adjust previous years is unduly conservative. However there is not enough here to make the MMC suspicious; the asset revaluations seem legitimate enough, and the one-off charge is offset by the adoption of a more lenient depreciation policy.

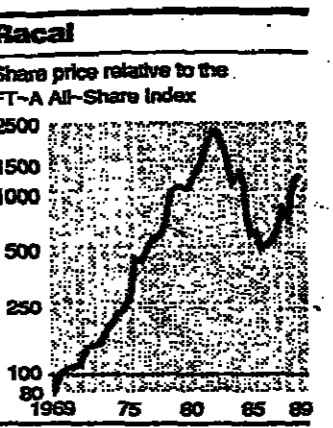
THE LEX COLUMN

Small comfort from Maggie's message

Sterling staged a half-hearted recovery on the foreign exchange markets yesterday after Mrs Thatcher pledged her full support for her Chancellor. But it is still touch and go whether this rather belated display of Cabinet unity will be enough to prevent another defensive hike in UK base rates. The last increase was a complete failure - the pound's trade weighted index has fallen by another 2 1/4 per cent since then - and the worry now is that it may take some real shock treatment to restore confidence.

Last year foreigners were happy to hold an overvalued pound because UK interest rates were high and the authorities seemed committed to use a firm exchange rate to curb inflationary pressures. Now they are not so sure, and 14 per cent plus money market rates no longer hold much appeal when the exchange rate is being allowed to decline at an annual rate of close to 14 per cent, as it has so far this year. The foreign exchange markets scent indecision.

The firmness of the Government's anti-inflation commitment being tempered in order to avert the political risks of a recession? The longer sterling is permitted to slide, the greater the suspicion that the latter is half-way true. To do nothing can be self-defeating, yet the scale of the interest rate rise needed to restore confidence may be unacceptably large. Maybe the dollar will offer a temporary respite, and the West Germans will not push up their interest rates. But falling this, if governments do not face up to reality, foreign exchange markets have a habit of forcing them to do so.



valuing cellular; the rest is a minor diversion.

But even viewed with the starry eyes of Wall Street, Rascal Telecom is no longer looking quite so aggressively cheap. According to cellular radio's very own valuation method, Rascal Telecom is selling on \$150 to \$160 per "pop". Yet much of the rest of the US cellular industry is selling on not much more - despite last week's extravagance from McCaw. That does not mean the Rascal Telecom share price will stop levitating just yet; but the days of logging it off as obviously cheap are probably over. It may well be true that Rascal, with its national network, should be worth more than the more parochial US companies; but that is a more subtle argument which will be much harder to sell to the average techno-dazed investor.

Papering over the exchange rate difference

Peter Norman and Simon Holberton on the row between Downing Street neighbours

MR NIGEL LAWSON, Britain's Chancellor of the Exchequer, this week set a time bomb ticking under his already volatile relationship with Mrs Margaret Thatcher, the Prime Minister.

In evidence before the House of Commons Treasury and Civil Service Committee he spelt out in greater detail than ever before his concept for Britain becoming a full member of the European Monetary System.

If he is still living next door to Mrs Thatcher in a year's time it is almost certain that the frequently acrimonious row over the exchange rate that has dogged their relationship since 1986 will resurface.

For the moment, however, despite all the talk of rifts between numbers 10 and 11 Downing Street, the traditional London residences respectively of the Prime Minister and her Chancellor, the two ministers are probably more at one on economic policy than they have been for many months.

Combating inflation is their priority. They both believe interest rates must be fixed at whatever level is necessary to control prices. Exchange rate stability has been pushed into the background. Both are even on record agreeing that now is not the right time for Britain to join the EMS's exchange rate mechanism.

But the present show of unity has, so far, failed to allay nervousness in London's financial markets. Both are even on record agreeing that now is not the right time for Britain to join the EMS's exchange rate mechanism.



Fighting inflation is the priority for Chancellor Lawson (left) and Prime Minister Thatcher

On Monday Mr Lawson told the Commons committee that he supported Britain's entry into the EMS's exchange rate mechanism - a currency grid which allows only small fluctuations in exchange rates between members - and suggested that not long after July 1990 might be an appropriate time to join. This is the closest any senior government minister has gone to defining "when the time is ripe" - the anodyne form of words used since the creation of the EMS a decade ago to define Britain's intentions with regard to joining the ERM.

Mr Lawson listed the key benefits of full membership - exchange rate stability, lower interest rates and better control over inflation. He took on critics, such as Sir Alan Walters, the Prime Minister's personal economic adviser, who argue that the system is inherently unstable. The Chancellor predicted that the EMS would survive the abolition of exchange controls in the European Community, due in July next year when Italy and France remove all remaining controls. In so doing, Mr Lawson answered the main objections to Britain's full membership made by the Prime Minister and her adviser.

A month ago, Mrs Thatcher in a notorious interview with the BBC radio's World Service blamed Britain's present high inflation rate on the EMS's policy early last year of trying to hold the pound level with the D-Mark. She said of Britain's attempt to act as if in the exchange rate mechanism that the "experience of artificially holding an exchange rate has been such that it really makes it clear that you must take your own steps."

These comments were a reminder of the very deep division that existed between the two a year ago when relations were so strained that they barely talked to each other for weeks on end. In March last year, when Mrs Thatcher insisted that the pound should be allowed to rise above DMS, the immediate cause was her anger at what she saw as the Chancellor's attempt to take Britain into the EMS through the back door by his policy of shadowing the D-Mark.

Her violent reaction was a reflection of her visceral aversion towards the fixing of exchange rates. At the gut political level Mrs Thatcher does not want to take orders from foreigners. Historically she has vivid memories of the humiliating attempt in 1972 to put the pound into the so-called European currency snake - the precursor to the EMS - when massive speculation against sterling forced Britain to quit just weeks after joining.

In turning on the Chancellor a year ago Mrs Thatcher was influenced, at a distance, by Sir Alan Walters who having been the Prime Minister's economic adviser in the early 1980s, was then working in Washington for the World Bank.

His return to Downing Street, which serves also as the Prime Minister's office, at the beginning of May has been a decisive factor in keeping alive the talk of a policy rift between Mr Lawson and his boss.

Sir Alan has been ultra-careful to keep his head down since his return. By all accounts an amiable man, he has, in his words, decided "simply to clam up" on the grounds that he

cannot be held responsible for any misrepresentations of his views in the press.

This deliberate aloofness has made his influence over the Prime Minister appear all the more potent. Her words have been analysed with the application formerly devoted to leading articles in Pravda for traces of his ideas. It is clear, however, that he is influential: "Alan Walters who has so far been taken seriously," said one Whitehall insider.

But to assume that Mrs Thatcher parrots his every word is to misunderstand the relationship between Prime Minister and adviser. It is well known that, more than most people, the Prime Minister delights in the cut and thrust of robust debate. So does her Chancellor.

Mr Lawson was probably being disingenuous when he said in a television interview last Sunday that his discussions with the Prime Minister were frequent and "very cordial". The view from Westminster is that relations between the two are quite strained.

But there is no denying that Mr Lawson has appeared ebullient in all his recent public appearances. The man who a year ago was unacceptably because he had delivered the 1987 election victory and masterminded the 1988 tax-cutting budget now probably is unacceptably because he has to return the economy to stability.

Assuming he is not moved in the forthcoming cabinet reshuffle things could look different for Mr Lawson in a year's time, especially if he succeeds in bringing down inflation without causing a recession.

The final abolition of exchange controls for Italy and France next July will bring the question of Britain's full membership of the EMS and the underlying difference between Chancellor and Prime Minister back in to sharp relief.

It may be that Mr Lawson has put a time bomb ticking with Mrs Thatcher but under his own position as well.

the bid for Magnet was meant to test the water for leveraged management buy-outs in the UK; that deal may now be unconditional, but the temperature reading is pretty low. It has been a dreadful struggle even to get 80 per cent acceptances, and without the extra inducement of rising interest rates the job might not have been possible at all. Even though the grumbling 30 per cent will probably now fall into line, they have given their concerns a good enough airing to make other leveraged buyout specialists think twice before making an onslaught on the UK market.

Menem to take over five months early

By Gary Mead in Buenos Aires

MR CARLOS MENEM yesterday agreed to assume the Presidency of Argentina five months earlier than constitutionally required after a surprise announcement by President Raul Alfonsin that he would step down on June 30.

But the promise of a smooth transition to the Peronist President elect was immediately clouded by veiled threats in Mr Menem's acceptance statement. He raised the prospect of investigating possible instances of corruption

under the outgoing Radical government immediately after taking office.

This threat could lead to the plan for an early transition being derailed, further delaying measures to deal with the country's worst ever economic crisis. The country has seen serious food rioting and looting in its third largest city, Rosario, as well as on the outskirts of the capital Buenos Aires in recent weeks.

Mr Menem and Mr Alfonsin had been due to meet this

week to discuss a date to hand over the presidency, which Mr Alfonsin won on May 14. However, Mr Alfonsin's announcement in a nationally broadcast speech on Monday night, preempted this, apparently without prior consultation with Mr Menem.

Although President Alfonsin is constitutionally entitled to remain in office until December 10, a series of economic and political crises have increased speculation that he would leave earlier. However,

neither Peronist nor Radical politicians had previously mentioned a date as early as the end of this month.

Mr Menem was clearly caught off guard by Mr Alfonsin's announcement, and at first reacted by condemning the decision to resign.

He later said: "We are ready to accept the date which has been proposed" for his inauguration as Argentina's 46th president.

Besieged Kabul learns to live on the breadline

Continued from Page 1

The bribes have, however, inflated prices beyond the reach of the ordinary man. The average wage in Kabul is \$5,000 (\$21) a month. Half of this goes on the family's monthly flour supply, leaving enough for only two kilos of meat.

The poor suffer most, too, from the daily rocket attacks on Kabul. During the last week, a "quiet time", between four and 20 rockets have fallen each day.

Government officials claim that not a single rocket has hit a military installation. The Mujahideen's main target is Kabul airport.

On Sunday, seven rockets were fired in that direction. All missed, with most landing on the nearby residential area of Khal Khanna, where the mud-walled houses can be reconstructed in a day.

Abdul Haq, Kabul's most influential Mujahideen commander, who has claimed responsibility in the past for rocket attacks, now says such assaults need to be better planned. "If out of 10 rockets fired on the airport six hit civilians, then I could not allow it. We are fighting to free the people, not kill them."

While the Mujahideen are reluctant to remove pressure on Kabul, the frequency of rocket attacks is giving the government the opportunity to try to claim the moral high ground.

It reminds people on the state-controlled radio, the only source of news for many, that while the Soviet soldiers have left, the Mujahideen are still firing US-supplied rockets, part of more than \$2bn-worth of equipment supplied to the resistance since the Soviet invasion in 1979.

UK urges repatriation of boat people

By William Dullforce in Geneva

THE US and Britain clashed in Geneva yesterday over the British proposal for the enforced repatriation of Vietnamese boat people from Hong Kong.

Sir Geoffrey Howe, UK Foreign Secretary, told the United Nations Conference on Indo-Chinese Refugees that mandatory repatriation from Hong Kong of the boat people, who could not be classified as genuine refugees, should start as quickly as possible.

His sternly worded demand, which was accompanied by a threat that Hong Kong might stop granting asylum, differed sharply from the attitude taken by Mr Lawrence Eagleburger, the US Deputy Secretary of State, who said that Washington remained "unalterably opposed" to enforced repatriation.

The voluntary repatriation prescribed in the new plan of action which the conference will adopt today was not

enough to deal with a problem of the scale and urgency facing Hong Kong, Sir Geoffrey said.

Of more than 40,000 boat people in the colony, fewer than 150 had so far returned voluntarily. The continuing inflow from Vietnam had now become intolerable and posed a serious threat to Hong Kong's stability at a time when events in China were causing the gravest anxiety.

Britain has asked that the steering committee, which the

conference will appoint to monitor the plan and which was due to convene next October, should meet on Thursday to prepare for the introduction of mandatory repatriation.

Sir Geoffrey said that he had agreed at a Geneva meeting with Nguyen Co Thach, the Vietnamese Foreign Minister, that experts from the two sides should resume talks for the return of those not qualified as refugees "within the next day or two".

UK firms plead guilty

Continued from Page 1

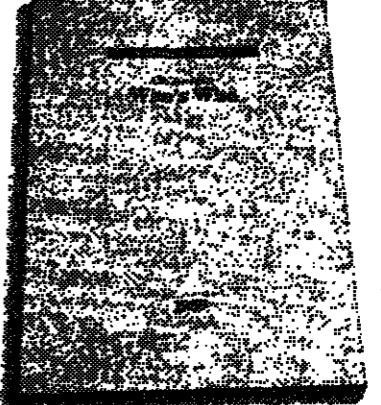
build-up of a stake of 9.7m Gold Fields ordinary shares (about 4.9 per cent of its issued capital) "and the difficulties experienced in establishing their ownership."

Gold Fields was particularly sensitive about unusual share activity because in 1979-80 De Beers Consolidated Mines, part of Mr Harry Oppenheimer's industrial empire, which includes the Anglo American Corporation, built up a stake in Gold Fields and followed up with a "dawn raid."

This provided the 28 per cent shareholding in Gold Fields which Minorco, the Luxembourg investment company 60 per cent owned by De Beers and Anglo American, used as the base from which to launch its recent unsuccessful bid for Gold Fields.

Section 212 notices are widely used by companies which face a bid or fear that one may be launched. In 1986, though, they were a new and relatively untested weapon and this apparently led to problems at both James Capel and Smith New Court.

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WORLD WEATHER

City	Temp	Wind	Cloud	Temp	Wind	Cloud
Alaska	10	10	10	10	10	10
Algeria	20	10	10	20	10	10
Amsterdam	15	10	10	15	10	10
Antwerp	15	10	10	15	10	10
Athens	25	10	10	25	10	10
Bahia	25	10	10	25	10	10
Bangkok	30	10	10	30	10	10
Bombay	30	10	10	30	10	10
Buenos Aires	20	10	10	20	10	10
Calcutta	30	10	10	30	10	10
Cardiff	15	10	10	15	10	10
Chengde	15	10	10	15	10	10
Chicago	15	10	10	15	10	10
Copenhagen	15	10	10	15	10	10
Dublin	15	10	10	15	10	10
Hankow	15	10	10	15	10	10
Hong Kong	25	10	10	25	10	10
London	15	10	10	15	10	10
Lyons	15	10	10	15	10	10
Manila	30	10	10	30	10	10
Medan	30	10	10	30	10	10
Osaka	25	10	10	25	10	10
Paris	15	10	10	15	10	10
Perth	20	10	10	20	10	10
Rangoon	30	10	10	30	10	10
San Francisco	15	10	10	15	10	10
Singapore	30	10	10	30	10	10
Sourabaya	30	10	10	30	10	10
Taipei	25	10	10	25	10	10
Tokyo	25	10	10	25	10	10
Yokohama	25	10	10	25	10	10

FINANCIAL TIMES COMPANIES & MARKETS

Wednesday June 14 1989

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INSIDE

Are ducklings just swanning around?

The two ugliest ducklings of the West German steel industry, Fried Krupp and state-owned Salzgitter, have begun talks on a possible merger. The news has done little to inspire old hands in the industry. The last decade is littered with merger attempts which have run aground on boardroom politics. Krupp and Salzgitter may be a new combination but there is no reason to believe they will be any different, it is argued. But cynics may be wrong to rule out the deal completely, reports David Goodhart. Page 27

Answering the call of the wild

It used to be such a simple business: supplying a few bare necessities to happy trappers in exchange for animal pelts. No longer, however. From Resolute Bay in the high Arctic to Wawa, on the shores of Lake Superior, improving technology and the growing mobility of inhabitants are wreaking change on the operations of Canada's Northern Stores. Page 29

Mexico returns to bond market

Mexico, currently negotiating with banks for a partial write-off of their loans to the country, has made its first public international bond issue since the start of the debt crisis in 1982. The \$100m issue was arranged by Merrill Lynch and sold mostly to individual investors, raising the possibility that a modest high-yield bond market for Third World debtor countries could develop. Page 31.

For Southfork read Smithfield

If it were a script from the Dallas or Dynasty soap operas, it would seem viewers of Smithfield's boardroom would be in for a treat. The ingredients are there: a boardroom split, complex family alliances, unbridled property potential, and a call for the removal of directors by a large city institution. For the shareholders of Meat Trade Suppliers, however, the lengthy battle between the founding family has been a less-than-happy affair. Nikid Tait explains why. Page 34

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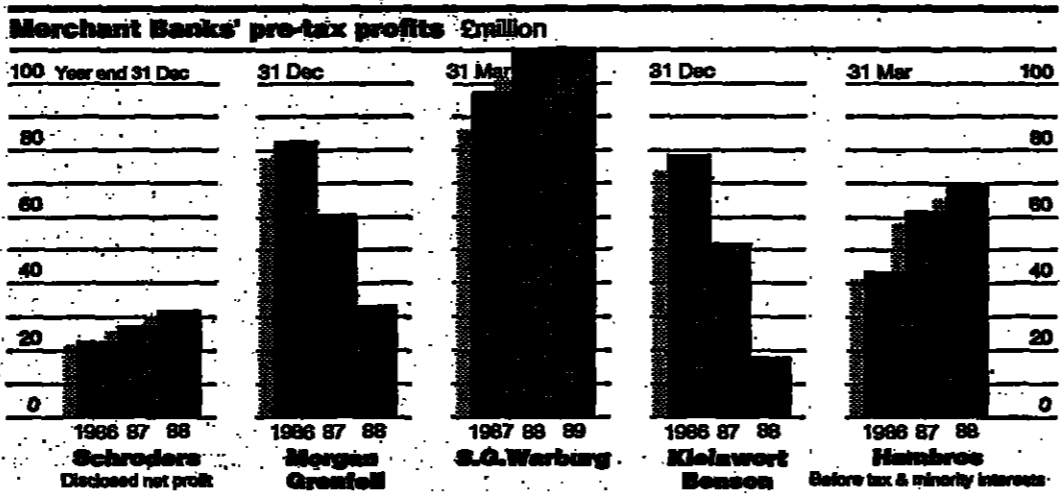
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Chief price changes yesterday

FRANKFURT (DM)		Credit Lyon	940	+ 31.5
BAW	308.8	Compt. 953	+ 34.8	
Deu. Bank	331	Deu. Bank	975	- 29.1
Deu. Bank	325.5	Deu. Bank	221	- 7.9
Deu. Bank	719	Deu. Bank	2376	- 63.2
Deu. Bank	182.4	Deu. Bank	1590	- 20.0
Deu. Bank	18.4	Deu. Bank	1770	+ 30.0
Deu. Bank	22.4	Deu. Bank	3140	+ 300.0
Deu. Bank	23.4	Deu. Bank	1590	- 120.0
Deu. Bank	27.4	Deu. Bank	1480	- 120.0
Deu. Bank	27.4	Deu. Bank	1990	- 190.0
Deu. Bank	27.4	Deu. Bank	341	- 17.0
Deu. Bank	27.4	Deu. Bank	812	- 11.0
Deu. Bank	27.4	Deu. Bank	232	- 14.0
Deu. Bank	27.4	Deu. Bank	546	- 22.0
Deu. Bank	27.4	Deu. Bank	660	- 15.0
Deu. Bank	27.4	Deu. Bank	325	- 19.0
Deu. Bank	27.4	Deu. Bank	297	- 9.0
Deu. Bank	27.4	Deu. Bank	329	- 9.0

Warburg's steady profits beat analysts' forecasts

By David Lascelles, Banking Editor
S.G. WARBURG Group, one of the UK's leading investment banking groups, reported pre-tax profits of £111.5m (£169.5m) for the year ending March 31 1989. The result represented only a small increase on the previous year's £111.1m. But it was much higher than analysts had been expecting given the widely publicised problems of the markets, and the reduced profits reported by other merchant banks. The shares gained 13p to 529p.
Sir David Scholey, chairman, said the successful balance of the group enabled it as a whole to make progress and achieve a basis of profitability which gives cause for encouragement.
The profit, which was struck after a transfer to inner reserves, was equivalent to 33.9p per share, a decline of 10 per cent owing to the effects of a rights issue and shares issued for acquisitions. The dividend is being increased by 8.7 per cent to 12.5p, where it is covered 2.7 times.
As is customary, Warburg gave few details of the performance by individual units, which include banking, corporate finance, securities trading and distribution, and asset management. But Sir David said the equities business had made a profit, albeit "by no means satisfactory for the long term". This had been achieved through tighter cost controls and better position taking.
Other parts of the business which he singled out for their contribution were corporate advice and financing, foreign exchange and investment management. He declined to say whether the debt securities operations made a profit as well. Mercury Asset Management, the fund management offshoot of which Warburg owns 75 per cent, earned £42.1m pre-tax, up from £38.1m.
Offsetting the improvement in the securities operations were increased costs related to the group's expansion overseas, where it sees its main avenues for future growth. Sir David said Warburg had widened its coverage of France, Canada, West Germany, Spain, Portugal and South Korea.
Sir David said that the outlook was "challenging and stimulating". The period of slower economic growth now facing the industrialised countries was acceptable in the context of government efforts to fight inflation. But he warned that this would continue to put a damper on the securities markets, though it should not impede Warburg's growth.
See Page 24; Mercury Asset Management results, Page 33



Behind the mystique, a tough and lonely quest

David Lascelles on the challenges ahead for the UK investment banking group S.G. Warburg

Whenever people bandy about the name of those most likely to succeed in the global finance business, S.G. Warburg is usually among them. The London-based investment banking group is widely considered to be the most able, well-run and widely respected of the British houses. It even manages to retain a bit of mystique - a rare commodity in today's hard-nosed world.
But, as yesterday's results showed, behind a combination of international financial markets is also tough. Although Sir David Scholey, the chairman, was able to surprise the City with better than expected profits, the shroud of secrecy which Warburg throws over its accounts could not prevent the fact that parts of the business are still losing money, and that high expansion costs are dampening profitability.
For the last two years, Warburg has been able to hold off the question of how it serves its clients. First, there was the Big Bang in 1986, which involved heavy outlays on buying brokers and jobbers in order to transform the merchant bank into a fully integrated investment banking business. That could be put down to building for future success.
Next, there was the market crash in October 1987, which plunged Warburg's equity securities side into loss, but could hardly be blamed on management. The stock of the event was largely to other parts of the business, particularly underwriting.
But now that the markets have regained some of their composure, the question of when Warburg starts to deliver has become more pertinent.
What yesterday's results showed was a group still earning its best results from its traditional UK corporate finance business, advising on bids and deals and arranging financing for corporate clients. But elsewhere, things were less rosy. The equity side was said to be in the black - a considerable achievement in recent markets - but not far enough to be satisfactory. Sir David's eyes were on the performance of the debt side of the business, which is still losing money.
Another drain on profits is the group's overseas expansion programme, which is designed to develop Warburg's presence in North America and the Far East and build up a network of associates. For a group with global aspirations, Warburg is still relatively poorly represented overseas, especially on the Continent. Ironically, Warburg's very success in corporate finance in the UK is adding to the pressure to go overseas. The group's involvement with the blue chip market is now so broad that it is forced to turn down many deals to avoid conflict of interest.
A key point of Warburg's strategy is to aim for close integration of its component parts. Last year the group combined its lending and securities activities so that corporate customers now need only one contact point for finance in all its forms: loans, bonds or shares. According to Sir David, this is popular with customers and has streamlined the business. Unlike other houses, where cultural strife has harmed integration, Warburg has blended its various parts with more success.
Warburg has thus become the purest test in the UK of the US integrated investment banking concept, at a time when some other houses have begun to have second thoughts. Among the other large independent merchant banks, only Kleinwort Benson still subscribes to it, although it suffered heavy losses in the latter part of last year. Morgan Grenfell abandoned it last December. Many houses now make a virtue of their specialised approach.

Racal may sell non-core divisions

By Terry Dodsworth, Industrial Editor, in London
SIR ERNEST Harrison, chairman of UK company Racal Electronics, said yesterday that he was willing to sell any of the company's businesses outside its three main operations of telecommunications, data communications and security.
Presenting the group's results following another glittering set of figures from Racal Telecom, Sir Ernest was in pugnant mood, defending the high rate of return on the far phone activities against consumer critics and emphasising the extent of the company's activities review.
Questioned on the defence business, the heart of the old Racal, he said that the group was now talking on possible deals with companies all over the world. He would prefer a joint venture agreement, he added, but a sale was an option.
The restructuring policy means that defence, radio communications, marine and smaller activities, and several smaller specialised businesses are being considered for disposal. Yesterday one of these lesser divisions, the Racal Instrumentation Group, was sold for £21m (£48m) to Mar-

La Générale offer-for-sale show takes to the road

By Tim Dickson in Brussels
SOCIÉTÉ Générale de Belgique, the leading Belgian holding company, yesterday launched the official marketing campaign for its forthcoming £2.2bn-2.5bn offer for sale and announced that the issue price will be pitched between £2.90 and £3.00 (£70).
That is equivalent to £2.90 and £2.95 ahead of a three-for-two share split which will be agreed at an EGM next Tuesday.
More than 500 European analysts, journalists and other "specially invited guests" packed a Brussels theatre to hear a series of enthusiastic financial presentations from the group's management and leading shareholders - among them Sir Carlo De Benedetti, the Italian businessman whose unsuccessful bid for Belgium's "old lady" caused a major sensation on the European takeover scene last year.
Almost exactly 12 months after hostilities were formally concluded, the newly united protagonists sat on a stage sufficed in deep blue, conceived by La Générale's advisers Satchel and Satchel and on which the British group's former "client" Mrs Margaret Thatcher would have felt entirely at home.
The audience was treated to an impressive audiovisual show, complete with soothing music and images of the newly structured group's determination to become a major European centre of excellence.
Although 11 per cent of La Générale's capital will be sold in the June 26-30 operation, designed to raise funds for the majority Franco-Belgian shareholding camp led by the French investment bank Compagnie Financière de Suez and the Belgian insurer Groupe AGF, Mr De Benedetti was generous yesterday in his praise of Viscount Étienne Davignon and Mr Hervé de Carmoy, respectively chairman and chief executive of La Générale.
"He said the impression they had achieved at the company had been done at a 'remarkable speed' - quicker than he could have expected. He would retain his 15 per cent stake provided he continued to agree with the strategy and unless he found a better means of investing the money."
Mr Maurice Lippens of Groupe AGF rejoined in the fact that after the offer for sale 85 per cent of the shares will be owned again by Belgian shareholders.
The "road show" continues later this week in Paris, London, Geneva and Zurich. Snecma buys FN engine stake Page 27

Tax probe into Asko subsidiary

By Haig Simonian in Frankfurt
ORDINARY SHARES in Asko, the fast-expanding West German discount retailing group, plunged by DM43 to DM801 in Frankfurt yesterday after news that the company's Adler discount clothing subsidiary was being investigated in connection with alleged tax and customs offences.
According to Mr Elmar Fischer of the state prosecutor's office, 18 prosecutors and some 150 customs officials had searched offices of the group in Germany and Switzerland on Monday and confiscated two truckloads of documents.
The searches had been based on suspicions that Adler may have breached customs rules relating to textiles imports, possibly from the German Democratic Republic and the Far East.
In a terse press release, Adler said it had proof that the investigation was based on allegations by a former executive of one of its subsidiaries, who was fired over a year ago. The unnamed manager had subsequently tried to extort DM50m (£2.5m) from the company by threatening to make his allegations public.
The company added that it had initiated legal action against the manager some two to three months ago on grounds of forgery of documents and embezzlement. That action was now being extended to include damages for lost business and blackmail, it said.
Despite the company's strong reaction, the news of the raids could hardly have come at a worse time for the Asko group. Although its shares reached a year's peak of DM844 on Monday thanks to the recent strength of the German bourse and investors' interest in retailing stocks in particular, Asko has been marked down by concern about its complex structure in the light of the problems at Co op, the large retailer which was rescued by a group of banks last year. Asko's justified attempts to distinguish itself from Co op have, however, been additionally clouded by lingering investor dissatisfaction regarding the circumstances of a large rights issue last October.
Contrary to the impression given by the company, two of its major shareholders, which are also closely associated with Asko, did not take up their rights, releasing a large number of additional shares on the market and severely depressing Asko's share price.
Asko is due to announce its 1988 results on July 11, when further information about the current investigations into Adler may also become available.

Hopes of US bid for Gateway are dashed

By Nikid Tait
ANY HOPES of a joint bid by Kravis Kohlberg Roberts, the New York leveraged buy-out firm, and Great Atlantic & Pacific Tea Company (A&P) for Gateway, the UK food retailer, were dashed late yesterday afternoon.
A terse statement from KKR said that it had "terminated discussions with an unaffiliated third party which had indicated an interest in possibly participating in a joint acquisition of Gateway."
Moments later, a corresponding statement appeared from A&P, the fourth largest US food retailer group, stating that talks with KKR over Gateway were at an end.
KKR added that it had a policy of refusing to respond to market rumours, but that it had made the statement at the request of the Takeover Panel.
Gateway is already on the receiving end of a hostile £1.87bn leveraged offer from the newly-formed Isoceles company. However, over the past two weeks it is exploring a number of other, potentially higher alternatives.
Although Gateway has stated that no firm proposals have been received, speculation mounted that a joint bid by KKR and A&P was one of the options being discussed.
The Panel is thought to have insisted on a statement in this case, given that rumours were both specific and widespread.
Moreover, on Monday, they were a significant factor in pushing the Gateway share price up from 210 1/4p to 215 1/4p. Yesterday's announcement came after the market had closed, but Gateway shares had already eased 1 1/4p to 214p.
It was unclear last night whether the KKR statement meant that the leveraged buy-out specialists were ruling themselves out of the Gateway situation entirely. Asked yesterday whether the statement precluded any action by KKR alone, a spokesman would say only that KKR could not go beyond the formal statement.

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June 14, 1989, London
By: Citibank, N.A. (CSS Dept.), Agent Bank **CITIBANK**

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Nissan unit in Spain increases income four-fold
By Our Financial Staff

NISSAN MOTOR Iberica, 67.87 per cent owned by Nissan Motor of Japan, announced quadrupled profits for 1988 yesterday and said that talks with Ford Europe on joint development of a new vehicle should reach agreement by next month.

Pre-tax profits were Pta2.14bn (\$70.9m) last year, against Pta2.34bn in 1987. Turnover increased to Pta133.5bn from Pta120.5bn the previous year.

The company produced 77,852 vehicles against 61,066 a year earlier.

Mr Juan Echevarria Puig, Nissan Iberica's chairman, indicated at the company's annual meeting that there has been a successful conclusion to a year-long feasibility study into the joint development by Ford and Nissan Iberica of a four-wheel drive vehicle designed for the European market.

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June 14, 1989, London
By: Citibank, N.A. (CSS Dept.), Agent Bank **CITIBANK**

INTERNATIONAL COMPANIES AND FINANCE

Canon buys into US computer maker

By Louise Kehoe in San Francisco

CANON of Japan has made a \$100m investment to acquire a 16.8 per cent stake in Next, the California-based computer manufacturing start-up company founded by Mr Steve Jobs, former chairman of Apple Computers.

Next also announced it had signed a distribution agreement with Canon under which Canon would distribute Next's products in Japan and other parts of Asia.

The terms of the investment are essentially the same as those of the agreement Next signed with Mr Ross Perot in 1987, said Mr Jobs. In return for its investment, Canon will have one seat on Next's board of directors. Canon's holdings in Next are limited to a 50 per cent for at least 10 years.

Mr Jobs said the Canon investment "erases any doubts about the financial stability or credibility of the company that anyone might have had." Next would not need to make use of the funds in the immediate future, he said.

"We have another source of income through our licensing agreement with IBM," said Mr Jobs, referring to an agreement whereby IBM licensed some of Next's software. The licensing agreement involved a substantial lump sum payment in addition to continuing royalties, he said.

Next has shipped "thousands, but not tens of thousands" of workstations it introduced last October.

Canon said it expected to sell "several hundred units per month" of the English language version of the Next workstation in Japan. Next also planned to develop a Kanji (Chinese character) version of the workstation for the Asian market.

Chemical Bank sale

CHEMICAL Bank is to sell its London-based aviation finance business to GE Capital, the finance arm of the GE electrical group, writes David Lascelles. Chemical said the sale was consistent with its decision to pull out of peripheral businesses.

HCA to sell psychiatric subsidiary

By Karen Zagor in New York

HOSPITAL Corporation of America, the big US hospital chain which went private in March after a \$3.6bn management-led buy-out, said yesterday that it is to sell its psychiatric unit for \$1.23bn in cash.

HCA Psychiatric Company will be bought by its senior management and an employee stock ownership plan (ESOP). HCA, of Nashville, Tennessee, will retain a stake worth \$150m in HCA Psychiatric's 10 per cent cumulative preferred stock. It will also acquire warrants to purchase between 15

and 30 per cent of the fully diluted common stock of HCA Psychiatric.

The sale is subject to several conditions, including approval by the HCA board and receipt of the necessary finance. The company said: "There can be no assurance that the conditions will be satisfied and that the transaction will be consummated." If the terms are met, the sale should be completed by the end of the year.

The move is in keeping with HCA management's previously announced plans to divest cer-

tain assets and businesses to repay a \$1.3bn bridging loan which was part of the leveraged buy-out financing.

At the time of the March buy-out, Mr Thomas Fris, chairman and chief executive, said that HCA management would be "moving rapidly over the next two or three months to complete the divestitures of HCA Psychiatric Company, HCA Management Company and HCA International to groups led by the people who now manage those operations."

HCA has already sold Allied

Clinical, a laboratory subsidiary, for about \$44.6m. On Monday the company said it would sell its management subsidiary for about \$43m in cash to a group led by senior managers of the unit and the New York investment firm Welsh, Carson, Anderson and Stowe.

HCA International owns 10 hospitals in the UK, 10 in Australia, five in Brazil, one in Panama and one under construction in Italy. The company also manages hospitals in Saudi Arabia, Singapore and the UK.

Wal-Mart to expand into NY state

By Roderick Oram in New York

WAL-MART, the fastest-growing of the major US retailers, is to expand into New York state, a key step towards becoming a nationwide organisation.

In under 30 years, Mr Sam Walton has developed his company from one general store in north-west Arkansas into the third-largest US retail chain after Sears, Roebuck and Kmart, with sales last year of \$20.6bn.

The company has generally stuck to its southern small town and suburban roots and shied away from major cities.

At the end of the first quarter it operated 1,278 Wal-Mart stores and 106 Sam's Wholesale Clubs as well as 17 other stores in only 26 states.

It plans, however, to open Sam's Wholesale Clubs, giant warehouses open to consumer members, in New York state in 1990 and 1991.

Likely cities are Albany, Rochester, Syracuse, Utica, Poughkeepsie and Binghamton.

As part of the same expansion strategy, it said last week it would open seven stores in

Pennsylvania in the next few years.

Wal-Mart is unlikely, though, to reverse completely its policy and start building stores in the major north-eastern urban areas, said Mr William Whyte, an analyst with Stephens, a leading regional investment bank.

High costs of land, workers and transport would work against Wal-Mart's low price philosophy, he said.

Wal-Mart's financial staff said the company reported a 29 per cent increase in profits in

the first quarter, as sales increased sharply.

Net income rose to \$156.25m or 35 cents a share, compared with \$152.55m or 35 cents a share in the same period of the previous year. Sales were up 25 per cent, to \$3.57bn from \$2.85bn in the previous year.

The company attributed the increase in earnings to an improvement in sales of clothing and to a better in-stock position.

Sales, the company said, were above forecast throughout the first quarter.

GM to launch drive-in servicing centres

By John Griffiths

GENERAL MOTORS yesterday unveiled plans to launch fixed-price, drive-in servicing centres across Europe, in an attempt to win back some of the \$750m-a-year parts and service business its 4,000 franchised European dealers have lost to independent operators.

The first Masterfit centres are to be opened in the UK in the next few weeks. By the end of next year, a total of 800 outlets should be operating in the UK, France, West Germany, Spain, the Benelux countries, Switzerland and Austria, according to Mr David Herman, executive director of GM's European parts and service operations.

They represent a belated attempt to reverse a trend in which more than 50 per cent of all parts and servicing business has gone to independent operators. The first Masterfit centres are to be opened in the UK in the next few weeks. By the end of next year, a total of 800 outlets should be operating in the UK, France, West Germany, Spain, the Benelux countries, Switzerland and Austria, according to Mr David Herman, executive director of GM's European parts and service operations.

According to GM's research, however, its European sub-

idiaries have fared no worse than other volume manufacturers in this respect. Its statistics show 49 per cent of Europe's total after-sales business in the hands of the franchised trade, 23 per cent taken by independent garages, 9 per cent by the specialised "fast-fit" chains and 21 per cent by other retailers.

GM is, in fact, the first of the volume manufacturers to confirm that it is taking large-scale steps to claw back this business, although Mr John Costin, director of Vauxhall Parts, expects other volume producers to follow suit. Ford, for example, has promised a "retailing revolution" for the 1990s, in which its dealers will be expected to invest in similar centres - although it has yet to set out detailed plans.

Mr Costin insists that not only will the Masterfit strategy be successful but that "by the year 2000 there will not be any other form of service" for all major manufacturers than franchised dealers' main workshops handling warranty and other major engineering jobs, complemented by Masterfit-

type outlets for routine parts replacement and servicing.

He acknowledges, however, that "there is no time to be lost" in developing the Masterfit networks.

This is because GM is anxious to avoid in Europe the situation now prevailing in North America, where, acknowledges Mr Herman, franchised dealers of all the domestic manufacturers have allowed more than 80 per cent of parts and servicing to be creamed off by independents.

In the US, a tight-bank along the lines of Masterfit is no longer even a viable option, according to Mr Herman. Masterfit premises will be financed mainly by dealers themselves, although GM will provide marketing and systems back-up. Some 150 of GM's 650 UK Vauxhall dealers are expected to incorporate such outlets.

They will offer fixed-price, no-appointment servicing on specified operations including tyres, exhausts, shock absorbers, batteries, brakes, MOT testing and servicing. GM was dismayed by its own

research showing that between 40 and 50 per cent of the independents' business was carried out while its own dealers were closed; so the Masterfit centres, in the UK at least, are to be kept open from 8am to 8pm six days a week.

A similar approach is expected to be adopted in Continental countries, although GM has yet to decide its precise approach in West Germany, where strict labour and commercial premises hours restrictions still apply.

A "relaxing gallery," where customers can see their cars being worked on and talk to the mechanics, forms part of the concept, as does the provision of fax and other communications facilities for businessmen waiting for their cars to be finished.

The strategy has been in the planning stage for the past two years. While the Masterfit centres, initially, are designed to process GM's own vehicle ranges, they may later be extended to "all makes" operating - thus challenging the independent sector head on.

Tribunal delays plans for Vuitton statute changes

By Paul Betts in Paris

THE PARIS commercial tribunal yesterday postponed until September 15 the annual shareholders' meeting of Louis Vuitton, delaying the plans of Mr Bernard Arnault, chairman of the LVMH luxury products group, to change the statutes of the Louis Vuitton offshoot.

By changing the statutes, Mr Arnault wants to force Mr Henry Racamier to resign as head of the Vuitton subsidiary, which owns the Vuitton luggage business as well as Veuve Clicquot champagne and Givenchy fashion. But the veteran head of the Vuitton chain has fiercely resisted Mr Arnault's efforts to oust him.

The Louis Vuitton shareholders' meeting was originally due to be held yesterday. But Mr Racamier sought a court injunction to allow the Vuitton meeting to be postponed until a judgment has been delivered on the late an issue of LVMH bonds with warrants recently frozen by the court. Most of these warrants were bought by Mr Arnault.

Mr Arnault was widely expected to prevail in his

efforts to change the Vuitton statutes, since LVMH controls 98 per cent of the subsidiary headed by Mr Racamier. Mr Arnault had tried earlier this year to hold a special Vuitton shareholders' meeting to accelerate the change in statutes and force Mr Racamier out. But he was frustrated at the time by the court.

Although the tribunal's decision yesterday has again frustrated Mr Arnault's plans to wrest control of the Vuitton subsidiary from Mr Racamier, the 40-year-old LVMH chairman is generally expected to prevail over his older rival in the end.

© Nippon Life Insurance, the Japanese insurer, holds almost 5 per cent of Club Med shares, the French leisure group, according to Mr Vincent Grignon, Club Med finance director, reports Reuter.

His side in an agreement with Club Med, Nippon Life bought a 2.1 per cent stake owned by the French water group, Lyonnaise des Eaux. It picked up the remainder of its stake on the open market.

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June 14, 1989, London
By: Citibank, N.A. (CSS Dept.), Agent Bank **CITIBANK**

INTERNATIONAL COMPANIES AND FINANCE

Snecma to buy 51% stake in FN engine division

By David Buchan in Brussels

SNECMA, the French aero-engine maker, is to take a controlling 51 per cent stake in FN Motours, the money-losing engine division of the Liege-based Fabrique Nationale Herstal (FN) group, it was announced yesterday. The deal follows months of searching for a partner for FN Motours, after the FN group and its chief shareholder, Société Générale de Belgique (La Générale), decided last autumn that the engine division could no longer go it alone in the increasingly competitive, costly aerospace business.

Brierley set to prevent takeover of papermaker

By Ray Beahford in London

SIR RON Brierley, the New Zealand businessman, intends to prevent US paper company James River from taking full control of William Somerville, the family-controlled Scottish papermaker. IEP Securities, part of the Brierley empire, plans to use its 22.5 per cent holding in Somerville to stop James River from integrating the Scottish papermaker.

Doubts harden on steel merger

David Goodhart on talks between Germany's Krupp and Salzgitter

The news that Fried. Krupp and state-owned Salzgitter, the two biggest steel makers of the West German steel industry, have begun talks on a possible merger has been greeted with a cynical yawn by the old hands of the industry. For nearly a decade it has been argued that German steel companies are too small by European standards, and between them carry too much capacity, yet the decade is littered with merger attempts which have run aground on boardroom politics.

be pushed around but could find the chairmanship of the joint group an attractive proposition. Mr Pieper would like to have diversified faster out of steel - especially steel sections - but he has managed to cut steel and steel trading to only about 50 per cent of sales. The rest is divided between ship and railway carriage building, engineering and electronics. Krupp-Salzgitter talks have initially centred on jointly building up galvanised steel capacity for the car industry of which Salzgitter has a little and Krupp has none. Advocates of going further claim potential synergy in steel trading, electronics and even in both companies' extensive trade with the East bloc.



Mr Cromme is a relatively young man in a hurry and wants to transform Krupp's dowdy image fast. Salzgitter's Mr Pieper, right, could find chairmanship of the joint group attractive.

Alitalia in deal with Aga Khan

By John Wyles in Rome

ALITALIA, the Italian national airline, is to join forces with Alisarda, part of the Aga Khan's business empire, in an attempt to exploit opportunities opened up by the European Community's liberalisation of regional air services. The two airlines will jointly own Avianova, which Alisarda set up three years ago to exploit the regional air market. Its fleet will consist entirely of the Italo-French ATR 42 short-haul aircraft, two of which will be contributed by Avianova and nine by Alit, the

No details have been given about how much Alitalia is paying for the stake in Avianova, but the two owners claim that the airline will have the best to become one of the biggest, "if not the biggest" regional operators in Europe. Mr Beniamino Lotti, former director general of the Italian "aircraft certification agency, has been nominated president of the new joint venture, and Mr Luigi D'Avos, currently Alitalia's technical director, will be managing director.

COMPANY NEWS IN BRIEF

- ROTTERDAMSE VINYLONIE VOF (Rovini), a 50-50 joint venture between Royal Dutch/Shell and Akzo, plans to invest £1.26bn (\$122.8m) to boost capacity of its PVC plants near Rotterdam. It said the upgraded plants were due to be commissioned by the end of 1991. The firm would have a total annual capacity of 295,000 tonnes of PVC, up 80,000 tonnes.
- Helsingfors, the Finnish construction group, reported a fall in profit after financial items for the first four months of 1989 to FIM87.7m from FIM92.8m. Group turnover was FIM157m (FIM1.7bn), and operating margin before the conversion of the FIM253.1m against FIM205.2m a year earlier.
- Sparekassen Biluben, the Danish savings bank said it closed its public offer for 1.17m shares on Monday, the first day of the three-day offer period, after the offer was more than 100 per cent oversubscribed. The shares were on sale at DKK270 per DKK100 share, completing the conversion of Denmark's second biggest savings bank into a limited company.

ery helped by the continuing steel boom and the recent sale of part of the heavily loss-making plant construction business to Mannesmann. Even last year the operating profit was four times higher at DM217m and net earnings from Krupp Stahl, the steel business, rose to DM115m (DM5m). Analysts say its strengths are its stainless steel and some of its engineering companies but add that despite the imminent closure of the Rheinhausen plant and its replacement with a Mannesmann joint venture Krupp still produces too much basic steel. It also continues to suffer from a weak balance sheet which makes it highly improbable that Krupp could buy Salzgitter. In spite of its poor image Salzgitter ought to be worth a tidy sum in steel. It also continues to suffer from a weak balance sheet which makes it highly improbable that Krupp could buy Salzgitter. In spite of its poor image Salzgitter ought to be worth a tidy sum in steel. It also continues to suffer from a weak balance sheet which makes it highly improbable that Krupp could buy Salzgitter.

But the existence of those deals might make it more difficult for Salzgitter's owner - the Government - to block a merger. It is unlikely that the local Christian Democrats would allow control to slip over to the Ruhr whatever the preferences of Mr Ernst Pieper, the Social Democrat chief executive of Salzgitter. So a full merger - even one without a buyer and a bought - is certainly a long way off, but the cynics may be wrong in ruling it out completely. For also in the process of taking over management of the steel giant is a relatively young man in a hurry and wants to transform Krupp's dowdy image as fast as possible. Mr Pieper is not much bigger than recently

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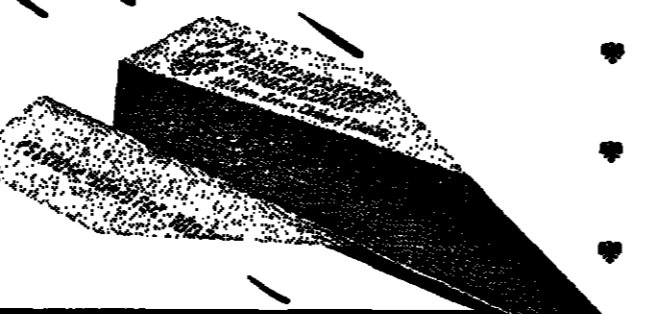
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INTERNATIONAL COMPANIES AND FINANCE

Banking on information systems

Alan Cane predicts building societies will spend heavily on software

BRITAIN'S building societies, facing rapid change through new legislation and the growth of the personal financial services industry, see information technology (IT) as a key factor in their planning.

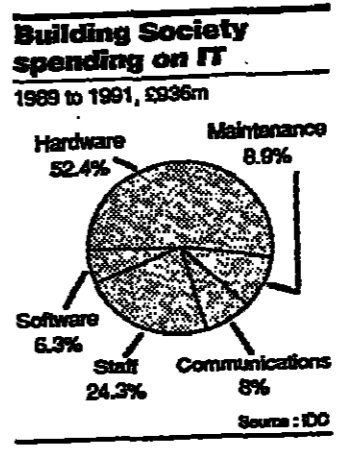
The 14 largest societies are set to spend more than £760m on computer hardware and software in the next three years to support their efforts to compete with banks and other financial services institutions.

The 100 or more smaller societies are committed to spending about £165m, making a total for the building society movement of about £1bn during 1989, 1990 and 1991. But while expenditure on IT in the larger societies is growing at between 15 per cent and 18 per cent a year, smaller members' expenditure is not increasing appreciably.

The implication is that the gap between the largest societies - those with over £1.2bn in assets and more than 100 branches - and the rest will grow rapidly as the larger societies use technology to support their business strategies. The smaller societies, nevertheless, see IT as crucial to their continued independence and survival.

Those are among the conclusions of an investigation by International Data Corporation into the relevance and use of information technology among building societies.

It provides an insight into the way the movement, which is already a sophisticated user of IT with roughly one work-



stations. "Systems will be backed up with much more customer information," the report notes. "Speed of offers is an important objective; it is seen as a major factor in securing new business." Products which the larger societies intended to offer or already provided included current accounts, unsecured loans, deposit-based pensions, home banking and debit and credit cards.

After mortgage systems, the societies showed most enthusiasm for developing customer files. That enabled them to draw up "financial portraits" of their clients to help them anticipate selling opportunities. These were also substantial interest in developing new branch computer systems.

The report shows that the societies, in common with most other commercial organisations, find it difficult to measure the contribution made by IT to their business performance.

Asked how IT investment was justified, one manager said: "In larger projects, we mostly go by gut feel. If the project is small, we try for a return-on-investment analysis."

Another said: "Mainframe expenditure is not cost-justified, nor is expenditure which relates to issues of strategy and direction," while a third summed up the overall attitude with: "If it is efficiency related, we have to do a cost justification."

Mr Bryan Thresher, author of the study, says an important

finding was the societies' emphasis on developing "architected systems" which attempt to provide a common platform and design for all the societies' computer applications.

The implications, he says, are potentially far-reaching, both for societies and their IT suppliers. Architected systems, he says, "define the environment in which the applications may be introduced rather than the applications themselves. It is about building cathedrals rather than carving stone."

Architected systems seem to be an attempt to come to terms with the fact that the life cycle of a typical large IT project would be a decade, while business planning horizons are only two or three years.

"How can IT planners be sure of building effective systems for the future," Mr Thresher argues, "when nobody really knows in detail how they will be used in practice or what other business initiatives will have to be incorporated?"

"With architected systems" he says, "IT planners are recognising that change is likely to be the norm in future and are trying to position themselves to handle it."

One consequence is that societies are more inclined to change supplier or use systems from a new vendor in the hope of accelerating their response to market conditions.

Building Societies: International Data Corporation, 2 Bath Road, London W4 1LN, £9,500.

Svenska sets up UK investment company

By Charles Batchelor

Svenska Handelsbanken, the Swedish bank group, has set up a British-based development capital company to invest between £5m and £10m in predominantly privately owned companies over the next two to three years.

Svenska Development Capital will invest equity - or quasi-equity finance - in minimum amounts of £50,000. It aims to enable small and medium-sized companies to expand, to allow existing shareholders in such companies to realise their investments, and to fund management buy-outs and

buy-ins.

Mr Ian Milne, who heads the venture, said Svenska had decided to commit a relatively modest sum to development capital - until it had gained experience and had established a track record. Svenska Development Capital will invest the bank group's own money and has not raised finance from other investors.

"In three to five years we will see where we have got to," he said. "If we have done quite well, we will consider opening the company up to outside investors or, more likely, set

up a fund which we will manage for outside investors."

The creation of the development finance company is intended to establish Svenska as a mainstream British bank, able to generate its own business opportunities from UK companies.

Banks need increasingly to be able to provide equity alongside loan finance, Mr Milne added.

Svenska will take equity stakes of between 5 and 15 per cent in companies.

It is looking for rates of return similar to other development capital investors - well over 30 per cent annually over five years.

Svenska plans to invest mainly in UK companies but may also invest in Sweden and France.

It does not plan to invest in start-up companies, unless it finds a management team with a proven track record. It will also not invest in high-technology companies.

It has already made one investment, paying less than £1m for a 19 per cent stake in Stewart News, a firm of chartered surveyors.

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Notice is hereby given to the shareholders, that the ANNUAL GENERAL MEETING of shareholders of SCI TECH S.A. will be held at the head office of Banque Internationale à Luxembourg, Société Anonyme, 2, boulevard Royal, L-2953 Luxembourg, on Friday, June 30, 1989 at 3.00 p.m. with the following agenda:

1. Submission of the reports of the Board of Directors and of the Auditor;
2. Approval of the Statement of Net Assets and of the Statement of Operations as at March 31, 1989;
3. Appropriation of net results;
4. Discharge of the Directors and of the Auditor with respect of their performance of duties for the year ended March 31, 1989;
5. Receipt of and action on nomination of the Directors and of the Auditor;
6. Miscellaneous.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting with no restriction.

In order to attend the meeting of June 30, 1989 the owners of bearer shares will have to deposit their shares FIVE clear days before the meeting at the registered office of the Company or with one of the following banks:

- BANQUE INTERNATIONALE A LUXEMBOURG 2, boulevard Royal - L-2953 Luxembourg
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FINANCIAL TIMES

INTERNATIONAL COMPANIES AND FINANCE

Serving Canada's modern trapper

David Owen on Northern Stores' changing customers in the Arctic

"We still buy raw furs but they are a smaller and smaller part of our business. They are usually sold at auction. In the last year, we haven't made a nickel on them."

Mr Derek Riley, chairman of Northern Stores, is discussing the changing nature of running a retailing chain which services only remote Canadian communities.

Northern operates at 174 locations ranging from Resolute Bay in the high Arctic to Wawa, Ontario on the comparatively temperate shores of Lake Superior. The townships serviced range from native communities numbering barely 200 to resource centres like the nickel mining town of Thompson, Manitoba - population 15,000.

More technology and the increasing mobility of northern inhabitants are combining to make operating a chain of stores in the frozen Canadian north increasingly similar to operating one elsewhere. "People now think nothing of going from Yellowknife in the Northwest Territories to the Edmonton Mall [the world's largest shopping mall]," says Mr Riley. Gone are the days when northern trading outposts supplied the bare essentials for hardy trappers in exchange for animal pelts.

Mobility and the natives' business acumen are also squeezing margins in the lucrative carvings and artefacts market. "More and more dealers are flying up to the Arctic to deal direct with the carvers," Mr Riley says. "As a result more and more carvers are playing us off against what the dealers are offering them."

Confronted with this evolving marketplace, Northern is striving to provide a broader range of goods for its increasingly sophisticated customers. A catalogue service has been running for several years. A computerised system to handle distribution, retailing and financial record-keeping is being installed. Video rentals are common.

Of course, some special skills, such as a knowledge of local languages, dog, sled and mail, are still necessary. Administering a distribution system which encompasses frozen roads in winter and an ocean-going supply ship in summer is also a challenge.

Generally, however, the most extreme problem associated with the remoteness of many stores is the rapid turnover of staff. Mr Riley is considering introducing franchising in an attempt to improve the situation. He would also like to recruit more Scots - if the Canadian immi-

gration authorities will let him - "because they are tough, smart and used to remote locations."

The company itself appears to be adapting well to the changing environment. In the year ended January 28 - its first full year of operations since a group of managers and private investors bought the business from the venerable Hudson's Bay Company in May 1987 - Northern made net earnings of C\$11.7m on sales of C\$25.3m (US\$365m).

The company remains highly leveraged, with shareholders' equity of C\$56m against liabilities totalling C\$168m. However, it received a strong vote of confidence from its former owner when Hudson's Bay chose to exercise its option to convert a portion of the debt still owed to it into common equity. (About 20 per cent of the original purchase price was paid in securities, giving the Bay a continuing stake in its former subsidiary.)

According to Mr Riley, the move has transformed the Bay into Northern's second largest shareholder with a stake of some 15 per cent. Management and employees constitute the largest single group, with 15.5 per cent of shares outstanding. An initial public share offering is anticipated, although probably not, Mr Riley cautions, within the next year.

More pressing at present is the replacement of Mr Marvin Tiller, former president and chief executive, who abruptly left the company a few weeks ago because of "differences on strategic issues." Both parties insist that the split was amicable.

Touche Ross Management Consultants has been hired to conduct an executive search, although Mr Riley says that there will also be candidates from within the organisation.

In the meantime, Mr Riley - a venture capitalist and former owner of a metal fabricating company - will be handling Northern's day-to-day management.

This will include ploughing some money into the stores. "There is an element of deferred maintenance," he says. "Hudson's Bay's debt was so horrendous that they were not spending much money on the retail stores. They were too busy trying to stay afloat elsewhere."

The company is also considering changing its name to North West Co, the Bay's 18th century arch-rival, although the retail outlets will go under a different (as yet undecided) title. "We want to be perceived as a 20th century merchant while still recognising our historical heritage," Mr Riley explains.

Mitsubishi hits record income

MITSUBISHI Corporation, one of Japan's largest trading companies, reported consolidated sales of 17.1 per cent in the year to March to ¥15,644bn (\$108bn), and net income 48 per cent to a record ¥46.1bn, agencies report from Tokyo.

It was assisted by a "steady increase" in earnings from overseas affiliates, the group said. Sales of machinery, metals, foods and chemicals showed healthy gains.

Haseo Iwai, a smaller rival trader, said that its sales rose 8.7 per cent to ¥11,488bn and net earnings 8.8 per cent to ¥13.6bn.

Kajima, a big Japanese construction company, announced annual net earnings of ¥20.4bn. Kajima has changed its year-end to March. Its accounting period covered a

transitional four months, when profits were ¥4.6bn. Officials said that the company performed well thanks to vigorous domestic activity. This year Kajima estimates net earnings of some ¥22bn on revenue of around ¥1,510bn.

Chitose Watch sales increased by 12.1 per cent to ¥900.8bn and net earnings were up 61.8 per cent to ¥14.4bn. Sales of timepieces, accounting for more than half overall sales, rose to ¥161.7bn from ¥148.1bn.

This year the group predicts sales totalling ¥310bn and net earnings of ¥6.6bn.

Yamato Transport reported consolidated net earnings up 36.2 per cent to ¥5.5bn for its year, which ended in March. Revenues totalled ¥340.2bn, up 18.1 per cent.

The company said that a buoyant domestic economy generated demand for transport of a variety of goods. Door-to-door delivery services proved especially popular.

Earnings were weighed down by increasing costs, including those of boosting parent company's service staff. In the current year Yamato expects net profits of some ¥5.8bn.

All Nippon Airways, the expanding air carrier, boosted group net profits nearly a third to an annual ¥7.7bn from ¥5.9bn, on sales which rose 9.9 per cent to ¥623.2bn.

ANA said it had reopened its Peking office this week and Japanese staff, who had moved to an airport branch office for safety, were returning to the city.

Bayer to spend Y35bn in Japan

BAYER, the West German chemical company, plans to invest ¥35bn (\$242.4m) in Japan in the next few years. Bayer reports from Tokyo.

Its wholly-owned Bayer Japan unit said the investment is expected by around 1992. It will be spent on capital projects including a pharmaceutical research centre.

The Bayer group in Japan, comprising 12 companies, posted group sales of ¥174.2bn in 1988, up 7.1 per cent, and profit after taxes of ¥7.8bn, up by one third, a statement said.

Bayer Japan said it expects an approximate 15 per cent increase in group sales in 1989 and higher group profits. For the first five months of 1989, sales amounted to ¥181bn, up 17 per cent from the same period of 1988.

DECLARATION OF DIVIDENDS

The following final dividends have been declared in South African currency, payable to members registered in the books of the companies concerned at the close of business on 30 June 1989:

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Liberton Gold Mining Company Limited (Registration No 05/03510/06)	77	20
Venture Gold Mining Company Limited (Registration No 05/05632/06)	98	35

Warrant holders of the above companies have not declared a final dividend. Warrants payable on 9 August 1989 will be posted on or about 8 August 1989.

Standard conditions relating to the payment of dividends are obtainable at the share transfer offices and the London Office of the companies.

Requests for payment of the dividends in South African currency by members on the United Kingdom registers must be received by the above-mentioned offices on or before 30 June 1989 in accordance with the above-stated conditions.

The registers of members of the above companies will be closed from 1 July 1989 to 7 July 1989 inclusive.

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COMPANY NOTICES

AIP FINANCE N.V.
US \$20,000,000 GUARANTEED FLOATING RATE NOTES 1995
The interest rate applicable to the Notes in respect of the period commencing 14th June 1989 will be 9 3/4% per annum. The interest rate applicable to the Notes in respect of the period commencing 14th September 1989 will be 9 3/4% per annum. The interest rate applicable to the Notes in respect of the period commencing 14th December 1989 will be 9 3/4% per annum. The interest rate applicable to the Notes in respect of the period commencing 14th March 1990 will be 9 3/4% per annum. The interest rate applicable to the Notes in respect of the period commencing 14th June 1990 will be 9 3/4% per annum. The interest rate applicable to the Notes in respect of the period commencing 14th September 1990 will be 9 3/4% per annum. The interest rate applicable to the Notes in respect of the period commencing 14th December 1990 will be 9 3/4% per annum. The interest rate applicable to the Notes in respect of the period commencing 14th March 1991 will be 9 3/4% per annum. 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New Issue

May 1989



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U.S. \$200,000,000

10% per cent. Guaranteed Notes 1993

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(Kabushiki Kaisha Nippon Saiken Shinyo Ginko)

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|---|--|
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| Morgan Stanley International | Salomon Brothers International Limited |
| Bankers Trust International Limited | Banque Française du Commerce Extérieur |
| Banque Paribas Capital Markets Limited | Chase Investment Bank |
| Daiwa Bank (Capital Management) Limited | Daiwa Europe Limited |
| Dresdner Bank Aktiengesellschaft | Interallianz Bank Group |
| KDB International (Singapore) Limited | KEB International Limited |
| Kleinwort Benson Limited | Manufacturers Hanover Limited |
| Merrill Lynch International Limited | NatWest Capital Markets Limited |
| Prudential-Bache Capital Funding | Swiss Bank Corporation
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INTERNATIONAL CAPITAL MARKETS

IFC maiden public issue confirms change of pace

Peter Riddell reports on the World Bank affiliate

The International Finance Corporation's decision to launch its first ever public bond issue - \$200m over seven years with a triple A rating - is intended not just as a broadening of its fund-raising strategy, but as an indicator of general expansion.

The IFC, a World Bank affiliate, provides loans and equity finance directly to private-sector projects in developing countries, as well as assisting in the growth of their capital markets.



Sir William Byrre, IFC vice president

There has been a change of pace in the organisation in the past four years, with both a clean-up of the portfolio and an expansion into new areas. Since 1985 new investment has grown by about 25 per cent a year - that is its own money provided on a ratio of about 1.5 to private money.

In part the IFC has been filling a gap left by the reduction in real terms of foreign private investment in developing countries. In the year which ends this month the IFC will approve about \$1.3bn to support projects totalling \$7bn, of which 40 per cent by value is in Latin America. However, there is a broad spread elsewhere with Eastern Europe, in particular, opening up.

There has been some controversy concerning the IFC among the political right in the US, the organisation has been variously accused of propping up communist governments and state-run enterprises.

The IFC itself argues that, while it does not rule out some government ownership, it does

in general exclude government majorities. The only exceptions are projects where there is a clearly announced government intention to divest. Indeed, the IFC maintains it has assisted in privatisation programmes and the break-up of state monopolies.

As the rating agencies note, IFC's financial record has also been strong recently, with a doubling of net income to more than \$200m. However, this total has been boosted by labelling capital gains on some investments. The underlying net income is nearer \$100m to \$120m.

Until 1985 the IFC's borrowed funds came from the World Bank, but since then it

has increasingly been going to the market in its own name, through private placements and club deals.

These have totalled \$1.6bn over the past four years. But with the expansion of its activities, the private market was proving too limited and the corporation needed a broader market to tap.

A public placing - and the associated rating by the agencies - provides greater visibility, as well as emphasising the IFC's separate identity from the World Bank. The corporation is naturally keen to point out that raising money on its own account does not mean higher interest costs since it has already been treated as triple A borrower.

The IFC says market borrowings are expected to represent about 75 per cent of its anticipated \$1bn funding needs in the fiscal year starting next month, and in future these will be mainly in the form of public issues. Such issues have the added advantage of making the IFC better known to bankers, who might become involved separately in helping to finance individual projects and in capital market activities.

Sir William Byrre, executive vice president of the IFC and a former senior UK Treasury official, says: "The ratings demonstrate that we have come of age financially, and validate our market-based approach to development. They also underline IFC's suitability as a partner for bank lenders and investors in projects in the developing world."

BIS casts doubt on Brady debt initiative

By Stephen Fidler, Euromarkets Correspondent

THE Bank for International Settlements has cast doubt on the role that repatriation of flight capital can play in solving Third World countries' debt problems.

In its annual report released this week, the BIS says that repatriation of flight capital tends to be more a consequence of fundamental improvements in conditions at home than a means of bringing them about.

This contradicts an element of the new debt initiative first outlined in March by Mr Nicholas Brady, the US Treasury Secretary, which suggested a reflow of capital flight could contribute to the solution.

The initiative also called for resources from the International Monetary Fund and World Bank to be deployed to accelerate debt and debt service reduction.

The BIS report suggests that some debt reduction techniques - such as debt conversion programmes which, in effect, provide subsidies for capital imports - may even induce temporary capital outflows as residents seek to benefit from the preferential exchange rates often used for debt conversion.

It says the increase in assets held abroad by residents of a number of Latin American countries over the 10 years up to and including 1987 "may have amounted to a very large proportion of, or even exceeded, their current debt to commercial banks."

BIS figures show that - ignoring the common practice of under and over-invoicing for exports and imports - Argentine private assets abroad grew by \$31.4bn in the decade compared with bank debt of \$35.1bn. In Brazil this was \$32.1bn compared with \$75.9bn, in Mexico by \$56.1bn against \$63.3bn, and in Venezuela by \$38.7bn against \$25.5bn.

The report says the new strategy to lower debt and debt service obligations could provide debtor countries with breathing space for the kind of growth-oriented policy adjustments that would otherwise have been too painful to be politically acceptable. It could also avoid the disorderly build-up of assets to creditors and the consequent confrontation.

However, there are dangers in the new approach. It may generate excessive expectations which delay the conclusion of agreements and encourage governments to suspend current debt-conversion programmes.

It could also create perverse incentives, encouraging countries to drive down the price of their debt in the secondary market, and runs the risk of being considered unfair by those countries which have carried out onerous adjustment programmes and serviced their debts in full.

Officially supported debt relief is bound to affect the willingness of commercial banks to lend additional money without explicit guarantees from the BIS and its members. The BIS argues that management programmes and serviced their debts in full.

Officially supported debt relief is bound to affect the willingness of commercial banks to lend additional money without explicit guarantees from the BIS and its members. The BIS argues that management programmes and serviced their debts in full.

The breathing space provided by debt reduction would only help achieve a lasting solution to debtor countries' problems if it were used to create stable macro-economic conditions and to improve necessary structural reforms.

Nippon Life in London link with Shearson

NIPPON Life Insurance is to open an asset management company in London next month in a joint venture with Shearson Lehman Hutton, the US securities firm, Agencies report.

The investment company, called Paungoia Asset Management, will have \$2m (\$2.1m) of initial capital. The company was established in 1987 shortly after Nippon Life took a 13 per cent stake in Shearson.

Nakadachi Securities may act as a broker in the inter-broker bond market in Tokyo from October, ending the monopoly now held by Japan Bond Trading.

Nakadachi hopes to build up a share of about 20 per cent in the ¥50,000bn (\$366bn) a month inter-broker bond market. It currently acts as broker for between ¥5,000bn and ¥4,000bn of bonds a month in the Osaka area.

Company officials believe the Ministry of Finance will soon give Nakadachi a licence to act as a broker in Tokyo.

Modest recovery by Toronto SE firms

TORONTO Stock Exchange member firms managed a modest recovery in the first quarter this year and, thanks to rising volume, are optimistic about current quarter, writes Robert Gibbons from Montreal.

In the three months ended March, the 75 member firms posted total profits of C\$5.4m (US\$4.2m) against a deficit of C\$7.5m a year earlier.

Year to year, their employment levels were down 9 per cent to 22,689. Payroll levels at the peak of the bull market in the spring of 1987 totalled 28,000.

TSE share volume was up 18.5 per cent in the last quarter against a prior quarter. For 1988 the member firms showed a loss of C\$76m against a profit of C\$84m in 1987.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

US DOLLAR STRAIGHTS	Issue	Yield	Change	YEN STRAIGHTS	Issue	Yield	Change
Alberta 9 1/2 92	600 102 1/2	102 1/2	+0.04	Canada 6 1/2 91	80	101 1/2	-0.04
A.L.F.C. 7 1/2 92	200 102 1/2	102 1/2	+0.04	Canada 5 1/2 91	20	101 1/2	-0.04
E.L.B. 6 1/2 92	150 95 1/2	95 1/2	+0.04	Spain 5 1/2 92	20	98 1/2	-0.04
E.L.B. 5 1/2 92	150 95 1/2	95 1/2	+0.04	Spain 4 1/2 92	20	98 1/2	-0.04
E.L.B. 4 1/2 92	150 95 1/2	95 1/2	+0.04	Spain 3 1/2 92	20	98 1/2	-0.04
E.L.B. 3 1/2 92	150 95 1/2	95 1/2	+0.04	Spain 2 1/2 92	20	98 1/2	-0.04
E.L.B. 2 1/2 92	150 95 1/2	95 1/2	+0.04	Spain 1 1/2 92	20	98 1/2	-0.04
E.L.B. 1 1/2 92	150 95 1/2	95 1/2	+0.04	Spain 1/2 92	20	98 1/2	-0.04
E.L.B. 1/2 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/2 92	20	98 1/2	-0.04
E.L.B. 0 1/2 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/4 92	20	98 1/2	-0.04
E.L.B. 0 1/4 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/8 92	20	98 1/2	-0.04
E.L.B. 0 1/8 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/16 92	20	98 1/2	-0.04
E.L.B. 0 1/16 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/32 92	20	98 1/2	-0.04
E.L.B. 0 1/32 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/64 92	20	98 1/2	-0.04
E.L.B. 0 1/64 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/128 92	20	98 1/2	-0.04
E.L.B. 0 1/128 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/256 92	20	98 1/2	-0.04
E.L.B. 0 1/256 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/512 92	20	98 1/2	-0.04
E.L.B. 0 1/512 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/1024 92	20	98 1/2	-0.04
E.L.B. 0 1/1024 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/2048 92	20	98 1/2	-0.04
E.L.B. 0 1/2048 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/4096 92	20	98 1/2	-0.04
E.L.B. 0 1/4096 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/8192 92	20	98 1/2	-0.04
E.L.B. 0 1/8192 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/16384 92	20	98 1/2	-0.04
E.L.B. 0 1/16384 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/32768 92	20	98 1/2	-0.04
E.L.B. 0 1/32768 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/65536 92	20	98 1/2	-0.04
E.L.B. 0 1/65536 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/131072 92	20	98 1/2	-0.04
E.L.B. 0 1/131072 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/262144 92	20	98 1/2	-0.04
E.L.B. 0 1/262144 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/524288 92	20	98 1/2	-0.04
E.L.B. 0 1/524288 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/1048576 92	20	98 1/2	-0.04
E.L.B. 0 1/1048576 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/2097152 92	20	98 1/2	-0.04
E.L.B. 0 1/2097152 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/4194304 92	20	98 1/2	-0.04
E.L.B. 0 1/4194304 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/8388608 92	20	98 1/2	-0.04
E.L.B. 0 1/8388608 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/16777216 92	20	98 1/2	-0.04
E.L.B. 0 1/16777216 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/33554432 92	20	98 1/2	-0.04
E.L.B. 0 1/33554432 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/67108864 92	20	98 1/2	-0.04
E.L.B. 0 1/67108864 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/134217728 92	20	98 1/2	-0.04
E.L.B. 0 1/134217728 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/268435456 92	20	98 1/2	-0.04
E.L.B. 0 1/268435456 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/536870912 92	20	98 1/2	-0.04
E.L.B. 0 1/536870912 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/1073741824 92	20	98 1/2	-0.04
E.L.B. 0 1/1073741824 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/2147483648 92	20	98 1/2	-0.04
E.L.B. 0 1/2147483648 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/4294967296 92	20	98 1/2	-0.04
E.L.B. 0 1/4294967296 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/8589934592 92	20	98 1/2	-0.04
E.L.B. 0 1/8589934592 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/17179869184 92	20	98 1/2	-0.04
E.L.B. 0 1/17179869184 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/34359738368 92	20	98 1/2	-0.04
E.L.B. 0 1/34359738368 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/68719476736 92	20	98 1/2	-0.04
E.L.B. 0 1/68719476736 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/137438953472 92	20	98 1/2	-0.04
E.L.B. 0 1/137438953472 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/274877906944 92	20	98 1/2	-0.04
E.L.B. 0 1/274877906944 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/549755813888 92	20	98 1/2	-0.04
E.L.B. 0 1/549755813888 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/1099511627776 92	20	98 1/2	-0.04
E.L.B. 0 1/1099511627776 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/2199023255552 92	20	98 1/2	-0.04
E.L.B. 0 1/2199023255552 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/4398046511104 92	20	98 1/2	-0.04
E.L.B. 0 1/4398046511104 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/8796093022208 92	20	98 1/2	-0.04
E.L.B. 0 1/8796093022208 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/17592186444416 92	20	98 1/2	-0.04
E.L.B. 0 1/17592186444416 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/35184372888832 92	20	98 1/2	-0.04
E.L.B. 0 1/35184372888832 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/70368745777664 92	20	98 1/2	-0.04
E.L.B. 0 1/70368745777664 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/14073749155328 92	20	98 1/2	-0.04
E.L.B. 0 1/14073749155328 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/28147498310656 92	20	98 1/2	-0.04
E.L.B. 0 1/28147498310656 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/56294996621312 92	20	98 1/2	-0.04
E.L.B. 0 1/56294996621312 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/112589993242624 92	20	98 1/2	-0.04
E.L.B. 0 1/112589993242624 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/225179986485248 92	20	98 1/2	-0.04
E.L.B. 0 1/225179986485248 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/450359972970496 92	20	98 1/2	-0.04
E.L.B. 0 1/450359972970496 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/900719945940992 92	20	98 1/2	-0.04
E.L.B. 0 1/900719945940992 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/1801439891881984 92	20	98 1/2	-0.04
E.L.B. 0 1/1801439891881984 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/3602879783763968 92	20	98 1/2	-0.04
E.L.B. 0 1/3602879783763968 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/7205759567527936 92	20	98 1/2	-0.04
E.L.B. 0 1/7205759567527936 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/14411519135058872 92	20	98 1/2	-0.04
E.L.B. 0 1/14411519135058872 92	150 95 1/2	95 1/2	+0.04	Spain 0 1/28823038270117744 92	20	98 1/2	-0.04
E.L.B. 0 1/28823038270117744 92	150 95 1/2</						

INTERNATIONAL CAPITAL MARKETS

Another bad day for sterling drives gilt prices lower

By Stephen Fidler in London and Janet Bush in New York

THE COLLAPSING pound again sent shock waves into the UK government bond market yesterday morning...

GOVERNMENT BONDS

many and elsewhere on continental Europe, were cited as active sellers early in the day...

The expectation that the ruling Conservatives will fare poorly in forthcoming European elections and in two parliamentary by-elections simply added to market weakness...

The benchmark long bond, the 11% of 2003/07, closed at 109 1/2 compared with 110 1/2 on Monday...

The West German bond market opened the day unchanged to a touch flat in London, following the fortunes of the US dollar and the US Treasury market...

An announcement that German wholesale prices for May rose 0.3 per cent, to give an overall 6.5 per cent year-on-year figure, had little impact.

BENCHMARK GOVERNMENT BONDS

Table with columns: Coupon, Price, Change, Yield, Week ago, Month ago. Rows include UK GILTS, US TREASURY, JAPAN, GERMANY, FRANCE, CANADA, NETHERLANDS, AUSTRALIA.

The underlying inflation trend remained a source of concern.

The Bundesbank will announce the allocations for a 35-day repurchase agreement with variable rates.

US TREASURY bonds fell by as much as a full point yesterday morning, mostly on profit-taking after last week's huge rally.

At 10:15 a.m. the 9.125 per cent issue due 2018 was down 1.125 points to yield 8.24 per cent, while the benchmark long bond was quoted a point

lower for a yield of 8.22 per cent.

The US retail sales report for May published yesterday came in, as expected, with a gain of 0.1 per cent.

However, after bouncing briefly, bonds started to lose ground again despite a respite in performance by the dollar.

Yesterday's downward move follows a substantial rally of more than three points at the long end of the market, which took the yield on the benchmark long bond very close to 8 per cent.

Mexico returns as international bond borrower

By Stephen Fidler, Euromarkets Correspondent

MEXICO, currently negotiating with banks for a partial write-off of its loans to the country, has made its first public international bond issue since the start of the debt crisis in 1982.

The \$100m issue was arranged by Merrill Lynch and sold mostly to individual investors, raising the possibility that a modest high-yield debt market for Third World debtor countries could develop.

The five-year Eurobond issue, which is paid back quarterly over its life, carries a 10 1/2 per cent coupon and an issue price of 88.45.

lie sector bonds were outstanding internationally in 1982, but because of maturities the figure has dwindled to less than \$1bn.

Clearly the new bonds have been sold to Mexican nationals as well as non-Mexicans, and as such represents a modest repatriation of flight capital.

The money represents new funds for the Mexican Government and may help to finance debt and debt service reduction techniques with the banks.

Bulgaria makes Euromarket debut with DM200m offering

By Andrew Freeman

BULGARIA tapped the Euromarket for the first time yesterday, launching a DM150m deal through the Bulgaria Foreign Trade Bank.

The issue was brought by Bayerische Vereinsbank and was later increased to DM200m after a strong reception.

Bulgaria had previously borrowed only via private placements in the Japanese domestic market.

It is believed the country intends to widen its borrowing possibilities and wants to expand its presence on international money markets.

The seven-year bonds carried an 8 1/2 per cent coupon and were priced at 101.45 to yield 9 1/2 basis points over Treasuries.

retail and professional investors. There was some talk of asset swapping by more professional investors.

After the increase, the lead manager marked the paper down to less 1 1/2, but by the close the price had recovered to less 1.50 bid.

Elsewhere, Nomura International was the lead manager of a \$500m 10-year deal for Neste Oy, the Finnish state-owned industrial company.

The issue's slow reception was described by the lead manager as satisfactory, and the bonds were bid at less 2, a discount equivalent to underwriting.

Traders agreed that investors' appetite for Euro-dollar bonds had not matched the strength of the US currency, making placement of recent

dollar issues a slow and difficult job.

Lead managers were working to keep the issue spreads stable against a volatile Treasury market.

The Australian dollar sector was tapped by the State Bank of Victoria which launched an A\$50m five-year deal via Hambro Bank.

The deal, which came at a mainly which had been exploited in recent months.

However, the size of the issue meant that underwriting commitments were small.

A FF750m seven-year deal for International Credit Finance was brought by Credit

NEW INTERNATIONAL BOND ISSUES

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Fees, Book runner. Rows include US Dollar, Japan, Australia, etc.

Commercial de France to a slower than expected reception.

The deal had a fair reception and was quoted by the lead manager at 100.33 bid, comfortably inside underwriting fees of 15 basis points.

coupon of 7 1/2% below six-month Libor and was priced at 100.45.

The deal had a fair reception and was quoted by the lead manager at 100.33 bid, comfortably inside underwriting fees of 15 basis points.

Alliance & Leicester credit

By Stephen Fidler

ALLIANCE & Leicester, the fifth largest building society in the UK, has awarded a mandate to J.P. Morgan to arrange a \$50m five-year revolving credit.

The financing carries a commitment fee of 8 1/2 basis points, and a margin of 15 basis points above London interbank offered rates for outstanding.

Drawings may be in sterling, in which case the borrower will pay the reserve costs.

Wates City of London Properties has signed a \$100m five-year multi-option facility arranged by Samuel Montagu and N.M. Rothschild.

The Chicago Mercantile Exchange has suspended two members for pre-arranged trades in Standard & Poor's 500 futures near the time of the October 1987 stock market crash.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: Index No., Day's Change, 1989, 1988, 1987, 1986, 1985, 1984, 1983, 1982, 1981, 1980, 1979, 1978, 1977, 1976, 1975, 1974, 1973, 1972, 1971, 1970, 1969, 1968, 1967, 1966, 1965, 1964, 1963, 1962, 1961, 1960, 1959, 1958, 1957, 1956, 1955, 1954, 1953, 1952, 1951, 1950, 1949, 1948, 1947, 1946, 1945, 1944, 1943, 1942, 1941, 1940, 1939, 1938, 1937, 1936, 1935, 1934, 1933, 1932, 1931, 1930, 1929, 1928, 1927, 1926, 1925, 1924, 1923, 1922, 1921, 1920, 1919, 1918, 1917, 1916, 1915, 1914, 1913, 1912, 1911, 1910, 1909, 1908, 1907, 1906, 1905, 1904, 1903, 1902, 1901, 1900, 1899, 1898, 1897, 1896, 1895, 1894, 1893, 1892, 1891, 1890, 1889, 1888, 1887, 1886, 1885, 1884, 1883, 1882, 1881, 1880, 1879, 1878, 1877, 1876, 1875, 1874, 1873, 1872, 1871, 1870, 1869, 1868, 1867, 1866, 1865, 1864, 1863, 1862, 1861, 1860, 1859, 1858, 1857, 1856, 1855, 1854, 1853, 1852, 1851, 1850, 1849, 1848, 1847, 1846, 1845, 1844, 1843, 1842, 1841, 1840, 1839, 1838, 1837, 1836, 1835, 1834, 1833, 1832, 1831, 1830, 1829, 1828, 1827, 1826, 1825, 1824, 1823, 1822, 1821, 1820, 1819, 1818, 1817, 1816, 1815, 1814, 1813, 1812, 1811, 1810, 1809, 1808, 1807, 1806, 1805, 1804, 1803, 1802, 1801, 1800, 1799, 1798, 1797, 1796, 1795, 1794, 1793, 1792, 1791, 1790, 1789, 1788, 1787, 1786, 1785, 1784, 1783, 1782, 1781, 1780, 1779, 1778, 1777, 1776, 1775, 1774, 1773, 1772, 1771, 1770, 1769, 1768, 1767, 1766, 1765, 1764, 1763, 1762, 1761, 1760, 1759, 1758, 1757, 1756, 1755, 1754, 1753, 1752, 1751, 1750, 1749, 1748, 1747, 1746, 1745, 1744, 1743, 1742, 1741, 1740, 1739, 1738, 1737, 1736, 1735, 1734, 1733, 1732, 1731, 1730, 1729, 1728, 1727, 1726, 1725, 1724, 1723, 1722, 1721, 1720, 1719, 1718, 1717, 1716, 1715, 1714, 1713, 1712, 1711, 1710, 1709, 1708, 1707, 1706, 1705, 1704, 1703, 1702, 1701, 1700, 1699, 1698, 1697, 1696, 1695, 1694, 1693, 1692, 1691, 1690, 1689, 1688, 1687, 1686, 1685, 1684, 1683, 1682, 1681, 1680, 1679, 1678, 1677, 1676, 1675, 1674, 1673, 1672, 1671, 1670, 1669, 1668, 1667, 1666, 1665, 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UK COMPANY NEWS

Future earnings warning depresses share price Market forecasts met as BAA advances to £198m

By David Waller

BAA, the former British Airports Authority, made pre-tax profits of £198m in the year to the end of March, the company's second year in the private sector. That compared with £168m in 1987/8, an increase of 19 per cent.

A variety of accounting changes had the effect of reducing the tax charge from 36.7 per cent to 30.8 per cent and as a result, earnings grew at 30 per cent from £19 to £27.4p per share. The proposed final dividend is 5.5p (4.35p) per share making 9p (7.25p) for the year.

Although the figures were at the top end of expectations, the shares dropped sharply closing the day down from 359p to 341p.

Analysts blamed the company's comment that earnings growth would flatten off in 1991 with the opening of the new £36m terminal complex at Stansted in Essex, scheduled for March that year.

Mr Nigel Ellis, finance director, pointed out that increased costs and interest charges associated with the Stansted project would inevitably take their toll on earnings.

Passenger traffic at BAA's seven airports rose by 6.5 per cent to 82m, while cargo traffic rose from 845,000 to 918,000 tonnes.

Group revenue climbed by 23 per cent to £241m while the total spend on security last year was £75m, a figure which is likely to rise by £10m in the current year. Under government regulations, 75 per cent of these costs can be passed on to customers.

Capital expenditure at airports for 1988-89 amounted to £100m.

BAA is to develop its first UK off-airport hotel in the centre of Derby. Announcement of plans for the 185-room hotel, which is due to open in the autumn of 1991, coincided with BAA's unveiling of brand names for the hotels it manages. Four-star properties, like the Derby hotel, will be called Serenow and two-star hotels will carry the name Harlequin.

At Derby, BAA will have a major equity stake in the development as well as operating the hotel.

an artificially low £17m, and is likely to rise to £270m in the current year.

Mr Jeremy Marshall, chief executive, said that BAA was experiencing difficulties in making progress with the Parliamentary Bill required to authorise a special rail link between Heathrow and Paddington.

"There is a limit - and that

limit is not far off," he warned, "to the additional financial burden that this project could carry".

On the subject of the Office of Fair Trading's review of BAA's charges to bus and coach operators at Heathrow and Gatwick, he said that the company had been co-operative and hoped for a resolution to the problem without either a formal investigation by the OFT or a reference to the Monopolies and Mergers Commission.

Revenue from airport charges rose by 14 per cent to £259.7m, with commercial income rising from £204m to £232m. Taking into account a partial asset revaluation, net assets per share rose from £1.80 to £2.31. With shareholders funds at £1.4bn, gearing was up from 26 to 38 per cent reflecting the acquisition of the Lynton property company last year.

BAA's depreciation policy was changed last year, which gave rise to a net benefit to profits of £15m, offset by a £15.2m charge arising because of the reclassification of expenditure on items such as runway repairs. This had previously been capitalised. The changes had the effect of reducing the tax charge.

See Lex

Magnet a step closer to going private

By David Waller

MR TOM DUXBURY'S often controversial relationship with the London stock market is all but over.

His £282m buy-out bid for Magnet, the Yorkshire-based kitchen furniture company of which he is chairman, was declared partially unconditional yesterday.

The offer for the ordinary shares, which has attracted the support of 80.3 per cent of the holders, was declared "unconditional as to acceptances". However, the separate offer for the convertibles was extended as the level of acceptances had only reached 66.5 per cent by Monday night.

Mr Colin Keer, managing director of Bankers Trust, financial advisors to the buy-out team, said it was theoretically possible that the whole deal would be unravelled if acceptances for the convertible offer did not reach 90 per cent within three weeks.

However, it was his view, and the view of the backers to the leveraged transaction, that there was no significant opposition to the deal now, and that the 90 per cent threshold would eventually be breached in each category of shares.

At this level, Mr Duxbury and his colleagues can buy in the minority stakes. There was always the possibility of living with an outstanding minority stake, Mr Keer said, but he did not think this was likely to be the case.

Mr Duxbury said that he and the rest of the buy-out team was delighted with the turnout and looked forward to starting a new life as a private company. Magnet's ordinary shares added 1p to 285p, 5p short of the 300p a share cash offer.

Prop Partnerships

Property Partnerships reported net rental income up from £1.17m to £1.3m and hotel turnover from £4.2m to £4.5m for the year to March 31. Tax took £871,000 (£532,000) leaving earnings per share of 12.34p (10p). A proposed final dividend of 3.5p makes a total of 5.8p (4.75p).

Racal Electronics rises to £178m

By Terry Dodsworth, Industrial Editor

RACAL ELECTRONICS achieved a 20 per cent increase to £177.5m in pre-tax profits for the year to March 31, reflecting strong performances in its burgeoning telecommunications division and security activities.

Out of total operating profits of £180m, up from £159m last year, the telecommunications division made £58m (£50m) and security £23m (£28m). The only other sector to achieve an increase was marine and energy, which had profits of £28m against £4m last time.

Racal suffered a fall in operating profits in its Data Communications division, with figures of £27m against £35m, data networks, where the loss increased to £5m from £1m,

radio communications which showed a marginal decline to £6m, and defence radar and avionics, down from £18m to £13m. Specialised businesses to also saw a sharp decline in operating profits of £3m from £18m.

Turnover rose 16 per cent to £1.59bn. Interest payments fell from £23.37m to £13.63m, largely as a result of the flotation of part of the Racal Telecom division. Earnings per share, before the extraordinary item of £278.7m arising largely out of the flotation of Racal Telecom, amounted to 18.45p (14.4p).

The recommended final dividend of 4.5p makes a total for the year of 6.015p. A 1-for-1 scrip issue is also



Sir Ernest Harrison: results of several sectors disappointing.

proposed. Sir Ernest Harrison, chairman, said that the group as a

whole was in a period of sustained growth, although he described the results of several sectors as disappointing and below expectations. Performance in the current year, he said, would be good.

The three core businesses of telecommunications, security and data communications had contributed 66.4 per cent of turnover and 84.7 per cent of operating profits, he said.

The company would continue to build up these activities through investment and acquisitions, which would be helped by last year's reduction in debt. At the year-end Racal's debt to equity ratio stood at only 12.4 per cent against almost 50 per cent a year earlier.

Racal Telecom checks in with £85m

By Terry Dodsworth, Industrial Editor

PRE-TAX PROFITS at Racal Telecom surged from £37m to £85m in the year to March 31 following a continuation of strong growth in the car telephone market. The 12 months saw the addition of a further 140,000 subscribers making a total of 300,000.

The profit figures were slightly higher than the City had anticipated and the company's shares rose by 14p to 515p.

The pre-tax result was boosted by a fall in interest charges to £5m (£13.5m) which resulted from the elimination of borrowings when part of the company was floated last October.

At the trading level, profits rose by 73 per cent to £88.6m on the back of a 74 per cent improvement in turnover to £240m. Earnings per share amounted to 6.21p (2.58p) and shareholders are to receive the

forecast dividend of 0.7p.

The company said yesterday that investment was continuing at a high level. Last year's spending amounted to £55m, bringing its cumulative expenditure in the network to £247m. It was intending to spend a further £125m in the current year, building on the efforts to improve quality which it undertook last year following a bout of vigorous complaints from subscribers.

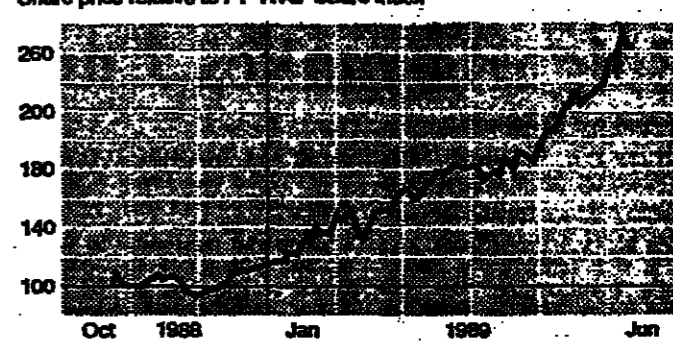
Expansion last year created 400 new jobs at the company, which employed about 1,000 people by year end.

It was expecting to take on a further 550 workers in the current year, in which the number of subscribers had already increased by 30,000.

Sir Ernest Harrison, chairman, said the main focus of Racal Telecom's expansion would continue to be in Western Europe, where it saw great

Racal Telecom

Share price relative to FT-AAP-Share Index



opportunities from the accelerating deregulation of the mobile communications market.

He held out great hopes in West Germany, where the company was bidding to become one of the network providers

for the planned new digital mobile system.

Racal, which has a stake of between 10 per cent and 20 per cent in the consortium, would take its share of expenditure estimated at around £30m to start the system.

Norwegian bid for ML arm

By Clare Pearson

ML HOLDINGS, the aerospace, defence and electrical engineering group, has granted an option for the purchase of its railway signalling subsidiary to EB Corporation of Norway, a fellow member of the Euro-signal Group bidding for the main Channel Tunnel signalling contract.

The total consideration for the option, exercisable until June 1991, is £5.8m, split as to £4.3m for repayment of debt and £1.5m for the shares. EB has also paid £500,000 for new shares representing 30 per cent of the enlarged capital, and put down a £250,000 deposit against exercise of the option.

Mr Peter Pollock, ML chief

executive, said he would have preferred an outright sale but EB, which in February moved into signalling with the purchase of Ericsson of Sweden's signalling side, had wanted to do it in stages.

He said ML's Plymouth-based subsidiary, the UK's only remaining independent signals company, had a much brighter future as part of EB, which commands about 10 per cent of the world market. Plymouth was part of the original ML company, which has changed rapidly through acquisition in recent years.

Mr Pollock said the sale was totally unconnected with last December's rail crash at Cla-

phan Junction, part of the Waterloo area of British Rail's network in London where the Plymouth company supplied the signals. ML was exonerated by the inspector on the second day of the hearing in February.

EB is 63 per cent owned by Aase Brown Boveri, the Swedish-Swiss engineering group which is Europe's biggest manufacturer of railway equipment and a backer of the buy-out of British Rail Engineering.

In the year to end-March 1988, Plymouth incurred a trading loss of £52,000 on sales of £9.8m. ML's results for last year, due out on Monday, are expected to show a modest profit.

Hazlewood Foods plc

Rapid rate of growth maintained.

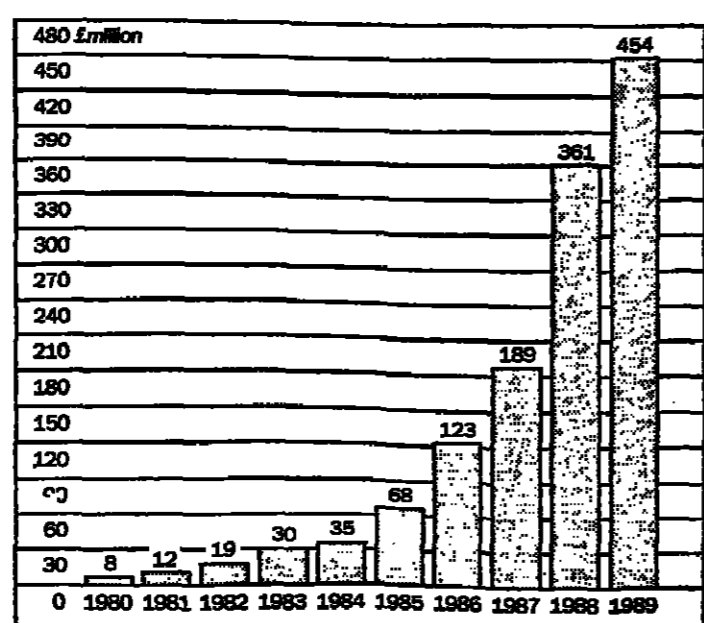
"Hazlewood Foods profits before tax and minorities rose 37 per cent to £46.5 million in the year ended March 31.

Sales were 26 per cent higher at £454 million, with turnover in Continental European countries (£113.8 million) exceeding £100 million for the first time.

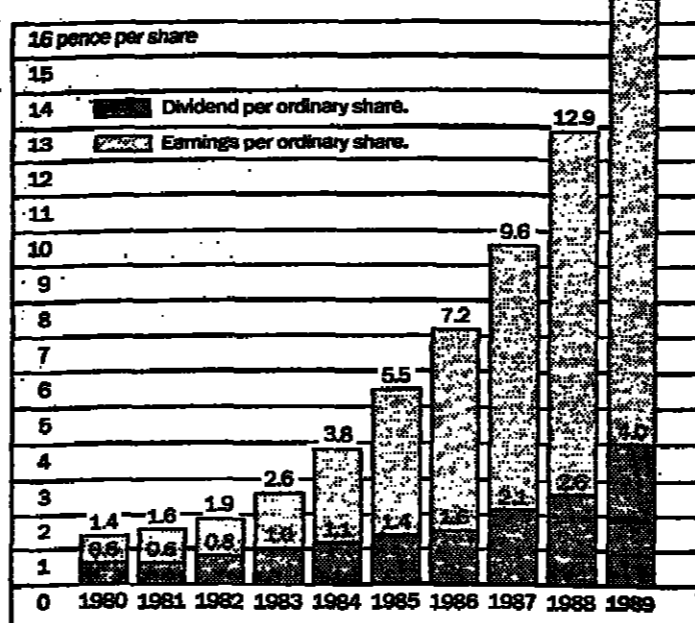
The scope available to us to maintain the rates of growth seen over the last five years is considerable."

John Lowe
John Lowe
Chairman

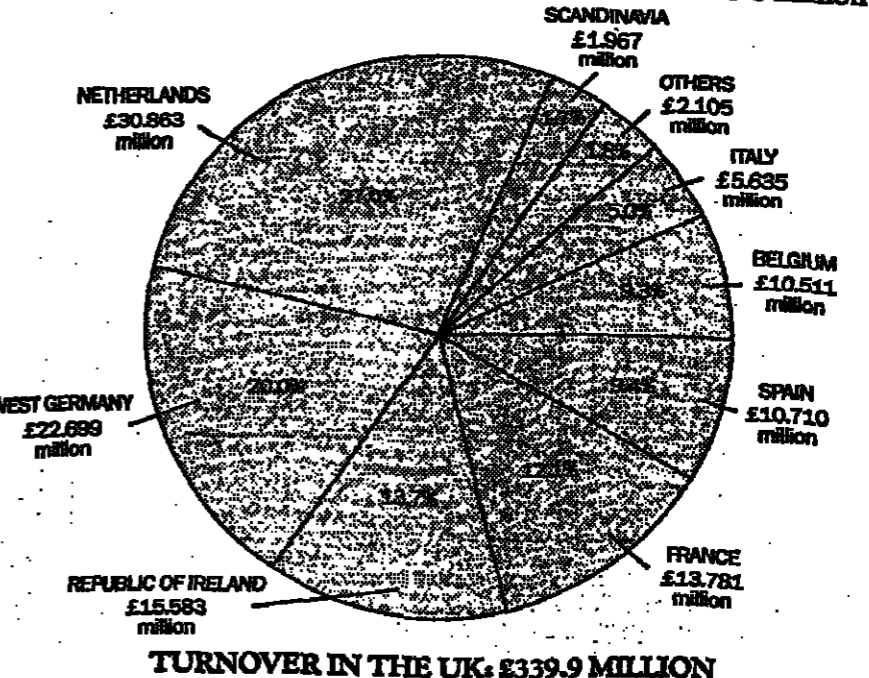
TURNOVER GROWTH



DIVIDEND/EARNINGS GROWTH



TURNOVER IN EUROPE EXCLUDING THE UK: £113.8 million



TURNOVER IN THE UK: £339.9 MILLION

UK COMPANY NEWS

Molins swift to reject second bid from Brierley

By Ray Bashford

SIR RON Brierley, the New Zealand businessman, is making a second bid for Molins following his failure to dispose of a 29.2 per cent stake in the cigarette machinery maker.

IRP Securities, part of the Brierley group of companies, is offering 190p per share, matching yesterday's closing price and valuing the group at £55.2m. Details of a loan note alternative will be disclosed in the formal takeover document.

Mr Michael Wright, Molins managing director, dismissed the offer as "inadequate and unacceptable" and strongly advised its rejection.

He said that the offer price was at a discount to the asset value of 190p per share and lacked any industrial logic.

The terms of the bid led several City analysts to speculate that an alternative offer may emerge from the UK engineer-

ing sector.

Asked about the possibility of another bid, Mr Wright said: "There has been some rustling of the bushes but we will wait until we see the rabbit."

Late last month IRP launched a tender offer at a minimum of 190p per share for its holding but no offers had been received, by the close of the offer period yesterday. The tender offer was accompanied with an undertaking to make an takeover offer for the company at a "realistic price."

Mr Stuart Mitchell, IRP's UK chief executive, said that the offer was part of the group's attempt to resolve its five-year involvement in Molins.

The move also forms part of a more active management strategy of IRP's UK portfolio which has included the disposal of a 14.1 per cent stake in Ultramar, the oil group.

"We want to resolve this matter with Molins so we have turned from seller to buyer. It is our intention to pursue this relentlessly until this matter is cleared up," Mr Mitchell said.

He added that the failure to attract a buyer for the stake was an indication of the stock market's perception of Molins.

Tosar Kemsley & Millbourn, another member of the Brierley group of UK companies, launched an offer for Molins in July 1987 after having built up its stake since 1984.

This initial offer, which included a cash alternative of 300p, lapsed after failing to attract sufficient acceptances.

Molins share's fell sharply last March when the company announced a fall in pre-tax profits from £10.2 to £8m for the year to December 31 and have since remained under pressure.

Interest received boosts Mercury Asset Management

IMPROVED INTEREST earnings helped Mercury Asset Management, provider of investment management and advisory services, achieve an increase in pre-tax profits from £38.1m to £43.1m for the year ended March 31 1989, on turnover down from £102.3m to £100.4m.

Commenting on the figures, Mr Peter Stormonth Darling, chairman, explained that "significant progress" had been made in "resolving the settlement problems on securities transactions which had been experienced in previous years".

This was reflected in a boost to interest earnings, which turned round from £1.2m payable in 1987/1988 to £2.5m received.

The reduction in turnover was largely as a result of a general slowdown in stock market activity from the "exceptional market strength" of the first half of the previous year, said Mr Stormonth Darling.

However, although turnover was lower, annual fee income represented an increasing proportion of the company's revenues, he said.

Operating costs rose from

£63.6m to £68.4m, "reflecting in part the growth of our business, but also the increasing investment we are making in people, new business development and information technology systems."

Net assets increased from £61.5m to £80.8m, and the value of funds under the group's management increased from £28bn to £27.6bn.

Earnings per ordinary share were 41.6p against 39p the previous year. A final dividend of 11.5p was recommended, making a total for the year of 15p (12p).

Mercury continued to gain new clients, both in the UK and overseas, although the balance was shifting more towards institutional clients as private individuals remained wary of stock markets and were encouraged by the high level of interest rates to hold their savings on deposit, said Mr Stormonth Darling.

Strong growth was achieved in overseas business in countries where the demand for international investment management had more recently emerged, notably in Japan, south east Asia and continental Europe, he added.

French buyer found for Lucas aerostructures operations

By Richard Tomkins, Midlands Correspondent

LUCAS INDUSTRIES, the aerospace, automotive and industrial systems group, has found a buyer for its aerostructures business in Burnley, Lancashire, which it had threatened to close.

The business, which employs about 480 people, is to be sold to Societe de Construction des Avions Hurel-Dubois of Meudon-la-Forêt in France for an unnamed amount. The sale should be completed at the end of July.

Lucas Aerospace announced its decision to withdraw from the aerostructures market in May last year, citing it as a further move in its strategy of diversifying peripheral operations to concentrate on core activities.

The Burnley operation makes housings for jet engines, known as nacelles, and thrust

reversers. Most of its output goes to Rolls-Royce.

In a separate development, Lucas Aerospace has secured its first foothold in the Spanish aircraft industry with the formation of a joint venture with Construcciones Aeronauticas, the state-owned Spanish aircraft manufacturer.

The new company, called Compania Espanola de Sistemas Aeronauticos (CASA), will make engine and airframe accessories for the international aerospace market.

CASA, maker of C101 basic trainer and the C312 and CN235 civil and military transport aircraft, has decided to concentrate its accessory manufacturing in a separate operation with Lucas Aerospace as its international partner.

Lucas will have a 40 per cent stake in the venture, investing

£2m towards the £5m required to build and equip a stand-alone operation close to CASA's main site at Getafe, south of Madrid.

In a third development, Lucas Aerospace announced yesterday that it had formed a joint venture with Lockheed Missiles and Space Corporation of the US for the development and manufacture of solid cryogenic coolers, known as Cryocoolers.

The Cryocooler is a miniature refrigeration system used in thermal imagers. Initially, Lockheed will make the unit's electronic controls and Lucas the mechanical parts.

Eventually, Lockheed will have the capability to produce cryogenic systems for North American customers while Lucas will cover the European market.

NHL offer document imminent

By Clay Harris

NATIONAL HOME Loans, the fifth largest British mortgage lender, expects to publish the offer document for its £13.2m takeover bid for Business Mortgages Trust by next week.

BMT, a commercial mortgage company, appears to be seeking the addition of a cash alternative to the £10.3m all-paper offer for its ordinary shares which was announced on June

5. It still has not responded to NHL's bid apart from urging shareholders to take no action.

However, Mr Tony Moir, NHL finance director, said yesterday: "Our offer is as stated. We have no plans to change it." NHL already owns 29.9 per cent of BMT's shares.

Moreover, the market prices of the two shares do not point

to expectations of a higher bid. With NHL's shares at 104p, its two-for-three offer values BMT at 69.3p, against last night's price of 65p.

NHL published details of its 100p cash offer for BMT preference shares, worth £3m in total. It split out the premium over the pre-bid price and the fact that the preference offer was conditional on success of the main bid.

ANH raises P&SN stake

ASSOCIATED NEWSPAPER Holdings, a subsidiary of Daily Mail & General Trust, has raised its stake in Portsmouth & Sunderland Newspapers from 5.05 per cent to 7.5 per cent.

The original holding was bought earlier this year from Mr David Sullivan, publisher of the Sunday Sport.

P&SN shares added 2p to 342p.

Cadbury revives plans to increase borrowing levels

By Lisa Wood

CADBURY SCHWEPPE'S shareholders are being asked to approve a motion which would allow the confectionery and soft drinks group to increase its borrowing limits to around £1.7bn without changing its Articles of Association.

Cadbury recently failed to increase its borrowing limits to around the same level by changing its Articles of Association. This was because General Cinema, the US group which holds a 17 per cent stake in Cadbury, opposed the spe-

cial resolution required to change the Articles. This resolution required the approval of 75 per cent of votes cast and Cadbury gained 71 per cent.

Sir Graham Day, Cadbury's chairman, said in the circular that his company felt justified in reviving the plans because of the 71 per cent vote in favour of the original scheme.

The group's revised ordinary resolution will require the majority consent of shareholders.

Learmonth & Burchett drops 24% to £1.45m

AN IMPROVED second half boosted Learmonth & Burchett Management Systems, a USM-quoted computer services group, but substantially higher development expenditure took its toll.

In the year ended April 30 1989 turnover rose 19 per cent to £12.78m (£10.76m) and operating profit to £2.45m (£3.02m). But development spending was up to £1.95m (£1.1m) which left the pre-tax profit at £1.45m, a 24 per cent reduction on the previous £1.9m.

Earnings fell to 7.9p (10.3p), but the directors are confident of a return to growth and are

lifting the dividend from 1.7p to 2p, with a final of 1.4p.

Mr Leslie Burchett, chairman, said the UK had a strong trading year with profit, before tax and development costs, up 38 per cent and turnover increasing between 22 per cent and 34 per cent across the main trading areas: software, consultancy and training.

First half difficulties in the US were overcome with a turnaround to profit (before development and intra group costs) of £195,000 in the second half. Elsewhere overseas, the recently established distributor network started to show significant returns.

London & Clydesdale doubled in first half

ALMOST doubled profits were achieved by London & Clydesdale Holdings, USM-quoted housebuilder and property developer, in the half year ended March 31 1989.

The directors said the increases in both numbers and margins anticipated in house sales at the beginning of the year had materialised. In particular, the Aberdeen market had improved after several poor years.

Turnover moved ahead from £8.6m to £9.15m and generated an operating profit of £388,000 (£749,000). With interest charges halved to £204,000, reflecting low borrowings, the

pre-tax profit advanced 92 per cent from £398,000 to £944,000. Earnings were 4.8p (2.4p) and the interim dividend is again 1.7p.

Commercial developments were moving ahead, although they would not make a major contribution this year. House sales continued to meet expectations.

Capital Gearing Test

Net asset value of Capital Gearing Trust at April 5 was 239.9p (185.3p). A dividend of 0.3p (0.275p) is proposed.

MARKS & SPENCER

QUALITY AND VALUE WORLDWIDE

GROUP PERFORMANCE

In the last year, Marks & Spencer Group sales for 52 weeks increased by 11.9% to £5,121.5 million, compared with £4,577.6 million for 53 weeks in the previous year. Profits before tax increased by 5.4% to £529 million, and earnings per share were up 5.7% to 12.9p from 12.2p.

The final dividend recommended by the directors is 3.9p per share, making a dividend for the year of 5.6p.

Year	Revenue
1989	5121.5
1988	4577.6
1987	4250.0
1986	3744.0
1985	3288.1

Year	Profit
1989	529.0
1988	501.7
1987	482.1
1986	395.8
1985	304.1

FINANCIAL ACTIVITIES

Income from financial activities totalled £64.5 million, an increase of 40.5% and contributed £11.4 million to Group profits.

There are now 2.5 million Marks & Spencer cardholders, 15.5% of our UK sales being made using cards.

In less than six months since the launch of the M&S Investment Portfolio 58,000 subscribers have invested £64.4 million.

INTERNATIONAL

Sales in North America were £449.9 million and operating profit was £15.9 million. In the USA, we acquired Brooks Brothers and Kings Super Markets and their results are included for the first time. In Canada, sales and profits were disappointing.

We opened two new stores in the Republic of Ireland to make a total of 13 stores in Europe, excluding the UK. Sales increased in local currency terms by 3.7% but profits decreased due mainly to public sector strikes in France.

In the Far East, we opened two stores in Hong Kong, both of which are successful and we plan to open further stores there. Brooks Brothers shops in Japan had a successful year.

The retailing industry worldwide faces many challenges as it looks ahead to the 1990's. Our human, financial and technological resources, together with our loyal and committed procurement base, allow us the confidence to plan for the continued development and growth of our business at home and overseas for the next decade and beyond.

If you would like to receive a copy of the Marks & Spencer Annual Report, please complete and send the coupon.

To: Marks and Spencer p.l.c., c/o Springfield House, West Street, Bedminster, Bristol BS3 3NX.

Please send me a copy of your latest Annual Report.

Name _____
Address _____
Postcode _____

UK SALES

Our UK store sales increased to £4,425.0 million, up 8.3% against the comparable 52 weeks last year.

Our clothing performance was good, especially in ladies' and men's tailoring and leisurewear, with overall sales of £2,134.3 million, an increase of 8.1%.

The sales of homeware and footwear increased by 7.4% to £512.6 million as expansion of the ranges continued.

Food sales increased by 8.9% to £1,778.1 million despite the recent public concern about food contamination.

We sold £4.2 billion of British made merchandise, £400 million more than in the previous year.

STORE DEVELOPMENT

During the year, our capital expenditure on expansion, development and modernisation was £147 million.

We increased our sales floor footage by 294,000 square feet and modernised 2 million square feet.

We plan to add a further 300,000 square feet of selling space in the coming year with the development of 12 existing stores and two new locations.

OPERATIONS

The development of advanced systems in all areas of our operations has been a priority of the business.

Through electronic links with suppliers, we are now able to replenish stores across the clothing and homeware ranges on a weekly basis.

We have again extended our trading hours in response to customer convenience and changing shopping habits.

TOTAL GROUP

TOTAL COMPAGNE FRANÇAISE DES PETROLES

NOTICE TO SHAREHOLDERS

PAYMENT OF DIVIDEND

The Annual General Meeting of Shareholders held on June 12th, 1989, has set the 1988 dividend at 20.00 F per share payable as from June 19th, 1989.

A tax credit of 10 F will be added to this dividend.

Payment of the amount of which will be dependent on the terms of the double tax convention between France and Great Britain will be settled upon presentation of the coupon and completion of form RF 4 GB.

Residents may lodge this form with the bank acting as their authorised agent, either in France or in the United Kingdom, at any time up to December 31st of the second year following the collection date of the coupons. As a result of the French legislation on the "dematerialisation" of securities, payment of the coupons will be made through the Paris-located banks with whom the securities have been deposited.

TOTAL

5, rue Michel-Ange, 75701 PARIS, CEDEX 16

78m
m
lc

UK COMPANY NEWS

BSS profits expand by 21% to £12.24m

By John Thornhill

BSS GROUP, the distribution company which supplies industrial, heating, process and pipeline equipment, has reported pre-tax profits of £12.24m in the year to March 31.

Turnover rose by 24 per cent to £130.06m (£105.35m). A final dividend of 10p will give 15p (12p) for the year. Earnings per share advanced by 21 per cent to 42.1p (34.5p).

Mr Ian Phillips, chairman, said the results of the BSS companies - the group's original businesses - had been particularly good. BSS (UK) showed strong organic growth during the year and expanded its product range and network of distribution centres.

BSS had also decided to invest £2m in developing its computer facilities, which already help it to achieve next-day delivery on most orders.

According to the chairman, Manor, the building and

plumbing supplies company bought in 1986, had been "a colossal success" after BSS had realigned its business and introduced more advanced information systems.

Two other businesses acquired in late 1987, AM Supplies and Ivco, were reorganised. But Mr Phillips said they had not yet reached a satisfactory level of profit.

In the first two months of the current year, BSS said it had recorded strong performance figures and saw no sign of any slackening. "We have a strong product range and we are confident in our course."

COMMENT

BSS rolls steadily along. The company has a stated policy of achieving a 20 per cent increase in annual earnings growth and that is what it has produced this year. It might be assumed that a tight-knit economy would put a dent in

these ambitions in the future, but the good news for BSS, if not necessarily for the Chancellor, is that in the company's eyes the economy shows no signs of weakening. Anyway, any downturn will probably take several months to feed through and this delay may be enough to see BSS through the current year. Further out, contributions from Heatek, increasing market share and improving efficiencies in its existing businesses - jolted along by investment in information systems and the company's near-obsession with quality - will help to keep it buoyed up. Some, nevertheless, fear that a thinner economy will squeeze margins and foil BSS's plans for earnings growth. But, unless the downturn is particularly severe, a prospective p/e rating of 9.5, assuming pre-tax profits of £15.5m, BSS would still seem to offer reasonable value.

Sturge shares rise on £30m forecast

By Nick Barker

SHARES in Sturge Holdings, the Lloyd's of London underwriting agency group, yesterday rose 14p to 254p after Mr David Coleridge, the chairman, forecast pre-tax profits for 1989 of about £30m - at least £2m above City analysts' highest forecasts.

The group also said it was planning to pay up to 55m to buy back more than 2.5m shares - controlled by Mr Arthur Henry Bertram Gratton-Bellew, Mr John Parry and Mr Frederick Raven, who received the shares when Sturge merged with Bellew, Parry and Raven Lloyd's agencies last year.

Sturge's forecast showed that it was benefiting strongly from commissions earned from profits of two in particular of the 28 Lloyd's syndicates which it runs.

These are non-marine syndicate 210, run until 1988 by Mr Ralph Rokeby-Johnson, and aviation syndicate 960, run by Mr Brian Beagley.

Both syndicates have just declared their profits for what Mr Coleridge called the "extremely profitable" 1988 Lloyd's accounting year, when 210 made pre-tax profits of £35.5m and 960 made £24.7m.

On top of that, Sturge and its syndicates were reaping the rewards of the appreciation against sterling of the dollar, the principal currency for international insurance transactions.

The forecast came as Sturge announced pre-tax profits up 10 per cent to £23.8m for the six months to March 30. Earnings per share were 4.63p (4.1p) and the interim dividend is raised to 5p (3.25p).

Sturge always makes a full-year profit forecast at the time of its interim results. This is because while it only collects the bulk of its income in the form of profit commission in the second half of the year, it knows what the figures are going to be by the end of April, when Lloyd's syndicates submit their accounts to the market's central authorities.

Gardiner's founder sells up while first half profits rise 37%

By Andrew Hill

MR GEOFFREY Gardiner, the founder and former chairman of Gardiner Group, has placed his 19.4 per cent stake in the distributor of security products with institutions, and resigned as a director to pursue other commercial interests.

Gardiner, which bought Bridgend Group's security division two months ago for £9.6m, yesterday announced interim pre-tax profits of £1.08m in the six months to April 30, up 37 per cent on £774,000 made in the equivalent period.

Mr Gardiner, who brought the company to the market at the beginning of last year, will take with him Gardiner's technology division, part of the Bridgend acquisition.

He will pay about £250,000 for the business, which ties in with three of the 20 other companies Mr Gardiner helps run.

Gardiner's turnover in the first half increased from £3.83m to £10.0m and gross margins rose slightly to 24 per cent.

Earnings rose to 1.57p (1.38p) and an interim dividend of 0.3p (0.25p) is declared.

Mr Yashar Turgut, Gardiner's managing director, said it would take six to nine months to integrate Bridgend's security division, which increased the group's UK branch network from 21 to 36.

He said further consolidation of the security product supply business in the UK would be difficult, but Gardiner might look to expand in Europe.

"In the UK, the distribution side is no longer really fragmented because you've got one major player - us - and then

you have Ademco [part of Tunstall Group] and two or three small distributors," he said.

Last September, two other security groups - Automated Security (Holdings) and Scantronic Holdings - each acquired 20 per cent of Gardiner's equity. Mr Gardiner stepped down as executive chairman at the time, and reduced his shareholding from 67.5 per cent.

He has sold his 19 per cent stake for a total of £5.23m at 33½p a share, compared with yesterday's unchanged closing price of 56p.

COMMENT

Two months on, the Bridgend deal still looks a sensible one for Gardiner. By taking out a competitor, Gardiner strengthened the spider's web of security industry cross-holdings, which already link it with ASH and Scantronic. Geographically (Bridgend was mainly in the south, Gardiner mainly in the north of England) the acquisition cannot be faulted; it should also improve Gardiner's buying power and gross margins. Integration and the installation of improved computer systems will take time, and the main benefits will begin to flow through in the year to October 1990. But assuming no gremlins emerge, the Bridgend deal could still boost Gardiner to about £2m before tax this year. That puts the shares on a prospective multiple of 15 - not unreasonable in the medium term with the prospect of expansion into Europe in the early 1990s.

Alphameric moves into the red

By Vanessa Houlder

ALPHAMERIC, the information systems and computer production manufacturer, yesterday announced a move into the red with a pre-tax loss of £1.29m for the year to March 31.

This result, which compared with a pre-tax profit of £4.64m last year, was worse than predicted in February when the company warned that it would make virtually no profit this year. Shares fell 17p to 100p.

The worse-than-expected performance was blamed on delayed orders for financial and retail systems. This compounded a general downturn in sales, which resulted in a 20.9 per cent fall to £28.75m (£36.05m).

Mr Douglas Craig-Wood, chairman, said the business was unlikely to make a profit for the first half either, but he was hopeful about the year as a whole. "We believe we are

through the worst," he said. "We set great store by five months of upward order intake."

The order book total stood at £16m at the end of May compared with an equivalent of £11.7m a year before.

Sales of data broadcasting systems proved extremely disappointing with no major orders placed by retailers. A major order from Thomas Cook was cancelled and there were several deferrals of expected orders.

Mr Craig-Wood said that the data broadcasting business was now attempting to target other markets such as credit control systems and message services.

The vendors of PC Communications have announced that they will convert the balance of their convertible shares in Alphameric to ordinary shares. Earnings of £415,000, the conversion will result in the issue

of shares valued at £18m.

There was a loss per share of 5.67p, compared with last year's earnings per share of 16.62m. A reduced final dividend of 1p makes a total of 3p (3.5p) for the year.

COMMENT

Given Alphameric's repeated over-optimism, erratic profits history and appalling share price performance, it is hardly surprising that shareholders' patience is wearing out. Some analysts moot a break-up bid and even sympathetic observers suggest that the extreme volatility of its profits would be best accommodated within a larger group. But leaving him hopes aside, some reckon that Alphameric has promise as a recovery stock. It is hard to predict Alphameric's profits this year with any accuracy, but assuming it makes £2m, it is on a prospective p/e of 9. That rating can be justified on the grounds that its technology is impressive, it is broadening its customer base and there should be savings from additional cost-cutting.

Sheraton director's pay doubles to £363,000

THE HIGHEST paid director of Sheraton Securities, the property group, more than doubled his salary from £164,000 to £363,000 in the year to March.

The director is assumed to be Mr Peter Taylor, managing director, although he refused to comment yesterday.

During the same period, pre-tax profits grew from £11.77m to £28.16m.

Fully diluted earnings per share rose from 6.7p to 13.5p and net assets per share increased from 36.1p to 50.7p.

Camford

Markheath Securities has increased its stake in Camford Engineering from 34.2 per cent to just short of 36 per cent.

C. ITOH AND CO., LTD.

To the Holders of the Bearer Depositary Receipts

Notice is hereby given that the 65th General Meeting of Shareholders of C. Itoh and Co., Ltd. will be held at 10.00 a.m. on 20th June, 1989, at the head office of the company located at 1-3, Kyudoko-Machi, 4-chome, Chuo-ku, Osaka, Japan. Notice of convocation of the meeting is available at the Stock Office, Hambro Bank Ltd., Hambro House, Ingrave Road, Brentwood, Essex CM15 8TA U.K. and Banque Internationale a Luxembourg S.A., 2 Boulevard Royal, Luxembourg.

Business operations and results for the 1988/1989 fiscal year (ended 31st March, 1989)

The Japanese economy continued to grow strongly during fiscal 1989, ended March 31, 1989. While housing and public-sector, investment appear to have peaked this year, investment by the private sector, buoyed by healthy corporate profits, was robust. Consumer spending grew markedly as a result of rising incomes and an upswing in hiring activities. Although the supply of available workers was relatively scarce in relation to demand, inflation was well under control.

Foreign direct investment and merchandise imports both surged, helping to partly rectify world trade imbalances. At the same time, exports also increased sharply due to global economic expansion, stilling any improvements in the trade picture during the latter part of the fiscal year. While the Yen-Dollar exchange rate fluctuated considerably, it finally stabilized somewhat towards the end of the fiscal year.

The United States started making some headway in improving its external trade figures in the early part of the year by pursuing a course of economic growth that emphasized exports and by increasing investment in plant and equipment. Because of the healthier economic climate, and adjustments made by other nations to counteract the weaker dollar, imports gradually picked up and exports weakened. The Federal Reserve Board lightened credit to combat strong inflationary tendencies.

In Western Europe, measures to stimulate domestic demand, such as long anticipated investment in plant and equipment, led to economic expansion. Here, too, fiscal policy was generally tight due to rising prices.

Among the newly industrializing economies (NIES) of Asia, increased exports and savings foreign direct investment helped to maintain a healthy rate of economic growth.

The world crude oil markets, plagued by oversupply caused by excess production by the OPEC nations, were generally depressed. This situation is expected to change, though, as a result of a newly established production limits agreed upon at the OPEC general meeting in November 1988.

Within this environment, C. Itoh continued to implement its three-year operating strategy, "Plan-89" which laid the groundwork for the Company's emergence as a globally integrated corporation. Plan-89's primary objective included raising profits, dividing new business approaches, responding to far-reaching changes in the world industrial structure, and strengthening the Company's capital base. As well as C. Itoh realized its objectives to a large extent thanks to several important steps that were taken this year. Responding to a surging economy in Japan, the Company expanded total transaction volumes in such areas as Textiles, Construction and Industrial Machinery, Metal, and Real Estate. C. Itoh also worked hard to increase imports of a wide variety of products, including Foodstuffs.

The company played a major role in the communications field. In March 1989, Japan Communications Satellite Co., Ltd. (JCSAT), an international joint venture that includes C. Itoh, successfully launched the first ever satellite (JCSAT-1) built entirely by private sector firms. Another C. Itoh joint venture, International Digital Communications, Inc. (IDC) completed its main facilities of Yokohama International Telecommunication Center and Satellite Earth stations in Chiba and Yamaguchi, and determined to construct Northern Pacific Cable (NPC), and in May 1989 initiated international leased circuit services.

C. Itoh continued to improve its capital position during the year by issuing 100 million shares of Common Stock at market price. As well as Swiss Franc-denominated Convertible Bonds and U.S. Dollar-denominated Bonds with Warrants.

With a 10% increase in the value of the Yen from the previous year's level and a significant increase in trading transactions overall, while overseas transactions decreased, primarily reflecting the drop in the price of Crude Oil, domestic and import transactions involving such items as Textiles, Machinery, Construction, Primary Food Products and Food Products recorded a significant improvement as a result of expanded domestic demand. As a result, total trading transactions increased Yen 833.9 billion, a 4.2% rise, to a total of Yen 19,825.9 billion.

As a result of expanded trading transactions because of the favorable internal expansion of the Japanese economy, gross trading profit increased Yen 14.0 billion, a 7.4% improvement, to reach Yen 293.0 billion, and ordinary profit climbed Yen 8.2 billion, a 19.5% improvement to reach Yen 20.6 billion.

Owing to consolidation of operations in related companies, C. Itoh recorded a special one-time loss of Yen 20.2 billion including loss incurred from reorganization and disposal of subsidiaries and affiliates. Net income advanced by 43.7% or Yen 4.7 billion to reach Yen 15.5 billion.

Annual report for the 1988/1989 fiscal year will be available at Hambro Bank Ltd and Banque Internationale a Luxembourg S.A. by the end of July, 1989.

Gold Fields

Notice to holders of Ordinary Share Warrants to Bearer

Following the lapse of the Minnow bid, Gold Fields is now in a position to put forward to shareholders the Special Preferred share scheme, providing for the payment of a special dividend of £6.65 per share (Special Preferred Shares) to holders of the Special Preferred Shares issued in 1990 to 1992 of 400 pence per share, before sale of operations, not to be met.

NOTICE IS HEREBY GIVEN that an EXTRAORDINARY GENERAL MEETING of the Company will be held at the Grosvenor Hotel (Ballroom, Strand), Park Lane, London, W1A 3AE, on Friday, 24th June, 1989 at 2.30 p.m. for the purpose of considering and, if thought fit, passing, the following resolution which will be proposed as an ORDINARY RESOLUTION:

RESOLUTION

THAT:

(A) the authorized share capital of the Company be increased by £65 million by the creation of 260 million Special Preferred Shares of 25p each (Special Preferred Shares) having attached thereto the rights and being subject to the restrictions set out in Appendix I to the Circular to shareholders dated 12th June, 1989;

(B) it is desirable that, upon the recommendation of the Board, up to £65 million from the amount standing to the credit of the share premium account of the Company be capitalised AND THAT, conditionally on the creation of 260 million Special Preferred Shares, £202 million of 2002 having been redeemed, converted or purchased, the Directors be authorised to allot and distribute to the holders of Ordinary Shares of 25p each ("Ordinary Shares") on either of the Company's registers on the record date for the final dividend of the Company in respect of the financial year ending 30th June, 1992 the sum in sterling, not exceeding £65 million, standing to the credit of the share premium account, which is equal to one quarter of the number of Ordinary Shares in issue on that record date, in proportion to the number of Ordinary Shares then held by them respectively, and to apply such sum on behalf of such Members by paying up in full the number of Special Preferred Shares equal to the number of Ordinary Shares then in issue, subject to the appropriate amount of such Special Preferred Shares not exceeding £65 million, and that such Special Preferred Shares created as fully paid be allotted and distributed to and amongst such Members in the proportion of one Special Preferred Share for each Ordinary Share then held by them, and to make all such other arrangements relating to such allotment and issue which it may consider necessary or desirable;

(C) in addition and without prejudice to any other authority conferred upon the Directors by all relevant provisions (as defined in section 80 of the Companies Act 1985), the Directors be and they are hereby authorised, pursuant to that section, to allot on or before 31st December, 1992 up to 260 million Special Preferred Shares pursuant to this Resolution; and

(D) any of the matters hereby resolved upon including, without limitation, the rights and restrictions attaching to the Special Preferred Shares, may be altered in whole or in part by a subsequent Ordinary Resolution passed at any time before any Special Preferred Shares are issued.

By order of the Board,
Mrs. G.M.A. Gleggill
Secretary

12th June, 1989

Notes:
Only Members holding fully paid Ordinary Shares, or their duly appointed representatives, are entitled to attend and vote at this Meeting. A Member is entitled to appoint a proxy, who need not be a Member, to attend and vote on his behalf. A proxy may not speak at the meeting except with the permission of the Chairman of the Meeting.

Holders of shares who wish to be present or represented at the Meeting may obtain the necessary information regarding the formalities to be complied with from the registered office of the Company.

Copies of the Circular to shareholders dated 12th June, 1989, are available on request.

In London from: Hambro Bank PLC,
Stock Exchange Services Department,
54 Lombard Street, London, EC3P 3AH

or in Paris from: Credit du Nord,
6, rue de Valenciennes, 75009 Paris

or in Zurich from: Union Bank of Switzerland,
45 Bahnhofstrasse, 8001 Zurich

or from the Registered Office of the Company at the address shown below.

Consolidated Gold Fields PLC
31 Charles II Street, St. James's Square, London SW1Y 4AG

Sale of Thermal Scientific offshoots raises £9m for TI

By Clay Shiras

TI GROUP, the specialist engineering company, has completed the disposal of peripheral activities of Thermal Scientific, the manufacturer of high temperature vacuum furnaces, for £9m last September.

The latest sale of four companies for a total of up to £2m, part of which is deferred and linked to earn-out agreements, means that TI's proceeds from Thermal disposals has fallen just short of its £24m target. The proceeds include a property valued at £2m which is yet to be sold.

The companies sold were involved in plastic extrusion, production of synthetic polymers and manufacture of scientific instruments.

Uniflex Profiles and Killion Extruders, both located in New Jersey, were bought by their respective managements.

GOLD FIELDS OF SOUTH AFRICA LIMITED
(Incorporated in the Republic of South Africa)
(Registration No. 05/04181/05)

CONVERTIBLE REDEMIBLE CUMULATIVE PREFERENCE SHARES
DECLARATION OF DIVIDEND

Dividend No. 10 of 145 cents per preference share for the six months ending 30 June 1988, has today been declared in South African currency, payable to preference shareholders registered to the books of the company at the close of business on 30 June 1988.

Warrants dated 2 August 1988 will be posted to preference shareholders on or about 1 August 1989.

Standard conditions relating to the payment of dividends are obtainable at the share transfer offices and the London Office of the company.

Requests for payment of the dividend in South African currency by members on the United Kingdom register must be received by the company on or before 30 June 1989 in accordance with the above-mentioned conditions.

The register of members of the company will be closed from 1 to 7 July 1989, inclusive.

By order of the Board,
per pro CONSOLIDATED GOLD FIELDS PLC,
London Secretaries,
Mrs. G.M.A. Gleggill, Secretary,
Unit 10 Grosvenor Registrar,
10 Grosvenor Place,
London, SW1P 3PL

A MEMBER OF THE GOLD FIELDS GROUP

PROPERTY INVESTMENT & FINANCE

The Financial Times proposes to publish this survey on:

6th July 1989

For a full editorial synopsis and advertisement details, please contact:

Joanna Dawson
on 01-873 3269

or write to her at:

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES
LONDON & BATHING ST. NEWSPAPER

BAA plc results for the year to 31 March 1989

GROWTH MAINTAINED

- Pre-tax profit up 19% to £198m.
- Earnings per share up 30% to 27.4p.
- Recommended final dividend 5.5p making a total of 9.0p for the year.
- Passengers up 6.8% to 68 million.
- Heathrow number one international airport in the world, Gatwick number two.
- Charges per passenger down 4½% in real terms. Independent studies* show London's airport charges lower than Paris, Frankfurt, Amsterdam, New York JFK (*Amark Aviation Economist).
- Capital expenditure at airports was £177m.
- Stansted terminal, utilizing existing international runway, on target to open in 1991 with direct rail link to Liverpool Street.
- £75m spent on safety and security at airports.
- Core airport business dominant; related activities reach 6.8% of revenue, Lynton's profit up 38%.

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UK COMPANY NEWS

Listeria and salmonella fright leaves scar Northern Foods up 10% as margins improve

By Lisa Wood

NORTHERN Foods, the Hull-based group, yesterday announced pre-tax profits of £85.3m for the year ended March 31, a 10 per cent increase on the previous £77.3m.

Northern, Britain's leading producer of ready-to-eat meals, estimated that the recent public scare over listeria and salmonella poisoning had cost it about £1.4m in profits.

Earnings per share, at 27.43p, were up by 11 per cent on the previous year's 24.69p. The final dividend is 6.5p to make 11.23p, a rise of 13 per cent.

Mr Christopher Haskins, chairman, said: "We expect to achieve good sales and profit progress with the major retailers of fresh foods in the year ahead."

Group sales for the 52 weeks at £1.04bn were up by two per cent on the previous 53 weeks.

UK operating profits rose 15 per cent to £88.7m, and margins on sales increased from 7.6 per cent to 8.6 per cent.

The dairy group showed a 13 per cent increase in operating profit to £42.8m.

Sales of liquid milk were slightly down but Mr Haskins said profits improved as Northern achieved the benefits of investment in efficiencies and cost reductions through franchising.

Sales in the convenience foods group grew by 18 per cent to £200.9m with operating profits moving ahead 29 per cent to £13.2m.

Sales of prepared meals - with customers including Marks and Spencer, Tesco and Waitrose were up by 45 per cent.

Pasta sales were described as "outstanding" and there was continuing growth in hot pies and flans. A £14m investment in new plant at Pennine Foods was underway.

Sales in the meat group fell by two per cent because of disposals but operating profits grew by 26 per cent with Bowyers "transformed" into a major profits contributor and an uplift in profits at Pork Farms.

In poultry, the good profit improvement reported in the first half was followed by a fall in the second, as the salmonella scare undermined demand. However, profits were ahead of the previous year.

In the grocery group operating profits rose by one per cent to £15.2m. Sales of Fox's Biscuits were ahead 13 per cent but were held back in the second half by capacity constraints at the Batley factory.

COMMENT

Northern's results were in line with market forecasts with the industry's food poisoning scares having only a limited effect. Sales of prepared meals continue to grow rapidly although margins have been held back by investment in new plant. Joint ventures may



Christopher Haskins: expects to achieve good sales and profit with major retailers of fresh foods

be started with Campbell's Soup in Germany and the US if Northern's recipe dishes are to foreign tastes. In the meat group there is to be further rationalisation in September with the closure of the Wilney plant, and that could disrupt profits in the division. The pay-back on the large scale investment in biscuits should come through this year. Analysts, who expect further steady progress, are looking for between 250-275m for the full year, giving a prospective p/e of 10.

Avon Rubber in \$57m deal and makes cash call

By Clare Pearson

AVON RUBBER, the tyres and industrial polymers company, is paying \$57m (£37.5m) for Michigan-based Cadillac Rubber and Plastics Group. The deal marks its first big move into US manufacturing and at the same time sharply reduces the share of tyres in its business mix.

Part of the consideration is being satisfied with the proceeds of a one-for-four rights issue at 500p. To provide the balance, Avon is making rapid use of the cash it raised last month through a tie-up with Sumitomo Rubber Industries of Japan, which took over control of its UK tyre distribution arm.

Cadillac, which sells almost all its products to the US car industry, is being bought on a historic p/e multiple of 15 - which Mr Tony Mitchell, chief executive, yesterday admitted seemed expensive.

But he said the purchase was a long-term strategic move to maintain Avon's position in the increasingly international automotive parts market, and also establish a US manufacturing base to serve other industries.

Mr Mitchell also warned yesterday that an 8 per cent wage award to UK employees meant Avon's current year profits outlook had worsened since it reported interim pre-tax profits of \$6.08m, down from \$7.69m, on May 5.

Analysts said after this news they were cutting their full year forecasts to about \$15m, against \$16.5m in 1988. The Cadillac purchase was, however, welcomed and the shares closed 5p lower at 589p.

The Cadillac acquisition further Avon's aim of lessening its dependence on tyres. Taken together with the May sale of 70 per cent of Motorway, the loss-making tyre distribution company, that product's share of the business is now reduced from about 60 to 25 per cent.

Cadillac last year made operating profits of \$6.7m on turnover of \$70m. Avon's sales in the US through exports and joint-ventures amounted to about \$25m.

SP Tyres, the UK subsidiary of Sumitomo Rubber Industries, has paid £16.54m for control of Motorway and also invested \$2.7m in Avon's tyre manufacturing business.

Purchases help Wardell Roberts

Acquisitions helped Wardell Roberts, a Dublin-based tea and coffee merchant and food distributor, report pre-tax profits up 37 per cent from £1.19m to £1.62m (£1.4m) for the year to end-March.

Turnover of the USM-quoted group was 43 per cent higher at £28.62m (£20.05m) and earnings per share came out at 8p (£5.9p). The proposed final dividend is raised to 1.53p for a total of 2.53p (£2.3p).

ANNUAL MEETINGS Interest rates yet to have impact on Mecca

The present high interest rates were not yet having much effect on trading, Mr Michael Guthrie, chairman of Mecca Leisure Group, told the annual meeting. He added that there had been a good start to the year but warned that the company was not immune to the poor performance of the UK economy.

The staff of Pleasurama and Mecca had combined successfully, he said.

Bentalls cautious
Bentalls' shareholders were told at the annual meeting that the company was continuing to keep a tight rein on expenses in the light of the recent interest rate rise.

In his annual statement, Mr Leonard Bentall, chairman, mentioned that the company was unlikely to have a buoyant year if interest rates remained high.

In September, Clarence Street, the main shopping street in Kingston-upon-Thames, is due to be pedestrianised which should benefit the company.

The new department store was still on stream to open in the second half of 1990, to be followed two years later by the shopping centre from which the company will receive 23.59 per cent of the income.

Silentnight on target
Speaking at the agm, Mr Christopher Burnett, chief executive of Silentnight Holdings, told shareholders: "While I expect first half results to be in line with last year, there should be an improvement in the second half, subject to no significant further decline in trading conditions".

Vosper Thornycroft sails close to the wind with £10.3m

By John Riddling

VOSPER THORNYCROFT Holdings, the warship builder, announced pre-tax profits of £10.3m for the year to March 31, in line with forecasts but lower than the £11.28m achieved in 1987-88.

The earlier period, however, included a £2.75m exceptional credit resulting from the negotiation of a provision made in 1987 to cover the gap between developing and selling the Sandown class minehunting vessels. Excluding exceptional items, the pre-tax increase was 21 per cent.

The latest results included an unspecified provision concerning problems with a Middle East contract. Vosper said financial difficulties in the country concerned had meant that recent stage payments for a contract had not been received.

Mr Roy Withers, chairman, refused to specify the amount of the provision but said that the total contract was in the region of £20m, that over half the payments had been received, and that there would be no further provisions. Analysts thought that the amount was probably around £300,000.

Turnover increased from £80.11m to £93.02m and earnings per share rose from 12.1p to 21.6p. A final dividend of 5.75p gives a total of 8.5p. In the previous year, there was a special dividend of 6.625p following Vosper's March flotation.

Orders increased to over £500m, the bulk of which were accounted for by a contract, concluded in November, from Saudi Arabia for six Sandown class craft. The first vessel will be launched on August 2 and payments will follow a fairly constant stream until final completion.

The other main order is the contract for four similar vessels for the Royal Navy.

The combined contracts

mean that Vosper is currently operating near labour capacity. During the year, the labour force was increased some 10 per cent to 2,000 and further orders will require new recruitment.

The non-shipbuilding activities maintained their level of about one third of profits and turnover. Vosper said that they were still committed to expanding into other engineering with the aim of deriving 50 per cent of earnings from these activities.

COMMENT

Vosper continues along the steady course it has followed since privatisation in 1985, accumulating a mass of orders in the process. Work is guaranteed until the middle of the decade, and few British shipbuilders could boast the same.

Further big contracts, from Brunel and Kuwait, may also be in the offing. The reason behind the performance is Vosper's success in carving a lucrative niche in glass-reinforced plastic shipping. As a result, it has been protected from the cut-throat competition which has sunk many steel-hulled constructors both at home and abroad.

The next few years will see a steady flow of earnings as the vessels for the two main orders are finished with a skew in receipts towards the final completion date of each vessel. This makes for another solid, if unexciting year and there should be another useful contribution from the non-shipbuilding businesses and, in particular, from systems for Type-23 frigates. With cash holdings of £27m, £7m excluding customer advances, acquisitions can be expected to boost this division further. Overall, pre-tax profits of £12m can be expected, placing the shares on a justified prospective multiple of just over 10.

Spanish buy costs Longman £1.9m

By Edward Sussman
Longman, the publisher owned by Pearson, has agreed to pay an initial Pta 380m (£1.9m) for 96 per cent of Editorial Alhambra, a Madrid-based educational publisher. Pearson also owns the Financial Times.

Alhambra is Longman's first near 100 per cent acquisition in continental publishing. Previously, it held partial stakes. Mr Michael Wymer, Longman's deputy chief executive, said the purchase provided "a

strong base on which to build a substantial publishing business in Spain" and was part of Longman's "commitment to expansion in Europe".

In addition, the initial consideration, to be paid over five years, Longman may pay an additional Pta 250m depending on profit performance between 1990 and 1993. Alhambra's sales have been about Pta 1bn a year, but it has only been slightly profitable.

TOTAL GROUP

TOTAL COMPAGNIE FRANÇAISE DES PETROLES

ANNUAL GENERAL MEETING OF 12 JUNE 1989

The Annual and Extraordinary General Meetings of TOTAL CFP, held on 12 June 1989 with Mr. François-Xavier ORTOLI in the Chair, adopted all the resolutions submitted to them. The accounts for 1988 were approved, as was payment on 19 June 1989 of a dividend of FF 20 per share (to which is added a tax credit of FF 10).

Regarding last year, Mr ORTOLI stressed that, despite a further bout of weakness in oil prices, the Group had substantially increased its cash flow, its investments and its consolidated result.

As regards this year, the Chairman, while refusing to draw any conclusions for the year as a whole from an observation of the first months, stated that the first half result should be markedly better than that of first half 1988. This advance, Mr ORTOLI explained, was due in particular to continued recovery downstream and the good performance of the Group's non-oil activities.

Lastly, the Chairman reaffirmed the Company's resolve to pursue the agreed strategy for improving its profitability. This consists mainly, he recalled, in increasing hydrocarbon reserves, further strengthening the competitiveness of the refining and marketing sector and in practising a policy of diversification in activities which are both profitable and in accordance with the Group's corporate culture.

1988 in brief

FINANCIAL PERFORMANCE
There was a marked improvement in 1988. The Group's consolidated financial results (Group share) amounted to nearly FF 2 billion compared with FF 1.3 billion in 1987. Excluding stock holding movements the advance is even greater: FF 2.6 billion compared with FF 1.7 billion. After deduction of the minority interests, the Group's share in the consolidated result excluding stock holding movements was FF 2.1 billion, up 72% on 1987.

This improvement was essentially due to the refining and marketing sector which benefited both from a healthier economic situation, particularly abroad, and from the impact of the restructuring which has continued in recent years. It is also the consequence of the excellent performance achieved by the Group's non-oil activities in particular HUTCHINSON and OCP.

ACTIVITIES
The year was marked by:
- upstream: in United States, acquisition of the exploration company CSX Oil & Gas which enabled the Group to have North America generate 20% of its cash flow; continued development of the Hydra field in Argentina which came on stream in 1988; the increase in oil and gas production from the Alwyn field; the launch of the Tunu and Tambora gas projects in Indonesia; lessy, continued exploration, with encouraging results, in several zones and the award of licences in new countries such as South Yemen, Vietnam, New Zealand and Australia.
- in the refining sector: improved margins and the restructuring and modernization undertaken in previous years further pursued in 1988, enabled a positive result (excluding stock holding movements) to be achieved in France; abroad, the Group's refining activity showed a good profit.
- as regards distribution: substantial investments were made in order to modernize the network and to diversify so as to provide new services to customers. Furthermore, the Group continued its efforts to develop its activities in Spain and Portugal.

Significant data 1988:

GROUP RESOURCES	
Oil (millions of tons)	54.4
Gas (billions of m ³)	8.5
FINANCIAL DATA (consolidated in billions of French francs)	
Turnover (of which 40% in France)	83.3
Funds generated from operations	7.2
Net income (of which TCFP share: 1.47)	1.9
Investments	14.4
PARENT COMPANY	
Turnover (in billions of francs)	34.6
Net income (in billions of francs)	1.02
Dividend of FF 20 per share payable on 19 June 1989 (to which is added a tax credit of FF 10).	

The brochure "TOTAL COMPAGNIE FRANÇAISE DES PETROLES IN 1988" can be obtained in English or French from Secrétaire Général/Service Information des Actionnaires, TOTAL CFP 5 rue Michel-Ange 7581 PARIS CEDEX 16.



Hawthorn Leslie reduces ECT Cellular payment

By John Riddling

HAWTHORN LESLIE, the USM-quoted industrial holding company, is reducing by £2.63m its payment for ECT Cellular, a London car telephone service provider, which it acquired last June.

Under the original terms Hawthorn was to pay £12.52m, to be satisfied by the issue of ordinary and preference shares. The latter, representing \$5.25m of the payment, were to be redeemed in two stages, yesterday and in June 1990.

However, following the failure of ECT to achieve a pre-rated pre-tax profit of £1.5m for the year to March 31 1988 and the existence of bad debts, Hawthorn took a provision in

its accounts for the year to the end of December 1988 and initiated a claim for compensation.

Following the settlement of the claim, which was announced yesterday, the vendors of ECT are giving up their entitlement concerning the redemption of the second tranche. In addition, they will not receive any preferential dividend from these shares.

Mr Remo Dipre, Hawthorn's chairman, said: "The situation has been resolved to our satisfaction." He added that ECT, along with the company's other cellular telephone businesses, was currently trading well.

Takeover Panel considers alterations to City Code

By Philip Coggan

THE TAKEOVER Panel said yesterday that it was considering changes to Rule 35 of the Takeover Code which limits offers from making a further bid for 12 months after their original offer has failed.

The change is likely to include a requirement for those who make conditional offers, such as the current approach by Mr Asher Edelman to Storehouse, the retail group, to be subject to the 12-month rule. In other words, if a conditional offer is withdrawn, a predator would be prohibited from making a full offer for 12

months.

The Panel is also considering a series of suggestions made by the Confederation of British Industry about changes in the code.

Meanwhile, the Panel is talking to the advisers of both Storehouse and Mr Edelman about whether the latter should clarify his intentions. Last week, Mr Edelman wrote to the Storehouse board saying he would offer 185p per share on several conditions, which included a recommendation from the board and the disclosure of financial information.

US decision expected on break-up of Sea Containers

By Andrew Hill

A US JUDGE should decide today whether to grant a preliminary injunction on the Anglo-Swedish break-up bid for Sea Containers, the Bermuda-registered owner of Sealink British Ferries.

Late on Monday night, Judge John Garrett of the Washington DC district court renewed a temporary restraining order preventing Tiphook, the UK container rental group, and Stena, a privately-owned Swedish ferry operator, from pursuing their \$53m (£341m) cash bid for Sea Containers.

The order has already been in place for a week and was extended for two days pending a definitive ruling on Sea Containers' attempt to get a longer-lasting injunction.

While the progress of Tiphook and Stena's bid is frustrated, Sea Containers is exploring alternatives to the hostile offer.

They include asset or equity sales, a leveraged buy-out, sale of the whole company to a "white knight" counter-bidder, or a recapitalisation of the group.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - dividend	Total for last year
Alphabetic	11	-	2.5	2 3.5
BAA	5.5	-	4.25	9 7.25
BSS Group	10	-	8	15 12
Capital Gearing	0.3	-	0.275	0.3 0.275
F&C Smaller Cos	0.9	-	0.8	1.3 1.14
Gardiner Group	0.31	-	0.25	- 0.75
Learnmonth 5	1.4	Aug 31	1.2	2 1.7
Logbar (Thomas)	1.05	-	1.05	1.425 1.425
Lia & Cycles	17.9	July 25	1.7	- 5.7
Mercury Asset	11.5	July 12	9	15 12
Northern Foods	6.5	-	5.75	11.25 10
Racal Elect	4.55†	-	3.37	6.10† 4.65
Racal Telecom	0.7	Aug 15	-	0.7 10
Surge Hids	5	Sept 4	3.25	- 8.25
Vosper Thorny	5.75	July 12	6.625†	8.5 11.65
Warburg (SG)	8.8	July 12	8	12.5 11.5
Wardell Roberts	1.53†	July 28	1.4	2.53 2.3

Dividends shown pence per share net except where otherwise stated. †Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. †USM stock. †Unquoted stock. †Third market. †Special payment. †Total of 15p is forecast. †British pence throughout.

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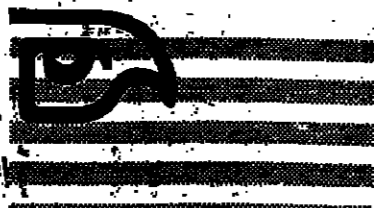
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TECHNOLOGY

Jack Kuehler, the newly elected president of International Business Machines, does not mince his words. "We are the biggest producer of semiconductor devices in the world," he states, "and the biggest producer of semiconductor production operations."



Eagle eye

The hidden giant shares some of its secrets

Louise Kehoe talks to the new president of IBM about the company's hitherto veiled strength in semiconductors

Recognised world-wide as "Big Blue", the leader of the computer industry, IBM is also a hidden giant in the chip world. At its six semiconductor plants in the US, Japan, France and West Germany, IBM produces a great variety of advanced semiconductor devices, mostly for its own computer products.

As a "captive" chip maker, IBM's semiconductor operations are less visible than those of the merchant chip suppliers. Within industry circles, however, IBM's powerful technological, economic and political influences are well recognised.

According to industry estimates, the "if sold" value of IBM's semiconductor chips runs to more than \$2bn last year. IBM dwarfs other US chip makers and is comparable in size to Japan's largest semiconductor producers, NEC, Hitachi and Fujitsu.

Because IBM sells few of its chips to outsiders, it is not a direct competitor to other manufacturers. Rather, it has become a backstage leader in the US industry and has championed the cause of the US semiconductor industry in its struggle to maintain international competitiveness.

"We really want to help the US semiconductor industry," Kuehler stresses. "We want to help as a good citizen and we want to help because we depend upon them too."

IBM has played an active role in the formation and operation of Sematech, the US semiconductor industry consortium aimed at regaining world leadership in chip manufacturing technology. Among IBM's contributions to Sematech has been the donation of its four megabit, (Mbit) dynamic random access memory (D-Ram) chip design.

The company is also seeking support for the formation of another industry consortium aimed at developing a new generation of X-ray lithography, the photographic-like process used to create intricate circuit patterns on silicon chips.

"Everyone knows that somewhere down the road today's light and electron beam approaches will no longer provide the lithography technology that is required," says Kuehler.

Although the East Fishkill semiconductor plant and equipment have allowed chip makers to reach submicron (millionth of a metre) feature sizes on the latest generation of semiconductor chips, a switch to shorter wavelength radiation sources will be required at some stage. At the East Fishkill semiconductor manufacturing site, in New York state, IBM is installing a \$850m X-ray storage ring to develop and refine X-ray lithography techniques.

"We have decided that it would be appropriate for IBM to share this resource," says Kuehler. IBM has invited other US companies, understood to include several of the largest chip makers, to join the consortium. Participants would be required to pay only the incremental costs involved in their use of the IBM facility. "We believe that with the participation of other companies the knowledge pool will be greater and the end result will be faster advancement of the state of the art."

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ing of the US chip industry is also motivated by the fact that most of the large Japanese semiconductor producers from which it buys chips are its toughest competitors in the computer market.

On the trade issues that have engulfed the US semiconductor industry over the past few years, IBM has been a strong supporter of the US companies' efforts to open up access to the Japanese market.

As a semiconductor purchaser, however, IBM opposes measures such as the Commerce Department's system for fixing "fair market value" prices for imported Japanese D-Rams. The system was designed to prevent the "dumping" of Japanese memory chips in the US and was put in place to implement the 1986 US-Japanese Semiconductor Trade Agreement.

"The agreement is due to end in 1991 and we think it should. One of the principal intents was to prevent dumping and this succeeded. To retain an organisation that worries about pricing and tariffs is not the best use of Government time. If that system creates artificially high prices that American manufacturers have to pay, it may advantage one sector of the US electronics industry while damaging the competitiveness of another," says Kuehler.

IBM is playing a leading role in forming a high-powered computer industry lobbying group. The main focus of its activities in Washington will be to avert protectionism and to steer the Government towards addressing issues that have a negative impact on the international competitiveness of the US electronics industry.

IBM's largest chip plant is in East Fishkill. With half a million square feet of production and administration space and 10,700 employees it is probably the biggest chip plant in the world. It is here, close to its Armonk headquarters, that IBM makes its most advanced chips, the devices that power its mainframe computers.

Every stage of the process of semiconductor production is performed at East Fishkill, from the "pulling" of silicon ingots to make wafers, through chip fabrication on ultra-

clean, highly automated production lines to the packaging of chips into modules ready for shipment.

East Fishkill is also the site of IBM's latest and most ambitious project, the Advanced Semiconductor Technology Center, where the company aims to develop a new generation of technology.

Clearly, IBM has the resources to make all the semiconductor chips that it needs. Instead, it turns to outside sources for a significant portion of its requirements.

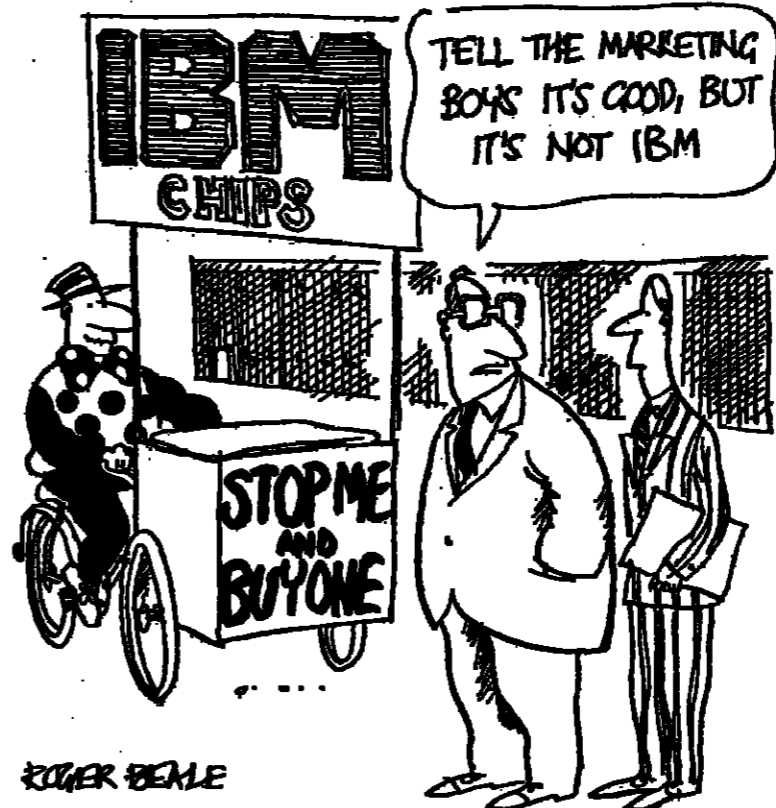
"Generally, the things that we develop and manufacture are the chips that we conclude have unique leverage for our products or involve unique technology advances that we cannot buy," says Kuehler. For example, in East Fishkill IBM produces its bipolar logic chips, packaged in unique multi-chip modules, for use in its high-performance mainframe computers.

When it comes to D-Ram chips, the ubiquitous data storage devices used in all types of computer, IBM takes a different approach. The company meets about half of its requirements from D-Rams produced at its plants in the US, France and Japan, while purchasing the remainder from merchant suppliers.

"We view D-Rams as a strategic commodity," explains Michael Attardo, president of IBM's general technology division. He says the ability to make D-Rams is particularly important because "the people we are buying them from are often our competitors". D-Rams are also seen as a technology "driver". The process technology used to make them leads that for other types of chip by 18 months to two years.

IBM's aggressive D-Ram development programme provides a glimpse of its semiconductor technology strength. Currently in large volume production at IBM plants are 1 Mbit D-Rams, the present generation of memory chips. The plants have already, however, begun supplying production quantities of 4 Mbit D-Rams to their "customers", the company's computer systems manufacturing groups, placing IBM in a world leadership position.

"And we just got our first prototypes of our 16 Mbit D-Rams," Attardo says. While not fully functional, these examples of the next-but-one generation have working



ROGER BEALE

A lime kiln that eases the pressure on forest

A NEW kiln operating in Malawi's Chenkumbi Hills is not only producing better quality lime, but also saving trees. The Zomba office of the Rugby-based Intermediate Technology Development Group (ITDG) was asked to design the kiln by Malawi's Ministry of Forests and Natural Resources. The aims were to produce lime more efficiently, to increase quality to the standard required by the country's sugar industry and to reduce timber consumption. In the traditional method, limestone and fuel-wood are piled into a trench kiln in alternate layers. Firing is irregular and combustion efficiency only 11 per cent. Most producers fire only one or two batches a year, each making about 50 tonnes of lime hydrate.

ITDG designed a vertical shaft kiln, in which the limestone and wood are again placed in layers, but the fuel burns at a more regular rate and heat is better distributed. John Spiropoulos, an ITDG official, says that an increase of combustion efficiency to 36 per cent has led to a fuel-wood saving of 55 to 60 per cent.

The new kiln uses plantation wood instead of older timber, which the traditional technology cannot do. This has eased the pressure on local forest. "Between 8,000 and 9,000 hardwood trees a year will be saved in the Chenkumbi Hills area alone," says Spiropoulos.

Costing about \$2,500 and built of local materials, the kiln operates continuously and produces 2.5 tonnes of lime a day, consuming 1.56 tonnes of wood and employing 37 people per 24 hour day. The unit cost of production is 2.15 Malawi kwacha (about 50p) compared with 2.65 kwacha for the older operation.

The improved process delivers 50 per cent available lime instead of 40 per cent, and the product is suitable for agriculture and construction. But more work needs to be done to reach sugar industry specifications. At present the Malawi sugar industry imports its requirement of 3,200 tonnes of lime a year from Zambia.

John Madeley

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Do you have a Technology Marketing Strategy?

This country spends an immense amount of time reminding the world how inventive and creative it is but at the same time usually apologises "terribly sorry, we are not awfully good at marketing ourselves".

This amazing nonsense is usually voiced by those involved in the inventive process, or the engineering cycle of product development, who prefer to ignore the market need and create in a vacuum!

Likewise, how many Marketing Directors in industry control the technology marketing process, including patenting and product licensing - that's somebody else's responsibility in another part of the company!

Marketing is not a science. It is the creative process identifying the market need, through to the implementation of product strategies to meet that market need. Nothing very clever in that, but how many engineers and scientists address the market need first.

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COMMODITIES AND AGRICULTURE

Collapse of coffee talks triggers price plunge

By David Blackwell

WEARY DELEGATES to the International Coffee Organisation yesterday...

THE INTERNATIONAL Coffee Organisation yesterday cut its export quotas...

which the ICO aims to stabilise world prices. Colombia, which relies on coffee for about a third of its export earnings...

MacGregor plans 'cattle madness' controls

By Bridget Bloom, Agriculture Correspondent

BRITAIN IS proposing to introduce further measures to control the risk of bovine spongiform encephalopathy...

Fish farm output 'could double'

By Bridget Bloom

FISH PRODUCTION from aquaculture, or fish farming, could double in the next ten years...

likely to push up prices, adversely affecting rates of return. Production in OECD members is expected to increase substantially...

are some 900 fish farming businesses operating in the UK on about 1,400 sites...

Farming poses threat to wild salmon

By James Buxton, Scottish Correspondent

THE THREAT to wild salmon posed by farmed salmon which escape from their cages in the sea is the most important issue being discussed at this week's annual meeting in Edinburgh...

negligent management, when cages are wrecked by storms or when they are tampered with by thieves. Farmed fish were being bred for different genetic characteristics...

In Norway 30 salmon rivers had lost their entire stock over the past two to three years because of parasites on fish introduced from a hatchery...

US expects smaller wheat crop

By Deborah Hargreaves in Chicago

THE US winter wheat harvest is expected to be 10 per cent lower than last year's crop after widespread drought in the farm belt...

shortcovering and a bottom-picking type of buying" commented Mr Vic Lespinaise, who trades grains for Dean Witter Reynolds.

growing weeks could still inflict serious damage. So far, the two feed crops have got off to a good start with adequate spring rain...

Oversupply warning to coal producers

By Maurice Samuelson

INTERNATIONAL STEAM coal suppliers will be warned today that they could face a growing crisis in their business because of changes occurring in the electricity industry...

Recalling how coal prices "nose-dived" after the collapse of world oil prices two years ago, he claims that unless coal investment in new mining capacity is restrained...

With electricity sales continuing to rise, there were plans to increase the amount of steam coal traded internationally from 145m tonnes a year to 180m tonnes over the next five years.

LONDON MARKETS

Table with columns for Commodity, Close, Previous, High/Low. Includes Copper, Brent Oil, Wheat, Soybeans, etc.

COCOMA C/Oilme

Table with columns for Commodity, Close, Previous, High/Low. Includes Cacao, Coffee, etc.

LONDON METAL EXCHANGE

Table with columns for Commodity, Close, Previous, High/Low. Includes Aluminium, Copper, Lead, etc.

POTATOES C/Oilme

Table with columns for Commodity, Close, Previous, High/Low. Includes various potato grades.

SOYABEAN MEAL C/Oilme

Table with columns for Commodity, Close, Previous, High/Low. Includes various soybean meal grades.

CRUDE OIL C/Oilme

Table with columns for Commodity, Close, Previous, High/Low. Includes Brent, WTI, etc.

WHEAT C/Oilme

Table with columns for Commodity, Close, Previous, High/Low. Includes various wheat grades.

CHICAGO

Table with columns for Commodity, Close, Previous, High/Low. Includes Soybeans, Corn, etc.

WORLD COMMODITIES PRICES

Table with columns for Commodity, Price. Includes various international commodity prices.

US MARKETS

Table with columns for Commodity, Price. Includes Gold, Silver, etc.

NEW YORK

Table with columns for Commodity, Price. Includes Gold, Silver, etc.

PLATINUM

Table with columns for Commodity, Price. Includes Platinum prices.

SILVER

Table with columns for Commodity, Price. Includes Silver prices.

WHEAT

Table with columns for Commodity, Price. Includes Wheat prices.

SOYBEANS

Table with columns for Commodity, Price. Includes Soybean prices.

CORN

Table with columns for Commodity, Price. Includes Corn prices.

WHEAT

Table with columns for Commodity, Price. Includes Wheat prices.

LONDON STOCK EXCHANGE

Equities resist interest rate alarms

UK EQUITIES stood up relatively well to yesterday's onslaught on sterling as some market strategists took the view that the UK Government will do its utmost to stand out against pressure from the foreign exchange markets for another rise in domestic interest rates. Shares gave ground, but turnover remained low, and market opinion was nervously balanced towards the interest rate equation.

Once again, losses in equities were restated by traders' awareness that the high headline rates are at present unwelcome to sellers and often opportunistic buyers of leading stocks. While there were falls across the

which advanced strongly last week. Equities opened steadily, sustained partly by expectations of further strength in dollar stocks and partly by internal market factors as the trading programme of the previous session was unwound.

But all other factors were thrust aside when the pound began to slide below the 91 sterling rate index figure, and three month domestic money rates moved up towards 14% per cent. Sterling index rate 90 is regarded as a 'trigger' level for the UK monetary authorities.

By late yesterday morning, the domestic money markets

were hinting at base rate rises of two or even three points, and equity investors retired to the sidelines. Without seeing much significant selling pressure, the stock market slid away to show a fall of just over 22 points on the FT-SE scale.

The Bank of England's signal at midday that it did not want rates to rise yesterday brought an immediate rally in equities, which was taken a stage further when Mrs Thatcher reiterated her endorsement of the policies of Mr Nigel Lawson, the Chancellor of the Exchequer. The FT-SE index closed 15.3 down at 2,128.25. Share volume picked up to 468.2m from Monday's 381.1m but was still at the light end of the recent range.

Beneath its readiness to believe that domestic rates may be held steady at 14 per cent - at least for the present - the stock market remained very nervous. "The chances of a rise in rates must still be over 50 per cent," said Mr John Reynolds at Prudential-Bache.

Sterling could face further risks later this week when UK data on wage costs and, in particular, on domestic inflation is due. Tomorrow brings the US trade figures for April, which are likely to spark off renewed activity in the currency markets.

FINANCIAL TIMES STOCK INDICES

Table with columns for Stock Indices (Government Secs, Fixed Interest, Ordinary, Gold Mines) and Stock Indices (Ord. DL Yield, PVE Radio, SEAO Bargains, Equity Turnover, Equity Bargains, Shares Traded). Includes high/low values and percentage changes.

S.E. ACTIVITY

Table showing S.E. Activity with columns for Indices (Jun 12, Jun 8) and values for Gilt Edged Bargains, Equity Bargains, Equity Value, 5-Day average, and Gilt Edged Bargains.

London Report and Index Share Index Tel. 0699 12301

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume in major stocks with columns for Stock, Value, Change, and % Change. Lists various companies like British Telecom, British Airways, etc.

Cautious views on BAA

Dealers were caught unawares when BAA slumped 18, more than 5 per cent, after revealing full year profits 19 per cent better and right at the top end of expectations. It eventually closed 17 down at 941p as 3.2m shares changed hands.

The reason, what one analyst described as a "health warning" from the management, suggesting that profits would be flat in 1991 and 1992. Three specific stories moved about the market that accounting changes over runway maintenance would cost £12m a year, that tightening of airport security would cost £10m a year, and that interest charges arising from the costs of the new terminal at Gatwick would bite into profits to the tune of £25m in 1991.

Analysts were united in playing down the first two of these, claiming that price rises within Government-imposed limits would be a large proportion of the outlay, but they were divided over the impact of the last. On the bullish side, Mr Ian Wild and Ms Jennie Younger, the transport team at BZW, argued that BAA's property operations would start delivering a profit stream at precisely the right time to counteract the Stansted charges.

But Mr Richard Finch at Citicorp Scrimgeour Vickers said that the message from BAA was to be cautious. "It's a good long term bet, but where are the buyers now?" he said. Mr Stephen Clapham of Hoare Govett, BAA's brokers, said that the market had not worked out whether BAA was a thriving property company or a still regulated utility riddled with uncertainty over an OAT investigation.

All three analysts are edging up their forecasts for the current year's profits to around the £24m mark.

making 12.5p for the year, was also at the very top end of forecasts.

Dealers said the Warburg figures took the market completely by surprise and were accompanied by a burst of buying interest which saw the share price race up to 330p at one point before easing a shade to close at net 13 higher at 326p. "What pleased the market most was the fact that Warburg's equities trading business showed a profit - a remarkable achievement given the recent massive overcapacity," commented one sector specialist. Mr Chris Smith, merchant banking analyst at BZW, said Warburg continues as the pick of the sector for long-term hands, but if you expect more speculative activity in the sector, as we do, then Warburg are not expected to be a target.

Racal ahead

Shares of Racal Electronics and the group's 80 per cent-owned Racal Telecommunications, among the best performing FT-SE issues since the latter's flotation last October, were higher after both companies announced preliminary results which pleased the market.

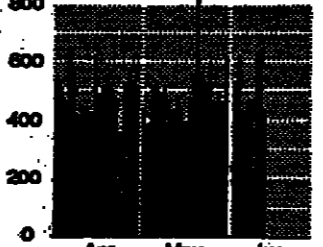
Electronics' pre-tax profits came out at £177.5m, below the top end of the range of City forecasts which had gone as high as £225m. The group's 80 per cent-owned Racal Telecommunications, among the best performing FT-SE issues since the latter's flotation last October, were higher after both companies announced preliminary results which pleased the market.

Telecom's numbers were well ahead of analysts' estimates, with pre-tax profits of £24.55m, compared with forecasts generally in the area of £22m to £20m. Racal Electronics' shares were up 10p, ahead, even before the announcement of the results. Pre-tax profits were £24.55m, compared with forecasts generally in the area of £22m to £20m.

FT-A All-Share Index



Equity Shares Traded



unchanged on 105p at the close.

The excellent figures from SG Warburg helped steady most of the other merchant banks, but Morgan Stanley were upset by a persistent seller and talk that there was plenty of the stock on offer around the market and eventually fell 8 to 262p.

Most of the life assurance stocks declined, but Sun Life moved against the overall trend, adding 10 at 955p on news that French insurance group has increased its stake in the UK life group by just over 0.5 per cent, or 303,000 shares to 20.21 per cent.

Sturdy US buying of Bime Arrow was topped up by keen UK sellers. The stock ended a shade weaker at 90p on a heavy turnover of 5m shares. Telecom shares settled 14 higher at 519p, after 525p on turnover of 1.5m.

NEW HIGHS AND LOWS FOR 1989

Table listing new highs and lows for 1989 with columns for Stock Name, High, and Low.

Co-ordinating central functions for Glaxo

Dr Frans Hamer has been elected to the board of GLAXO HOLDINGS from July 1. He is managing director of Glaxo Pharmaceuticals, the group's UK subsidiary. The company says that Dr Hamer's primary task will be to formulate the group's product development and commercial policies and to co-ordinate all central functions. A Swiss national, Dr Hamer joined the group in 1981 as area controller, southern Europe, and before that worked for the Schering Plough Corporation as general manager in Sweden, the UK, and Portugal.

PROCTER & GAMBLE, Goforth, has promoted Mr L.E. Casse to the board. He is product development department manager.

FLEMING PRIVATE ASSET MANAGEMENT has appointed Mr Charles Macfarlane as sales and marketing manager.

NATIONAL & PROVINCIAL BUILDING SOCIETY has appointed Mr Clifford Stanley as project manager, client and liaison. He was a project manager with Midland Bank. The Society has appointed two business development managers in the group business development unit: Mr Robin Connell and Mr Christopher Bovard.

APPOINTMENTS

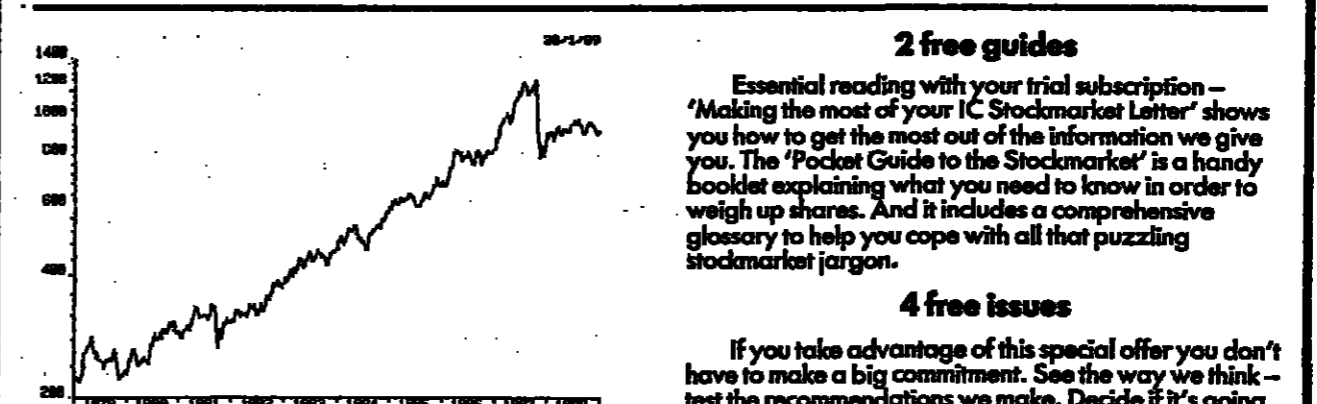
Mr A.M. Baker, secretary of the ASSOCIATION OF BRITISH INSURERS' general insurance council, and manager, general insurance and international affairs, has become managing public affairs on July 21 when Mr Robba French retires. Mr V.C. Bance, legislation manager, will take over from Mr Baker.

Mr John G. Gallagher has been appointed vice president of SCI SYSTEMS INC, responsible for the SCI UK, Irvine, Ayrshire, and for the new plant at Fermoy, Southern Ireland. SCI Systems Inc is based at Huntsville, Alabama, US, and Mr Gallagher was the company's first UK employee when it started at Irvine in 1984.

Mr Paul Clayman, formerly UK operations director, has been appointed deputy managing director of MAPPEIN & WEBB, with specific responsibility for the company's shops in Japan, and the new wholesale division; Mr Alan Smith, associate director, becomes general manager for UK branches; Mr Tom Goldstark is promoted from head of special projects to marketing director; a new post, At Garrard & Co Mr Richard Jarvis has been appointed deputy managing director, with specific

responsibility for operations and marketing; Mr David Jones becomes a director in addition to his directorship of Maplin & Webb; Mr Nicholas Winton and Mr Bryce Leatherdale become associate directors. Mr David G. Perry, chief executive of John Waddington, has been appointed a non-executive director of WHITEBOFF. VALIX GROUP has appointed Mr Christopher Storey (left), company secretary since 1979, to the main board. Mr Tim Walker (right) becomes group financial director.

EXPERT ADVICE ON THE STOCK MARKET FREE FOR 4 WEEKS



Money to invest? The stockmarket yields the best returns if you know how to handle it. A glance of our graph shows how UK ordinary shares have performed over the past ten years. From the beginning of 1979 to the end of 1988, the increase was 321 per cent! That does not include dividends received and is despite the highly publicised stockmarket collapse in October 1987.

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As part of Financial Times Magazines and sister publication to Investors Chronicle, we have strong City connections and enormous research resources which other tipsters cannot hope to match. We have 40 years' experience of fluctuating markets behind us!

Each week we brief you on the significance to the stockmarket of economic, financial and political developments around the world. We advise you on shares to buy and to sell. We give you new recommendations each week, and update you regularly on previous ones. You can be sure our recommendations are the products of careful selection and assessment, backed by real knowledge and understanding.

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FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-7128

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Abbey Unit Trust, Abbey Unit Trust, etc. with columns for Name, Type, and Price.

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GUIDE TO UNIT TRUST PRICING. This section provides detailed information on how unit trust prices are calculated, including details on bid and offer prices, and the role of the FT Cityline service.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Main table containing unit trust information with columns for Name, Price, and other details. Includes sub-sections for 'MANAGEMENT SERVICES', 'OFFSHORE AND OVERSEAS', 'GUERNSEY (SI RECOGNISED)', 'LUXEMBOURG (SI RECOGNISED)', and 'JERSEY (SI RECOGNISED)'.

MANAGEMENT SERVICES

OFFSHORE AND OVERSEAS

GUERNSEY (SI RECOGNISED)

LUXEMBOURG (SI RECOGNISED)

JERSEY (SI RECOGNISED)

Table listing various unit trusts under the 'MANAGEMENT SERVICES' section, including names like 'Prudential Assurance Co Ltd' and 'Scottish Life Assurance Co Ltd'.

Table listing various unit trusts under the 'OFFSHORE AND OVERSEAS' section, including names like 'Noble Leveson & Partners Ltd' and 'O'Halloran & Co/Cumbryville'.

Table listing various unit trusts under the 'GUERNSEY (SI RECOGNISED)' section, including names like 'Allied Dunbar International Fund Mgrs' and 'Allied Dunbar Overseas Fund Mgrs'.

Table listing various unit trusts under the 'LUXEMBOURG (SI RECOGNISED)' section, including names like 'Allied Dunbar Overseas Fund Mgrs' and 'Allied Dunbar International Fund Mgrs'.

Table listing various unit trusts under the 'JERSEY (SI RECOGNISED)' section, including names like 'Allied Dunbar Overseas Fund Mgrs' and 'Allied Dunbar International Fund Mgrs'.

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FT UNIT TRUST INFORMATION SERVICE

Table containing FT Unit Trust Information Service data, including columns for fund names, share prices, and performance metrics. Sub-sections include 'ISLE OF MAN', 'LUXEMBOURG', and 'OTHER OFFSHORE FUNDS'.

LONDON SHARE SERVICE

Table containing London Share Service data, including columns for fund names, share prices, and performance metrics. Sub-sections include 'BRITISH FUNDS', 'BRITISH FUNDS - Contd', 'COMMONWEALTH & AFRICAN LOANS', 'FOREIGN BONDS & RAILS', and 'AMERICANS'.

Table containing Money Market Bank Accounts and Money Market Trust Funds data, including columns for account names, interest rates, and fund details.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-225-2128

INSURANCES - Contd. Table listing various insurance companies and their share prices.

PAPER, PRINTING, ADVERTISING - Contd. Table listing companies in the paper and printing industry.

TEXTILES Table listing various textile companies.

TRUSTS, FINANCE, LAND - Contd. Table listing trusts, finance, and land-related companies.

OIL AND GAS - Contd. Table listing oil and gas companies.

MINES - Contd. Table listing various mining companies.

LEISURE Table listing leisure and entertainment companies.

PROPERTY Table listing property-related companies.

TOBACCO Table listing tobacco companies.

TRUSTS, FINANCE, LAND Table listing trusts, finance, and land-related companies.

OVERSEAS TRADERS Table listing overseas trading companies.

THIRD MARKET Table listing third market trading data.

MOTORS, AIRCRAFT TRADES Table listing motor and aircraft trade companies.

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NOTES: Stock Exchange listings... Dividend dates... Financial ratios... and other market-related information.

REGIONAL & IRISH STOCKS: Table listing regional and Irish stock prices.

TRADITIONAL OPTIONS: Table listing 3-month call rates for various sectors.

This service is available to every Company dealt in on Stock Exchange... and other market-related information.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Sterling continues to fall

STERLING FELL sharply in currency markets yesterday as investors tested the UK Government's resolve to take whatever measures are necessary to keep the pound steady. The outcome was a fall by sterling to its lowest level since February 1987 against the dollar, a 15-month low in D-Mark terms, and no change in official lending rates.

about the apparent rift between Mrs Margaret Thatcher, the Prime Minister, and Mr Nigel Lawson the Chancellor, on economic policy. The situation was not helped by comments on Monday by Mr Lawson on his continued desire for putting the pound into the exchange rate mechanism of the European Monetary System, something that Mrs Thatcher and Sir Alan Walters, her personal financial adviser, are not yet committed to.

low of 90.5 before closing at 90.8, still down from 91.0 at the opening and 91.2 on Monday. Sterling closed at \$1.5160, down from \$1.5356 on Monday. Against the D-Mark it fell to DM3.0725 from DM3.0900 and Y26 in yen terms from Y27. Elsewhere, it finished at SF2.6550 from SF2.6775 and FF10.4150 compared with FF10.4650.

FINANCIAL FUTURES

Weak pound prompts selling

SHORT STERLING futures continued to weaken in active trading on Liffe yesterday, as traders feared that the pound is set for a further period of weakness. The September contract traded over 40,000 lots, opening at the day's peak of 85.57 and falling to a low of 85.27.

There was a partial rally as rates on the cash money market fell back, but still finished higher on the day. The slight easing of pressure, after inter-

est rates moved up sharply in early London trading, encouraged dealers to take profits in futures, but without any conviction that the market has seen the worst. Technical support levels have all been broken, as far as short sterling is concerned, and while the market remains so nervous about the pound and interest rates there still appears to be scope for a further fall.

EMU EUROPEAN CURRENCY UNIT RATES

Table with columns: Currency, Unit, Rate, % change, % change against ECU, Divergence %.

STERLING INDEX

Table with columns: Date, Index, % change, % change against ECU, Divergence %.

CURRENCY RATES

Table with columns: Currency, Bank, Bid, Offer, % change.

CURRENCY MOVEMENTS

Table with columns: Currency, Bank, Bid, Offer, % change.

OTHER CURRENCIES

Table with columns: Currency, Bid, Offer, % change.

MONEY MARKETS

Rates below peak

INTEREST RATES finished below the day's peak on the London money market yesterday, on speculation that the UK authorities may be more willing to allow sterling to fall than to sanction another rise in bank base rates. Three-month sterling interbank trading eased back to finish at 14 1/4-1/4 per cent compared with 14 1/2-1/2 per cent on Monday.

POUND SPOT-FORWARD AGAINST THE POUND

Table with columns: Currency, Bid, Offer, % change, % change against ECU, Divergence %.

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

Table with columns: Currency, Bid, Offer, % change, % change against ECU, Divergence %.

EURO-CURRENCY INTEREST RATES

Table with columns: Currency, Term, Rate, % change.

EXCHANGE CROSS RATES

Table with columns: Currency, Bid, Offer, % change.

FT LONDON INTERBANK FIXING

Table with columns: Currency, Bid, Offer, % change.

MONEY RATES

Table with columns: Currency, Bid, Offer, % change.

LONDON (LIFFE)

Table with columns: Contract, Bid, Offer, % change.

CHICAGO

Table with columns: Contract, Bid, Offer, % change.

EUROPEAN OPTIONS EXCHANGE

Table with columns: Contract, Bid, Offer, % change.

BASE LENDING RATES

Table with columns: Bank, Rate, % change.

LONDON MONEY RATES

Table with columns: Currency, Bid, Offer, % change.

SWISS FRANK (SME)

Table with columns: Contract, Bid, Offer, % change.

THREE-MONTH EURO-DOLLAR

Table with columns: Contract, Bid, Offer, % change.

THREE-MONTH EURO-DOLLAR

Table with columns: Contract, Bid, Offer, % change.

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JOTTER PAD. Prices taken at 5pm and change is from previous close at 9pm.

CROSSWORD No.6,959 Set by GRIFFIN. 1 Live and work in a development plant (7).

CROSSWORD No.6,959 Set by GRIFFIN. 1 Live and work in a development plant (7). 2 Something thrown by a woman? I'll say (7).

WORLD STOCK MARKETS

Table of stock market data for various countries including Australia, France, Germany, Italy, Netherlands, and Switzerland. Columns include stock names, prices, and changes.

Table of stock market data for Canada, including Toronto and Montreal markets. Columns include stock names, prices, and changes.

Table of stock market indices for New York, Dow Jones, and various international indices. Columns include index names, values, and changes.

Table of stock market data for Japan, including various Japanese stock indices and individual stock prices.

Table of stock market data for Australia, including various Australian stock indices and individual stock prices.

Table titled 'TOKYO - Most Active Stocks' showing trading volume and price changes for major Japanese stocks.

Advertisement for 'Travelling by air on business?' featuring the Financial Times logo and contact information for travel agencies.

Large advertisement for the Financial Times featuring a camera lens graphic and the headline 'To keep the world in focus...'.

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices. Columns include High, Low, Stock, Bid, Ask, and Change. Includes sub-section 'Continued from previous Page'.

OVER-THE-COUNTER

Needag national market, 3pm prices June 13

Table of Over-the-Counter prices. Columns include High, Low, Stock, Bid, Ask, and Change. Includes a detailed list of various stocks and their market data.

AMEX COMPOSITE PRICES

3pm prices June 13

Table of AMEX Composite Prices. Columns include High, Low, Stock, Bid, Ask, and Change. Lists various stocks traded on the American Stock Exchange.

Advertisement for HATT REGENCY BRUSSELS. Text: 'It's attention to detail... Complimentary copies of the Financial Times are available for business guests staying at the Hatt Regency in Brussels.' Includes logo for HATT REGENCY BRUSSELS and FINANCIAL TIMES.

AMERICA

Dollar effect triggers sharp losses

Wall Street

THE FIRST concrete sign that the strong dollar may have started denting corporate profits sent the stock market sharply lower yesterday, writes *James Bush in New York*.

The selling was most marked in the pharmaceuticals sector following the statement by Pfizer that it expected its second quarter earnings to fall by between 30 per cent and 40 per cent. Analysts had expected a modest decline in earnings because of a large build up of inventories during the first quarter, competitive pressures and the strong dollar. The forecast from Pfizer was far worse than expected.

At 2pm, the Dow Jones Industrial Average was quoted 16.04 lower at 2,502.50 on moderate volume of 108m shares. The broader Standard & Poor's 500 index was 2.65 lower at mid-session at 233.59, the Amer-

ican Stock Exchange Index was down 2.33 points at 383.56 and the Nasdaq Composite declined 3.65 points to 443.74.

Falls in other indices provided evidence that Pfizer's announcement had led to a more general re-evaluation of the outlook for corporate earnings. For some time now, analysts have been wondering when the stock market would start to worry about earnings, given a broad declaration in the economy and a strong (and rallying) dollar.

The substantial rally this year has been based on relief that the economy is slowing and that, therefore, inflation will soon peak: corporate earnings have not been an issue. That seemed to change yesterday.

Despite repeated reports of intervention by the US Federal Reserve in New York yesterday, the dollar held at firm levels of Y148.00 and DM2.0180 at mid-session. This was well off

earlier highs but there has still been little dent in the dollar's overall strength.

The selling in the stock market came against a background of a falling US bond market which fell prey to profit-taking after its enormous rally over the last week. At mid-session, the benchmark long bond was quoted a full point lower.

Pfizer itself plunged 3 3/4% to \$57, Merck dropped 1 1/4% to \$69, Schering-Plough fell 1 1/4% to \$89 and Eli Lilly lost 1 1/4% to \$57.

Semiconductor stocks were also lower yesterday after a report showing that chip orders had softened in May. Motorola fell 1 1/4% to \$53 and Texas Instruments lost 3/4% to \$42.

Among individual stocks, Time piled on more gains, quoted higher at \$182, on speculation that a number of companies and investment groups may be interested in bettering the

\$10.7bn offer from Paramount. General Electric was the prime focus of speculation after an analyst at Drexel Burnham Lambert apparently said that GE might be interested in bidding for Time. Its stock fell 1 1/4% to \$92. Paramount meanwhile added 1/4% to \$77 and Warner Communications, whose agreed merger with Time is currently in doubt, fell 1/4% to \$33.

Ashton-Tate fell 1/4% to \$18, after the company said it expected a second quarter loss of about \$15m and might also post a loss in the third quarter.

Canada

CONCERN about forthcoming US statistics, together with falls in leading markets, sent Toronto stocks down at mid-session. The composite index slid 18.1 to 3787.1, declines leading advances 270 to 158 on volume of 11.5m shares.

Mexican bolsa jumps on raised debt deal hopes

Richard Johns puts the latest surge into perspective

THE GAP, though narrowing between Mexico and its commercial bank creditors on how to achieve a substantial reduction in the cost of servicing \$54bn of public sector debt is still a very wide one.

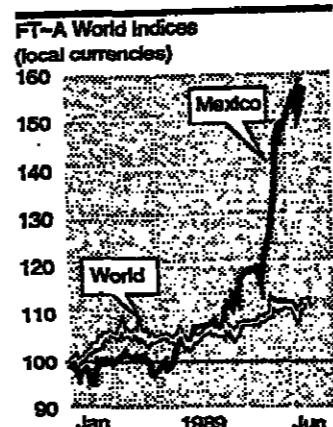
But the Bolsa Mexicana de Valores, at least, has shown itself increasingly confident of a successful outcome, laying the basis for a quick resumption of sustained economic growth.

On May 26 the index broke through the 300,000-point barrier at a time when interest rates had been pushed up to their highest point for more than a year largely because of two years of capital flight. This Monday the index scored its biggest one-day rise since October 1987 crash, jumping 12,306 to 333,910 - up 64 per cent on its low this year of 203,738, reached on January 10.

The main reason for this remarkable surge has been a growing conviction that the Government will reach a deal involving a substantial cut in net transfers abroad.

Oddly, the Mexican index faltered in January after the arrest of Mr Joaquin Hernandez Galicia, the seemingly all-powerful former boss of the petroleum workers. It did so again in February on the detention of Mr Edouardo Legorreta, chief of Operadora de Bolsa, together with three other brokerage executives, on charges of irregularities during the 1987 boom and crash.

However, the subsequent investigation of 148 employees and representatives of broker-



payments on commercial debt principal, the \$1.96bn World Bank loan package, the easing of rules on foreign investment, and rescheduling by the Paris Club of official creditors.

The foreign investment regulations will allow non-Mexican individuals and institutions to invest in the bolsa, although they do not permit them to take control of any quoted companies or to have any voting rights. Access will not be possible until the Mexican Brokerage Houses Association has worked out a system of registration of foreign shareholders.

Another stimulus to the market has been a plan by the National Securities Commission to increase liquidity in what remains a very thin - and therefore volatile - market. Only about 30 of 200 quoted stocks trade actively.

Company reports for 1988 in general have done nothing to undermine confidence. Indeed, they have indicated great resilience in the face of a price freeze, lowered tariffs and a meagre 1.7 per cent economic growth.

A recent analysis by the newsletter Mexico Service showed average sales of 88 companies up by 106 per cent in 1988 - only slightly below a rise in the national producer price index of 108 per cent. Allowing for inflation, it calculates that real profits advanced by a healthy 112 per cent.

What at first sight appear to be astonishing results, however, are accounted for largely by the methodology used in calculating percentage changes from loss to profit - a swing

from a 100m peso loss to a 100m peso profit has been recorded as a 200 per cent gain. The methodology has justification, in so far as it reflects the remarkable turnaround of a number of large companies as a result of debt rescheduling.

The fixed peso-dollar parity for 10 months of 1988 had a positive - although non-monetary - effect on balance sheets of companies with dollar debts, which, at interest rates far below those prevailing in Mexico, resulted in high negative real interest rates. These were calculated at minus 25 per cent by the Grupo Alfa, the country's largest holding company, which attributed half of its net income to extraordinary, non-recurring items.

The paradox is that the 300,000-point breakthrough occurred in a week when the interest rate on Cetes - the 28-day Treasury bills which are the most popular and predominant money market instrument because of their liquidity - was at its highest for over a year, yielding a real interest rate of about 3 per cent a month. At last week's auction they rose to 56.64 per cent.

To put the bolsa in perspective, it should be emphasised that trading in shares last year accounted for only about 2 per cent of all security market dealings and in the last week or so for a mere 1.5 per cent.

With the average share price still at only 75 per cent of book value - reckoned to be a better indicator of worth than price/earnings ratio because of problems with inflation accounting - the rally can hardly be said to have reached speculative proportions.

It should certainly be regarded as a vote of confidence in the future of the Salinas administration, however, as well as a sign of faith in the commercial bank creditors' willingness to compromise. And it raises the possibility, at least, of a substantial return of flight capital at some point in the future.

Investing in Mexico: Mexican Economy and Financial Markets by Timothy Hayman. Published by Editorial Milenio, price \$24. Available by mail order from Rio Mississippi, 62 Mexico DF 06500.

EUROPE

Fiat drives Milan to another peak

TRADING was subdued in most of Europe but Italian shares continued the post-run, writes *Chris Marcks in London*.

MILAN surged to a high for the year in strong volume centered on blue chips Fiat, Pirelli, Generali and CIR.

The June trading account closes today and people are taking a bullish view of the next account. Many people are attributing the market's rise to the pulling effect of Fiat, but there must be more to it than that, said an analyst.

Volume was estimated at more than 1.5bn shares. The Coint index climbed 7.02 to 638.62.

Fiat ordinary rose 2 per cent at the fix to L8.982 and continued its advance in later trading to L9.955.

FRANKFURT continued to mark time amid further profit-taking on the gains of the past two weeks and caution about this week's economic numbers from the US. Interest switched from leading blue chips to special situations.

The FAZ index fell 2.25 to 597.57, while the DAX index

lost 7.56 to 1,429.11 in moderate volume worth DM4.4bn.

Investors were hesitant in the face of yesterday's US retail sales figures, which came after the bourse closed, and the US April trade data and Bundesbank council meeting, both tomorrow. Sunday's European elections, which could bring further setbacks for the centre-right coalition, is another short-term obstacle.

BMW fell DM12 to DM568.50 on profit-taking after a sharp climb. Retailer Asko dropped DM43 to DM601 on news of a tax investigation. The Ceat index was active, with Viag up DM10.70 to DM331 and RWB gaining DM6.30 to DM303.50. There was speculation, denied by WestLB bank, that it was seeking to sell its more than 40 per cent stake in the metal group, up DM8.50 to DM308. RWB and Viag were rumoured to be buying.

PARIS was fairly quiet, with volume estimated to be similar to Monday's FF1.86bn, and shares ended slightly lower.

The OMF 50 index eased 2.11 to 1,749.06 and the CAC 40 lost 1.23 to 1,749.81. The opening CAC General was down 1.7 at 484.6.

Hotel group Accor was strong, rising FF17 to FF718 amid speculative buying. The electronics sector showed some gains, with Cronet, military and space equipment maker which is merging with some Thomson subsidiaries, up FF33 at FF7653. CSEE, telecommunications and armaments company, rose FF76.80 to FF7410 on rumours of new orders.

Peugeot fell FF23 to FF1.645, after a newspaper article about US losses.

AMSTERDAM suffered towards the end of a dull but steady session from further losses on Wall Street. The CBS tendency index fell 0.6 to 186.1.

Hoopovers, the most actively traded stock, closed FI 1.40 higher at FI 111, but off its day's best. DAF, recently floated truck maker, lost 90 cents to FI 56.10.

ZURICH closed mixed to easier as shares slipped from

highs in lively profit-taking. Gibco Geigy, which declined on Monday it had no intention of using its SF3.5bn in cash for making any acquisitions, saw its bearers fall SF25 to SF33.95.

MADRID eased on profit-taking after reaching another high for the year on Monday. Turnover remained healthy at about \$120m and the general index was off just 0.24 at 315.90.

The latest domestic inflation figures are due on Friday and this is causing a bit of trepidation as usual, said one broker.

BRUSSELS ended slightly higher, FF1.82, after France's Smecca confirmed it was taking a 51 per cent stake in subsidiary FN Motears.

STOCKHOLM reached a new high, helped by a strong rise in Ericsson free B shares, up SKR19 to SKR49 on bullish analyses from Swedish banks. The Affarsvärlden General index added 6 to 1,200.2.

● Johannesburg gold shares were little changed but industrials slightly firmer.

ASIA PACIFIC

Investors' spirits sink as yen falls further

Tokyo

SPIRITS sank further on the Japanese market yesterday as the dollar continued its relentless rise against the yen and share prices drifted lower in listless trading, writes *Michiko Nakamoto in Tokyo*.

The overnight gain on Wall Street gave investors a measure of encouragement in early trading and buying from index funds seemed to spark a rebound on bargain-hunting. The Nikkei average began the day on a buoyant note, rising more than 150 points just after the opening.

But currency concerns once again took over during the day as the yen continued to slip against the dollar. After fluctuating during the day the index closed down 184.46 at 23,215.55. The day's high was 33,555.51 while the low was 33,135.05. Declines more than trebled advances by 705 to 188 while 175 issues were unchanged.

Turnover remained very low at 577m shares, but up from Monday's paltry 343m. The

Toyok index of all listed shares lost 19.62 to 2,464.14 and in London the ISE/Nikkei 50 index shed 1.27 to 1,965.80.

Analysts said investors had more or less come to accept the yen's fall to the level of Y150 to the dollar, but its continuing decline was an undeniable discouragement to the market.

While the dollar's strength was attributed to various factors, there was also growing acceptance that political factors in Japan were contributing to the yen's weakness.

The scandal involving the ex-mistress of Prime Minister Sosuke Uno and the impact it could have on the ruling Liberal Democratic Party's prospects in the elections to the upper house of the Diet (Parliament) were not only negative for the market but were also affecting the yen's weakness.

There was further speculation yesterday about another rise in the official discount rate.

Gains were mainly seen yesterday in issues with good business results and in special situations. Among the former

was TDK, the world's largest maker of magnetic tape, which surged Y250 to a year's high of Y1,750 during the day. TDK attracted attention because of a decision by the Tokyo metropolitan government to use the company's ferrite tiles for the construction of its new head office. The company was also expected to double profits this year and still has a low price/earnings ratio of 32. Even TDK, however, suffered profit-taking and closed up Y100 at Y5,600.

Leading issues remained out of favour in Osaka and the OSE average dropped 315.15 to 32,276.47.

Roundup

ATTENTION again turned in the Asian Pacific markets to Hong Kong, which slammed into reverse after continuing its steady acceleration on Monday.

HONG KONG came under strong selling pressure, particularly from American and UK investors, and lost nearly half the gains achieved in Monday's powerful rally. Some local bar-

gain hunting cushioned the fall in the afternoon.

The Hang Seng index fell 85.02 or 3.5 per cent, to close at 2,355.19 in the first drop since its 22 per cent plunge on June 5. Turnover, at HK\$1.67bn, was well down on Monday's HK\$2.24bn.

"Hong Kong was asking for it," said a regional analyst. "We saw some profit-taking on the back of the bounce. Eventually the sellers were going to get the upper hand."

Blue chips topped the active list. Cheung Kong shed 40 cents to HK\$7.50, Hutchison slipped 25 cents to HK\$4.15, and Sino Pacific A lost 60 cents to HK\$14.70.

AUSTRALIA eased slightly at the end of a quiet trading day after the long weekend. The All Ordinaries index fell 2.6 to 1,541.3.

SINGAPORE ended mixed after an active day's trading rounded off by institutional buying and bargain hunting which enabled prices to recover from earlier losses. The Straits Times Industrial index was up 7.36 at 1,283.64.

Little trade as Brazil reopens

BRAZIL'S stock markets reopened yesterday after the closure on Monday but there was almost no trading, writes *John Barham in Sao Paulo*.

The Government had ordered that dealing in any share would be suspended if prices oscillated by more than 10 per cent.

As a result, trading halted 10 minutes after the Rio de Janeiro and Sao Paulo markets opened.

The authorities said that Mr Naji Nahas, the country's lead-

ing investor who provoked the crisis on the stock markets, would have all his positions cancelled. It also forbade Mr Nahas, Mr Sergio Barcellos, president of the Rio de Janeiro Stock Exchange, and Mr Fernando Carvalho, a leading Rio broker, to leave the country. Mr Nahas' operations are being investigated by police.

Trading in Rio, where Mr Nahas was most active, fell 5.9 per cent to 354,289 points on the index. The exchange reported only 250 deals yesterday morning, 8 per cent of normal volume. Only one of the three most traded shares saw any activity.

An official at the Rio exchange said he expected business to return to normal within a week to 10 days. But he said: "Volume will fall, there will be less liquidity."

One Sao Paulo broker, who praised the decision to limit price movements, said the falling equity market could divert capital to the currency black market and property.

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY JUNE 12 1989					FRIDAY JUNE 9 1989					DOLLAR INDEX	
	US Dollar Index	Day's Change	Pound Sterling Index	Local Currency Index	Day's % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1988 High	1988 Low	Year ago (approx)
Australia (85)	129.78	-0.9	126.13	118.70	+0.0	5.04	130.69	124.80	118.70	157.12	129.28	144.22
Austria (19)	118.92	-0.8	115.57	125.20	+0.4	2.09	119.68	114.11	124.65	157.12	129.28	144.22
Belgium (83)	123.73	-1.1	122.19	131.93	+0.0	4.16	127.08	121.16	131.94	137.10	125.73	123.94
Canada (124)	141.47	-0.2	137.49	123.19	+0.1	3.31	141.70	135.10	123.07	141.80	124.67	124.62
Denmark (36)	180.98	-0.4	175.87	194.01	+0.6	1.74	181.72	173.28	182.30	151.81	165.35	132.68
Finland (28)	139.59	-2.0	135.66	132.25	-0.1	1.58	142.38	135.78	132.38	159.18	125.81	137.79
France (126)	116.44	-1.6	113.16	125.30	-0.5	3.03	118.34	112.83	125.95	122.79	112.57	97.82
West Germany (100)	83.85	-1.0	81.49	88.27	+0.2	2.30	84.89	80.75	88.13	90.40	79.56	78.28
Hong Kong (48)	101.82	-8.0	98.58	101.83	+7.9	9.43	94.09	95.71	94.17	140.53	86.41	108.37
Italy (67)	78.80	-0.5	76.38	85.87	+0.2	2.57	78.97	75.29	86.89	88.88	74.97	71.03
Japan (465)	188.08	-2.7	183.33	158.08	-0.9	0.50	172.72	164.68	159.45	200.11	168.08	174.78
Malaysia (35)	173.20	+1.9	173.18	185.74	+2.5	2.57	174.88	185.72	182.27	155.03	143.35	142.99
Mexico (13)	233.31	+2.2	228.75	651.48	+0.1	0.80	228.24	217.82	618.28	293.31	153.32	170.75
Netherlands (42)	114.52	-0.8	111.30	119.17	+0.2	4.32	115.48	110.11	118.94	122.22	110.83	107.57
New Zealand (24)	92.84	-2.5	90.88	99.66	-0.6	6.22	94.23	91.24	60.03	78.02	62.84	82.81
Norway (28)	170.39	-1.0	165.90	188.93	+1.0	1.79	170.39	162.45	187.48	181.96	124.57	119.53
Singapore (26)	158.06	+3.2	153.61	142.98	+3.8	1.94	170.19	146.06	137.80	141.96	113.35	130.78
South Africa (60)	136.90	-1.8	132.76	124.42	-1.8	4.31	138.66	132.39	128.73	144.86	113.35	130.78
Spain (43)	144.33	-0.4	140.85	143.17	+0.2	3.52	145.48	138.71	142.83	168.17	143.14	164.47
Sweden (35)	152.36	-1.1	151.96	159.01	+0.1	2.18	157.89	150.35	157.40	162.00	138.45	122.57
Switzerland (57)	74.87	-0.9	72.57	81.25	-0.1	2.81	75.38	71.45	81.25	87.73	67.81	81.25
United Kingdom (314)	135.12	-2.2	131.32	131.32	-0.3	4.43	138.12	131.69	131.69	153.33	134.83	132.11
USA (557)	133.13	-0.1	129.39	133.13	-0.1	3.37	133.28	127.07	133.28	133.36	112.13	110.46
Europe (1005)	113.27	-1.5	110.09	115.19	-0.1	3.58	115.00	109.64	113.32	121.70	112.65	110.26
Nordic (125)	151.44	-0.7	147.18	149.90	+0.3	1.90	152.56	145.46	149.42	166.61	137.95	118.24
Pacific Basin (678)	194.08	-2.5	189.45	154.34	-0.7	0.74	189.18	180.35	155.40	194.72	164.06	170.85
Euro-Pacific (1981)	143.82	-1.1	139.17	138.68	-0.1	1.55	146.97	141.27	134.89	137.50	138.06	146.62
North America (681)	131.54	-0.1	129.78	132.52	-0.1	3.36	133.60	127.46	132.55	153.73	112.73	111.25
Europe Ex. UK (691)	98.42	-1.0	96.82	103.20	+0.0	2.91	100.40	95.73	105.19	105.29	96.30	92.84
Pacific Ex. Japan (221)	116.11	+2.0	112.84	107.80	+2.6	4.84	113.88	106.58	104.90	137.65	111.93	123.84
World Ex. US (1978)	143.72	-2.1	138.68	138.20	-0.5	1.75	140.76	139.83	138.68	162.77	143.72	145.73
World Ex. UK (212)	139.35	-1.3	135.47	138.59	-0.4	2.69	141.27	134.89	137.50	148.04	138.06	131.47
World Ex. So. Af. (2378)	139.01	-1.4	135.10	135.54	-0.4	2.28	140.99	134.42	137.02	148.65	138.82	132.11
World Ex. Japan (1980)	125.39	-0.5	121.86	125.45	+0.0	3.50	129.04	120.17	125.47	126.50	114.51	111.65
The World Index (2435)	138.99	-1.4	135.08	136.45	-0.4	2.29	140.97	134.41	138.96	146.51	138.63	132.11

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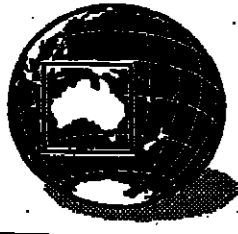
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April 1989

FINANCIAL TIMES SURVEY



As Australia prepares for an election, the political and economic scene has rarely looked

more in limbo. Now the fortunes of 'The Lucky Country' appear more vulnerable than ever to a world downturn, as Chris Sherwell reports here from Sydney.

Facing tough decisions

SOMETIME in the next twelve months, Australian voters will go to the polls to choose between two party political groupings demanding the right to govern. They face a difficult decision: not only will the two sides be almost indistinguishable; the options they offer will also be inadequate.

Indeed, Australia's politics, its economy, its very identity, have rarely looked more in limbo. The country's 18m people, who seem to have everything - fabulous resource wealth, a near-pristine environment, high standards of living and democratic freedoms - may have to give some of that up, simply to retain the rest.

The trouble is, few realise it. And their political leaders, whether from the ruling Labor party or the opposition coalition of the Liberal and National parties, aren't spelling it out. Labor, after six years in government, believes it is doing enough to transform Australia's prospects. The opposition says more is needed, but is struggling to establish its credibility.

The man everyone is watching is Mr Bob Hawke, the Prime Minister. At 59, he is Australia's most successful Labor politician ever, winning

three elections in a row since 1983.

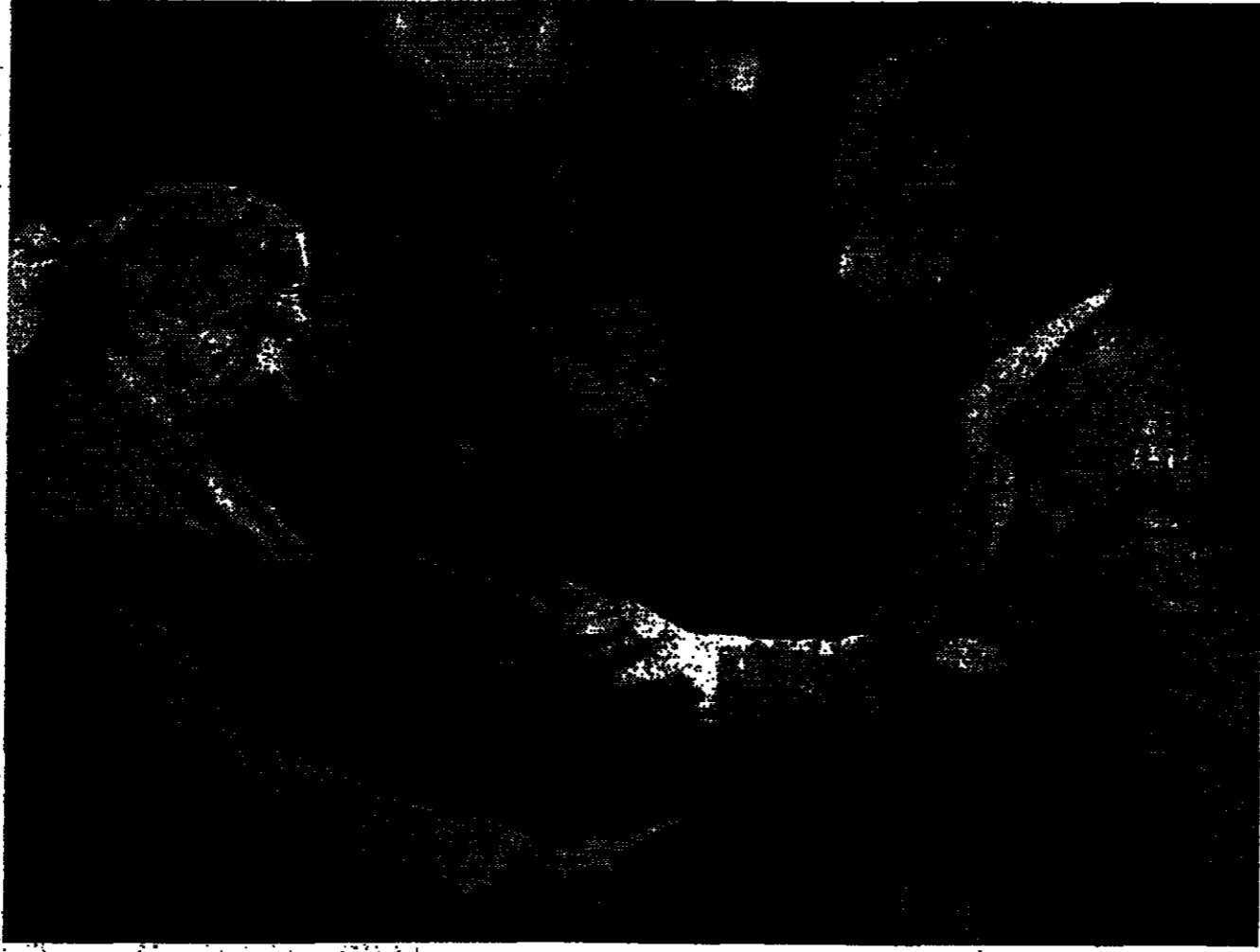
Apart from his sustained popularity and his willingness to delegate, his success springs ultimately from Labor's evolving dominance of the conservative middle ground of Australian politics.

Both by design and through the pressure of outside events, Mr Hawke and his youthful Cabinet colleagues have stamped a new identity on the nation of Labor government.

On the economic front, his strategy of corporatist consensus has seen a flexible jobs and wages pact with the trade unions, deregulation of the financial markets and reforms in work practices to keep business sweet, and a breaking of the old protectionist psychology.

Externally, he has offered unwavering loyalty to the US defence alliance, and flatly rejected a move to the other side of the Pacific, to become a friend and neighbour, New Zealand. He has forged a new style of trade diplomacy, seen most visibly in the efforts of the Cairns Group partners in the Uruguay Round of trade talks. Australia's new premier, the concept of a Pacific OECD.

As a result, Labor has improved the domestic invest-



PLAYFUL "DUEL": Mr Bob Hawke, left, the Australian Prime Minister, and Mr Andrew Peacock, Opposition Leader, "duel" with their scissors in the corridors of Parliament House, Canberra, after the opening of the Press Gallery.

AUSTRALIA

ment and industrial relations climate, stimulated Australian businesses to look abroad, and generally "internationalised" an inward-looking economy. True, its record in creating new jobs owes much to six years of world expansion. The borrowing-and-consuming mentality has also become waning, and Australian corporate mentality is questionable. But the achievements are unmistakable.

Mr Hawke, seeing an outflanked opposition thrown into disarray, is now looking for a fourth victory. Having defeated Mr Malcolm Fraser in 1983, he went on to beat Mr Andrew Peacock in 1984 and Mr John Howard in 1987. This time round, he looks like taking on Mr Peacock again, who was re-elected as Leader of the Opposition last month.

The difference this time, however, is that the govern-

ment is confronting serious problems of its own, both over policy and internally. In a country where the economy dominates all other issues, Mr Hawke's success has depended crucially on Mr Paul Keating, the federal Treasurer. And over the past year the economy has not only slithered into fresh trouble, the two men have also had serious differences.

Back in 1983, Mr Keating's initial strategy of promoting jobs by stimulating growth since the 1981-82 recession, coupled with a persistent slide in commodity prices, provoked a balance of payments crisis which, by 1986, demanded a radical response.

In a famous turn of phrase, Mr Keating warned that the country was in danger of becoming a "banana republic". The Government, to its credit, used the crisis to set about

repairing the damage. Through some deft political management, it imposed public spending cuts, tightened monetary policy, secured further real wage restraint and looked for export gains and import replacement from an Australian dollar, sold down by the markets. The combination might have worked. But the 1987 stockmarket crash and its aftermath upset the calculations. In Australia as elsewhere, the crash provoked fears of recession, and government loosened the reins. But the world economy was still expanding and commodity prices were surging.

Worse, what looked like a blessing for Australia was actually a curse. Domestic demand exploded, and the government took too long and did too little to respond.

The overall result was a burst of consumption and

investment and an import binge. Australia is now heading for a record current account deficit of around \$17bn, or more than five per cent of gross domestic product, while its external debt has swollen to a net \$100bn.

At the same time, Labor is presiding over record 17 per cent mortgage rates and near-20 per cent prime rates, maintaining a tight fiscal policy but implementing long-promised tax cuts.

For Mr Keating, the deterioration, albeit born of growth and investment, is a major setback. In his August 1988 budget he had forecast a continuing decline in the current account deficit, and also a fall in inflation through an ingenious trade-off between tax cuts paid for out of the fiscal surplus and continued wage moderation. Neither has come to pass, and Australia is now

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Editorial production: Michael Withshire. Graphics: Paul Saunders.

more vulnerable to a world downturn than ever.

Equally worrying, Labor has made slow progress on another vital arm of its strategy, the all-important "micro-economic" reforms of key areas of the economy to promote greater efficiency. This was to be the cornerstone of Labor's third term. But the party has obstructed plans to privatise government entities, reform of the docks and coastal shipping has hit the shoals of entrenched interests, and deregulation in other areas like domestic aviation is only inching forward.

To be fair, the earlier financial deregulation has been a great success, while other moves - like tax cuts and planned workplace reforms - offer great hope. But time is not on Australia's side: next on the agenda, whichever party wins government, must be comprehensive reform of the incentive structure of taxes and handouts, with the aim of improving Australia's lamentable savings rate. Yet for fear of a voter backlash, neither party is preparing the ground, especially for a much-needed consumption tax.

Another awkwardness for Labor is the succession. Mr Keating's personal aspiration to take over from Mr Hawke last year, and to lead Labor to victory, was stymied by Mr Hawke's determination to stay on, and provoked a rift between the two.

Mr Hawke now insists he will lead Labor into the next election, with the intention of staying a full term. If he does, the first problem he will face is holding on to Mr Keating.

Labor's worst problem is that it looks tired. With the more stylish Mr Peacock again leading the opposition, the electorate may be tempted to give the coalition a chance, if only for a change. In these circumstances, the outcome of the two sides' fight for power will depend less on policy and more on perception, regardless of their actual capacity to govern or their general competence.

Yet it is this that threatens to be Australia's greatest misfortune, since it is evident that more must be done to bring the economy back under control. On the one hand, Labor's unique strategy of pursuing

structural adjustment slowly and without mass unemployment has run up against a brick wall. To do more on any front risks alienating its traditional supporters altogether.

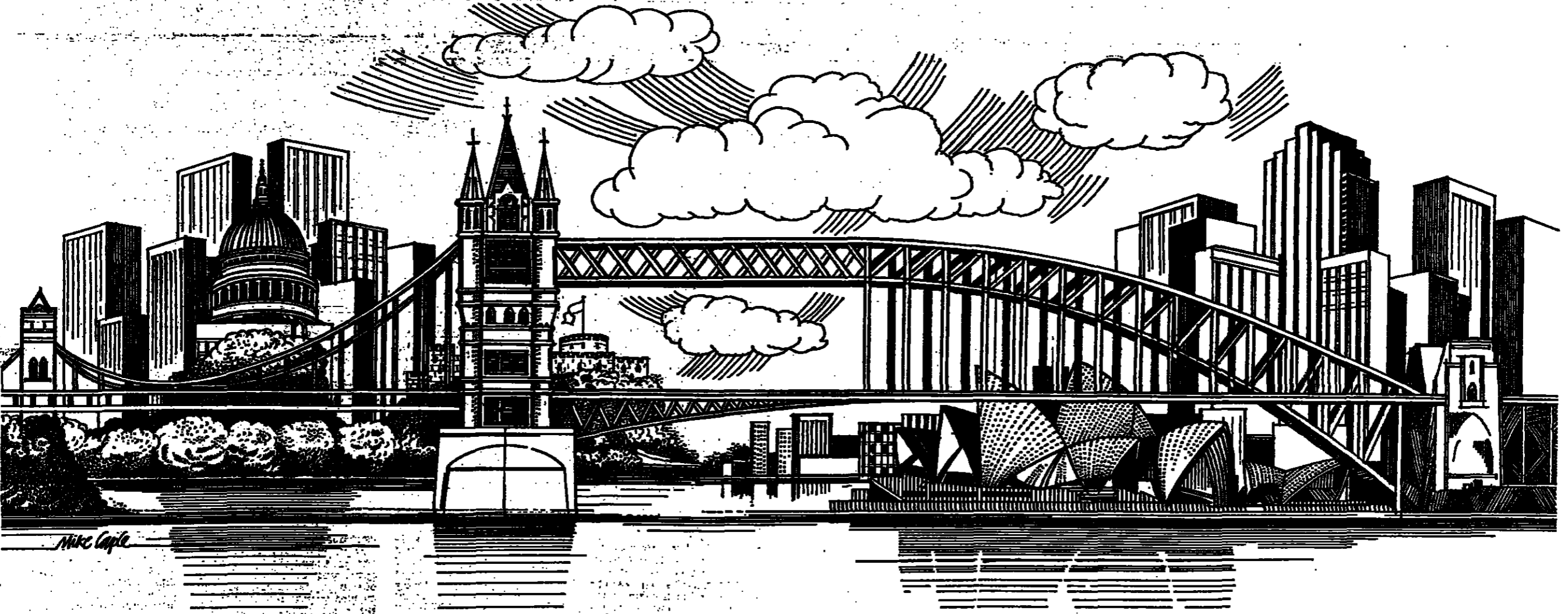
On the other hand, it is far from clear whether the Liberals and Nationals can win majority support or even unite around a position which distinguishes them from the government by committing them to introduce rapidly the reforms Labor has stumbled over - deregulation of the labour market, privatisation and further tax reform.

The two sides must also confront other knotty issues, particularly Australia's overwhelming dependence on farm, quarry and hotel. Its need for imports demands that it export minerals and forestry products, yet environmentalists are successfully campaigning against both, turning all parties "green".

As Australians clearly wish to maintain their comfortable living standards, some difficult choices lie ahead. It is not that Australians are too busy enjoying their sea and sun, or their sport and the Great Outdoors, or their fresh food, great beer and fine wine, to bother with such things. All of that certainly makes a sense of crisis elusive, but it is not universal: plenty of Australians are genuinely battling to make ends meet.

Rather, it is Australians' wonderful but worrying sense of optimism - the well-known "She'll be Right" complacency about events, the unquenchable hope nurtured in all such remarkable lands of opportunity - which encourages them to think that whatever happens, they will simply adapt, much as they have in the past.

They may be right. The long-term future of the "Lucky Country" seems assured by its size, natural wealth and geo-political location. But between last year's bicentennial of its settlement by whites, and the centennial of its unity as a federation in 2001, lies the decade of the 1990s. Political leaders need to encourage Australians to display a greater sense of realism and perspective if it is not to be faced on them by the world outside. Otherwise, what identity they have may not be worth defending.



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AUSTRALIA 2

POLITICS

Rough and dangerous

POLITICS has always been a rough and dangerous business in Australia. It has been becoming more deadly - even suicidal - this year and once again the poor Australian voter faces a general election campaign, its fourth in seven years.

The election may be later this year, it may be next year, but no later - no matter. The campaign is already on, high lighting once again the main flaw in Australia's electoral system: the three-year term which gives a very short time in which to implement tough policies, especially within the embattled economy, between pre-election euphoria and pre-election politicking.

The question of a longer term was put to a referendum last year and lost - not so much because the electorate enjoys going to the polls, but because both major parties incompetently squandered the opportunity for a bipartisan approach for improvement, opting instead for party-political bickering.

There is a lot of bickering in Australian politics. The states argue with the federal government about falling central allocations to the regional capitals' coffers. The factions within the governing Labour Party argue incessantly about the direction of policy.

The opposition Liberal Party has similar factional disagreements but also has to look out for pricks from the National party, its junior coalition partner. Australia is, in short, an

exceptionally healthy and argumentative liberal democracy.

But a new element has entered the usual political calculations: the environmentalists or "greenies" have become a political force with which to be reckoned.

In May, they secured the balance of power in the state elections in Tasmania. The island state is peculiar in its electoral system and proportional representation, which does not obtain in a federal election, helped the greenies to victory.

Nevertheless, nobody regards Tasmania as an off-chance result. It seems clear that environmental issues will be a central theme in the next election. The major parties and their leaders are greening themselves as quickly as possible. Suddenly, nobody loves a tree more than an Australian politician anxious to be returned to parliament.

One reason for the steadily rising voter-interest in the environmentalists independent of the two principal parties.

Opinion polls have repeatedly showed the electorate to be seriously disenchanted with Mr Bob Hawke's Labor Government (although not with Mr Hawke himself), but the Liberal opposition was making no headway at all under its clever but uncharismatic leader, Mr John Howard, and appeared unelectable.

Mr Howard, who is good in Parliament and bad on television which is the wrong way

round in politics these days, was unable to capitalise on the government's economic difficulties.

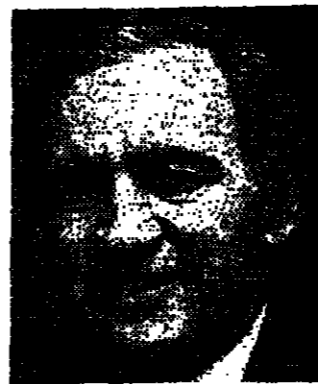
With inflation rising, real wages falling and home loan interest rates at 15 per cent and rising the Liberals would normally have expected to be riding high in the polls particularly as the electors are tired of the Government and some Cabinet ministers are beginning to look and sound very tired of office after six gruelling years of extraordinarily hectic policy-making.

The Liberals' answer was to dump Mr Howard and replace him with Mr Andrew Peacock who was himself ousted as leader by Mr Howard. Both men have lost general elections to Mr Hawke - Mr Peacock in 1984 when his apologists said he campaigned brilliantly, but found Mr Hawke on an extraordinary roll, and Mr Howard in 1987 when his apologists said he would have scuppered the National party's bid to replace its leader, Mr Ian Sinclair, at the time, replacing him with Mr Charles Blunt, a younger and more dynamic, but untested, politician.

Mr Peacock's supporters threw away the chance of a "honeymoon" period in the



Campaigning hard: Mr Bob Hawke (left) and the leader of the opposition Liberal Party, Mr Andrew Peacock.



Labor in 1987, but there are no prizes for losing well. Mr Howard's Parliamentary colleagues dumped him pretty decisively - the vote was 44-27 and there must be something to the view that "if you cannot see a wave that big coming, you should not be at the helm."

For good measure, the National party dumped its leader, Mr Ian Sinclair, at the time, replacing him with Mr Charles Blunt, a younger and more dynamic, but untested, politician.

country by gloating publicly over their coup. Mr Peacock threw away the opportunity for internal party unity by refusing to offer Mr Howard either of the front bench portfolios which he wanted - foreign affairs or defence - and assigned him to the backbench by offering him education instead, to the fury of the Howard supporters.

This may have been a costly mistake as Mr Howard is one of the few opposition heavyweights in parliament and, with the government awash with talent, wasting him on the back benches is not an easily affordable luxury.

But Mr Peacock's real problem is to find some political clothes and dress himself up quickly. The great success of the Labor government under the leadership of its right-wing autocrats, Mr Hawke and Mr Paul Keating, the Treasurer, has been to capture Australia's middle ground leaving its own Left-wing and the opposition high and dry.

There were a few differences between Mr Howard and Mr Hawke - Mr Howard would have speeded up the privatisation timetable, introduced a more restrictive immigration policy and made more noise about labour market reform. But spotting the policy differences between Mr Hawke and Mr Peacock "is like looking for the difference between a rabbit and a bunny," says one observer.

Mr Peacock has already opted for a bipartisan immigration policy and is less exercised about the speed of micro-economic reforms than Mr Howard. His supporters insist that he is a little drier than his reputation and that, as the election campaign gets going, he will harden up on issues, particularly the state of the economy. The Liberals believe that the

combination of the Government's tiredness and lack of popularity, together with the poor state of the economy means they are sure to win the election unless they lose it themselves - "only the Liberals can lose the Liberals the next election," said Mr Peacock. This confidence may be overlooking a couple of important factors in Labor's advantage. One is that although the economy is undoubtedly going to remain in poor shape throughout the run-up to the election, whenever it is, the government controls one or two levers.

As staying in power is ultimately the only goal of any government, these levers can be pulled, if necessary, to electoral rather than economic advantage.

Mr Keating could therefore be expected to raise interest rates higher than economically necessary to enable him to ease them off nearer the election. He could then argue that while things have been tough, they are getting better and the years of pain should not be thrown away.

This would be an interesting test of the theory that the Australian electorate is exceptionally sophisticated, particularly on economic issues. Another important factor is Mr Hawke's personal popularity, which seems to count for a lot. Mr Peacock shows up well but Mr Hawke is starting to acquire the aura of a statesman around his familiar identification with "ordinary" Australians.

To prevent Mr Peacock from stealing Mr Hawke's popular appeal Labor will concentrate from here on in on demoralising the opposition leader's credibility - "Attack Peacock" will be the strategy.

The Liberals have a couple of advantages, too - "if there is so little policy difference, why not throw out the tired Government while the economy is in a mess and let the other side try to make a go of things?" the argument runs.

Also, would Labor voters be electing a Hawke or a Keating government? Mr Keating is heir apparent and very anxious to get his feet into Mr Hawke's boots. Voters might be a good deal less enthusiastic about voting for the acerbic Treasurer as head of government, which may be why Mr Hawke is now stressing his aim to win re-election "with the intention of serving the full term" - even if he does not mean it.

There is a familiar, slightly ho-hum air to all of this which is why the independent environmentalists must be reckoned a serious alternative for disillusioned Labor voters who cannot bring themselves to vote Liberal and despairing Liberal and National voters who will never vote Labor.

Voting is compulsory, so staying home is not an option. Both parties may have to become green indeed, and in deed, to keep their natural constituencies on their side.

Robin Pauley, Asia Editor

AUSTRALIA is "on the map" - by carefully re-assessing and re-ordering its foreign policy priorities. Senator Gareth Evans, the new Foreign Minister, has put his country at the forefront of discussions about the future of world trade, and is establishing Australia as the anchor state of the South Pacific.

In a grandiose statement about the significance of trade in foreign relations, the foreign and trade ministries have been merged, with Mr Michael Duffy, Minister of Foreign Trade Negotiations, becoming effectively Deputy Foreign Minister.

But less dramatic statements are equally important: in contrast to his predecessors, Senator Evans did not make Europe or the US the focus of his first foreign tour, but went instead to the south Pacific and south-east Asia. It was a gesture that was noticed.

Australia's priorities on trade are essentially to try to secure a free and liberal inter-

national trading environment which allows it free, or at least fair, access to markets for its vast range of commodities. This has not always been its attitude; although the agricultural sector has been freer than most, Australia, until Mr Bob Hawke's Labor government took office in 1983, had erected a vast array of trade tariffs and barriers around its industries.

Now, Australia wants a flat playing-field eventually in all sectors, but most urgently in agriculture, where it is a highly competitive low-cost producer - we have, as one of our very highest foreign-policy objectives, a successful outcome of the Uruguay Round of multi-lateral trade negotiations in all fields, including new ones like services and intellectual property, but particularly in agriculture," Senator Evans told the Australian Institute of International Affairs, recently.

Agriculture has been tackled through the Cairns Group of

Robin Pauley reviews new priorities in foreign policy

Anchor of the south Pacific

14 agricultural trading nations, chaired by Australia, which has been a lot more influential and successful in identifying short- and long-term solutions than cycles believed when it was set up.

Australia is now focusing on other foreign trade problems, notably coal, where huge subsidies in some countries - the EC countries (especially West Germany and Britain), Canada and Japan - are distorting the world market.

In 1986, EC coal received about US\$12bn in subsidies, the equivalent of about \$25,000 per employee. Annual subsidies paid to the coal industry in West Germany rose by more than 70 per cent in the four

years to 1988, and Japanese coal subsidies nearly doubled over the same period. The result is that the price of coal in Europe and Japan is about two-and-a-half times the world price.

Australia and the US together account for about 51 per cent of world hard coal trade, yet in recent years West German subsidies have grown by more than the export earnings of either the US or Australia.

Trade meetings, such as the Cairns group, have played a wider role than trying to agree long-term mechanisms to liberalise agricultural trade. The regular meetings have, for example, helped Australia and Indonesia to improve their tra-

ditionally difficult relations. The Indonesians have regarded Australia equally distrustfully, and have never seemed quite to understand that, in a liberal democracy, hostile newspaper articles about a foreign government can neither be banned nor taken to represent government policy. The uneasy relationship is, for now, easier, and both sides seem determined to work at being friendlier.

Mr Hawke has launched a new initiative to give some cohesion to economic developments in the Pacific region, and to underlines his increasing belief that, while Europe remains vital to Australia, the key to the country's future lies within the region. His idea has

been dubbed a Pacific-OECD and, while not intended to replace the OECD, it is a plan for the co-ordinated collection of data, from which long-range strategies based on shared assessments could be based.

"It would not be a trading bloc," claims Mr Hawke and his ministers. It follows a range of other similar ideas, notably from the Japanese, which have so far not borne fruit.

The Hawke plan has drawn a favourable response. The core group of nations would be the six ASEAN states, plus Australia, New Zealand, Japan and South Korea. The US and Canada would also be

included, and so possibly would the "three Chinas" - Hong Kong, Taiwan and China.

The chances are high for a first ministerial meeting towards the end of the year, probably in Canberra just before the Pacific Economic Co-operation Conference (PECC) meeting due to be held in New Zealand in November.

In the south Pacific - the most important geo-political area, from Australia's strategic point of view - Australia has previously been caught off guard several times. The Foreign Ministry had no feel for the military coup in Fiji was imminent or likely in 1987, and when it came there was confusion over the desirable and feasible responses; Soviet and Libyan intentions in the region were over-analysed and misread; relations with the Solomon Islands deteriorated, as did those with New Caledonia and, by association, France.

The new emphasis given by

Senator Evans to the region has started to redress the balance, and most of the island states appear to welcome the new approach - not to mention the economic and defence aid, which the largest and richest state in the region can provide when it thinks and behaves as a part of that region, rather than as some external power.

Which are the two most difficult foreign-policy difficulties are closer to home: Papua New Guinea and New Zealand.

In Papua New Guinea, the persistent habit of changing government makes it difficult to develop close personal ties with the leaders of the former colony.

The problems with New Zealand stem from its withdrawal from the tri-partite ANZUS pact, following the refusal by Mr David Lange's Labour government to allow nuclear-armed or nuclear-powered warships to visit New Zealand's ports.



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MICRO-ECONOMIC ISSUES

So much more still to do

THE HAWKE Government made micro-economic reform its third term centrepiece, and its supporters reel off a list of measures completed or under way. However, the scale of the reforms required to make Australia efficient and competitive is underscored by the fact that the surface has still barely been scratched.

This is partly because the Government is constrained over the speed at which it can move - although not nearly as constrained as it claims - and partly because there is so much to tackle. There has been virtually no micro-economic reform in Australia for 30 years.

In its early years, Mr Hawke's government concentrated on macro-economic changes. Mr Paul Keating, the Treasurer, is fond of saying that "you have to get the big picture right first." (New Zealand's efficient and competitive reforms, the two most important being the liberalisation of the financial markets and the reform of the personal taxation system.)

However, in the four years to 1987, the Canberra government did introduce some micro-reforms, the two most important being the liberalisation of the financial markets and the reform of the personal taxation system.

During the third term, which began in 1987, the Government has decided to tackle a range of subjects, including further improvements to the taxation systems and notoriously uncompetitive sectors such as transport and government enterprises.

The most eagerly awaited transport reform takes effect next year when the "two-airline" policy ends, after which anybody conforming to safety and licence requirements will be able to set up and run an airline in Australia.

Currently, there are only two principal domestic carriers, Australian and Ansett, with the result that fares are among the highest in the world and the services are not structured for passenger convenience. Often both carriers leave within 10 minutes of each other for the same destination, after which neither carrier leaves for hours. It is, unsurprisingly, a heated topic.

But with one solution comes another problem. More carriers

next year will mean more passengers flying at lower fares on more flights making more take-offs and landings. Sydney airport, for example, is already a traveller's nightmare, with inadequate runway capacity and air-traffic controllers taking intermittent disruptive action to protest about staff and equipment shortages.

The vexed issues of coastal shipping and the ports and waterfront are also to be tackled, not without some nervousness. There are only around 4,000 stevedores in Australia, but they have traditionally been organised into an extremely powerful union, which has used its muscle to preserve uncompetitive work practices.

Similarly, unions (often with the collusion of owners) have erected a system of costs, under the protection of the cabotage system, which have forced all but the captive heavy bulk users away from the coastal shippers. It is generally cheaper to ship cargo to another port within Australia.

The Business Council of Australia has described this history as "a Guinness book of records of outrageous work-practice practices and a cost burden for our internationally competitive industries".

By 1992, all industrial sectors except cars and textiles, footwear and clothing, will have tariffs of either 15 per cent (for all those currently over 15 per cent) or 10 per cent (for those currently between 10 and 15 per cent).

The two exceptions have been notoriously protected sectors in Australia, as in many other parts of the world. It is open to debate whether a country of 16m people should be making cars at all; it is beyond debate that five multi-modal makers is too many. Some rationalisation is under way; import quotas have been removed and, by 1992, 87 per cent tariffs will be down to "only" 35 per cent.

Progress is painfully slow in spite of the efforts of Senator John Button, Industry Minister and one of the most forceful advocates of change. Likewise, textiles, footwear and clothing remain highly protected. The best hope is no more than that quotas will have been removed by the early 1990s.

On taxation, the income tax base has been widened and the rates lowered, although the top rate of tax remains 49 per cent

However, the Government is planning to move as gently as possible to try to retain the goodwill and co-operation of the unions. The monopoly afforded by cabotage, which limits coast shipping to vessels under the Australian flag, seems set to continue. Ministers believe that to end cabotage overnight would close

the waterfronts and all coastal shipping through strikes. The only way to abolish cabotage quickly, they believe, would be to put in the army and navy to run the ports and shipping for as long as it took - a move which a Labor government would be unwilling to contemplate.

A substantial excess story has been the reduction of Australia's exceptionally high tariffs, which have been lowered by an average of around 30 per cent.

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On taxation, the income tax base has been widened and the rates lowered, although the top rate of tax remains 49 per cent

(shortly to fall to 47 per cent) and is payable at not much above average earnings. Company tax rates have been reduced from 49 per cent to 39 per cent, and a large number of distorting corporation tax incentives have been abolished.

However, company tax is not adjusted for inflation, with consequent distortions to investment; and the indirect tax system operates against the international competitiveness of Australian business by taxing inputs. This could be alleviated by switching taxation to consumption rather than inputs, a move which would also enable a further substantial shift from direct to indirect taxation.

However, having been denied the chance of introducing a consumption tax at a period of low inflation in 1985, Mr Keating now seems unlikely to have another try until the next period of low inflation which, judging by the present state of the economy, could be some time away.

The Government argues that critics of the micro-economic reforms introduced so far fail to understand how much time it takes to negotiate changes with the unions, implement them and get them through parliament - especially when the issues are all handled by one minister, Mr Ralph Willis, Minister for Transport and Communications (dubbed by one leading Australian economics commentator "minister for wimpiness", because of his failure to promote real competition in coastal shipping).

For example, all 40 regulations introduced in 1981 covering the financial operation of government enterprises have been abolished. The change was agreed in May 1988, but took a further year to get through the administrative and parliamentary obstacle course.

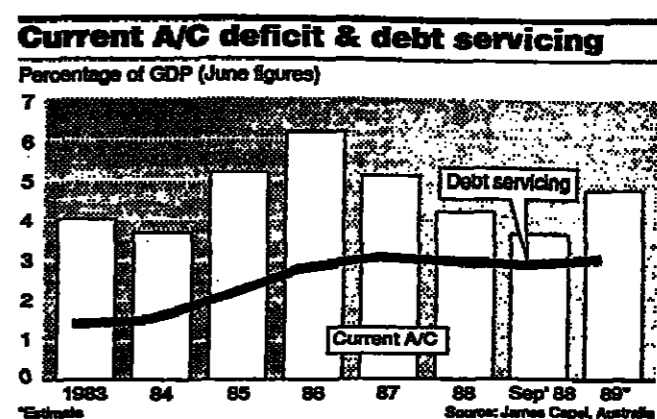
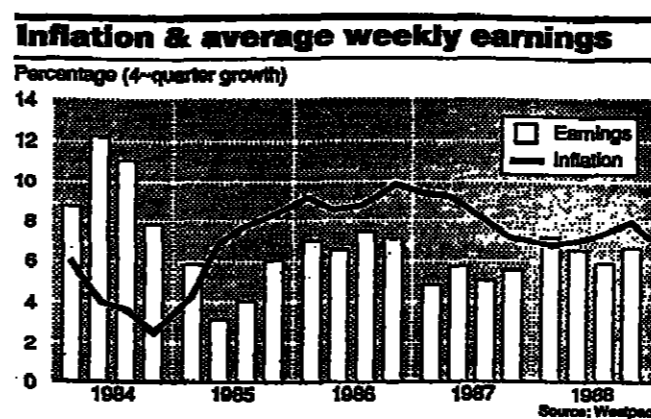
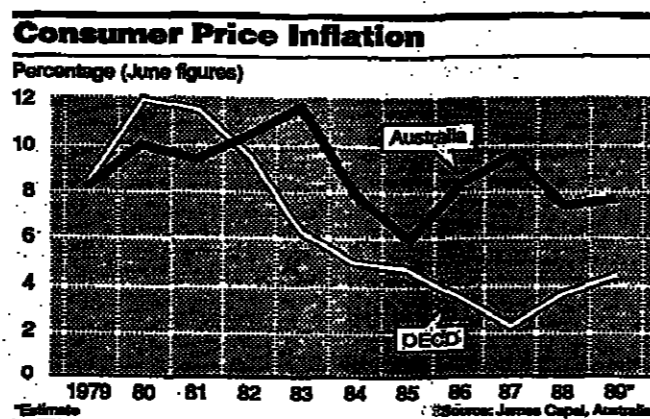
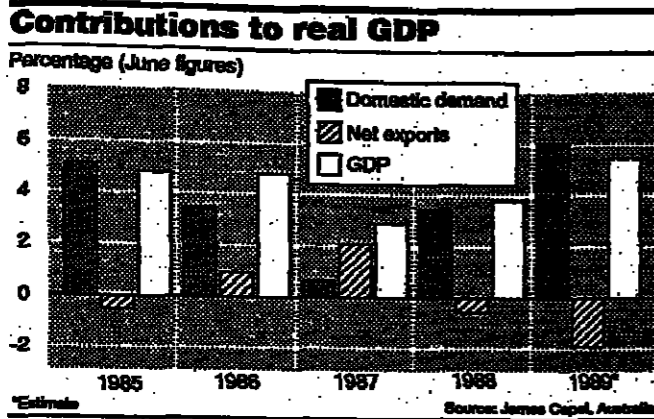
It can be argued that the Government could have introduced more micro-economic reform sooner, and could have been more radical, particularly in improving labour market flexibility. But it is difficult to argue that it is doing nothing substantive, or that it has not made micro-economic reform an important element of its economic policy.

Overview of the economy and key indicators, Page 3

AUSTRALIA 3

Getting the economy off the rocks this time looks harder, says Robin Pauley

In search of calmer waters after a stormy passage



THE AUSTRALIAN economy is mixed deep in crisis and the outlook is awful. Australia has been in this position before - too regularly for comfort. But whenever in the past disaster has appeared, some external factor, usually a turnaround in the terms of trade, caused by the upswing in the commodity price cycle, has steered the economy - if not towards a safe haven - then at least towards calmer waters. Getting off the rocks and back to calm waters looks harder this time. It is not just that the country has an alarming overhang of foreign debt and a ballooning deficit on the current account - the two factors most discussed by what must, by any standards, be one of the most economically liberalised economies in the world. There are two problems in Australia that are potentially much more serious and which seem to be barely discussed at all. Both nevertheless loom large in the worst nightmares of Mr Paul Keating, the Treasurer: inflation remains endemic, and savings levels chronically low.

lems which started towards the end of 1987. Because of international uncertainty and recessionary fears after the 1987 stock market crash, strong corrections were made in Australia only in the spring of 1988 when too little tightening was done too late, particularly on the monetary front. The domestic economy had, by then, built up a tremendous head of steam, with import volumes rising strongly and exports weakening. It has taken a year to start the slow down and the economy is not yet back on track. Eighteen months has been lost from the attempts by Mr Hawke and Mr Keating to restructure the economy with substantial macro and micro reforms. The key objective was to reduce the inefficient and subsidised nature of the economy and to diversify a liberalised economy away from extreme dependence on fluctuations in the commodity cycle. But in addition to other problems, the commodity cycle again wreaked havoc in 1988. It recovered too quickly. The terms of trade soared again, injecting billions of unprogrammed extra dollars into the economy and, crucially, once more the fact that something good had turned up tended to make people believe that perhaps God was after all an Australian.

Industrial disputes rose again, consumer spending took off - especially for expensive imported luxury goods, BMW cars being the latest status symbol of wealth which is being spent but not earned. Credit soared together with expectations. The figures say it all: in the first half of 1989 gross national expenditure grew by 8.6 per cent, outpacing GDP growth of just under 4 per cent. Net imports supplied 5.1 percentage points of the growth in gross national expenditure. Business caught up with a vengeance, after having been extraordinarily slow in responding to the improved conditions for investment created by the Government

between coming to office in 1983 and 1987. In the six months to December, 1987, gross fixed capital expenditure in the private sector increased by 16 per cent followed by 26 per cent in the next half and 9 per cent in the second half of 1988. Much of this investment was replacement of infrastructure and machinery and a lot more was in non-manufacturing sectors such as office blocks. It was all necessary, but was too much at the wrong time, contributing to the overheating. Now the brakes are on with a very tight monetary and fiscal stance. The Government has acted against demand, throttling off imports and investment. The current account deficit should, under

all the constraints now imposed, be reined back - but it is a slow process. The full year deficit for 1988-89 is likely to be around A\$16bn, far above the Budget forecast and moving towards the unsustainable level of 6 per cent of GDP. It will be a further full year before the deficit looks to be back at a sustainable level.

Part of this problem is compounded by the explosion of debt. Australia is the world's third-largest debtor after Brazil and Mexico, with net debt - after deducting foreign exchange and gold reserves - of A\$36bn. The country's gross debt has doubled in three years to US\$122bn - nearly a third of GDP. But it is unrealistic to compare the threat of the debt mountain to those in Mexico and Brazil. More than half of Australia's debt is in the private sector, more than secured by overseas assets, the rest being in the public enterprises such as Telecom and Qantas and the state governments. The federal government's debt burden is modest, even conservative, accounting for no more than about 17 per cent of the total. This means that debt is no exceptional cause for concern. But the gross figures do have serious implications: two-thirds of export earnings go to service the foreign debt and these interest payments mean the current account will be beginning each month with an inmovable A\$1bn in red ink for the foreseeable future. But, taking the view that the debt and current account deficit are manageable leaves inflation and savings as the main threats. Australia, unlike many of its trading partners, has never broken the neck of inflation. The average rate of increase over the last 15 years is 10 per cent, the average rate of increase over the last seven years is 8 per cent (more than double the average for the major OECD trading partners). Mr Keating's policies almost strangled the problem; in

other successes, the Government seems to get the economic downside just at the wrong moment from what are otherwise impressive policy successes. Where the Government is most open to criticism, according to many commentators, is on the savings front. There are various ways to boost and redirect savings; the least politically acceptable redirection would involve removing the distorting tax breaks from home ownership to produce an incentive for individual investment in productive enterprises rather than in a non-productive appreciating personal asset. Equally important, the tax treatment on interest payments and receipts needs attention to make them inflation-neutral; interest deductions are under-taxed and interest income is over-taxed. If people saved more the corporate sector could borrow more from the domestic sector. Saving is such a poor option for individuals that household savings have fallen from 12 per cent of household income in 1975-76 to 8 per cent last year and are only marginally higher now. An announcement of impending changes might be enough to encourage companies immediately to keep their gearing low, curbing propensity to further debt and helping to slow the economy. Highly-

As with so many of their The brakes are on with a tight monetary and fiscal stance

Paul Keating, the Treasurer: two problems loom large in his worst nightmares. Left: Sydney, Australia's financial centre.

1984-85 inflation was down around 5 per cent and the underlying trend and expectations were downward. That was the great missed moment to switch the emphasis of taxation from direct to indirect when the Tax Conference rejected a consumption tax. There is no doubt that whichever party is in power, a consumption tax will eventually be introduced, but it will have to await the next low-and-downward inflation line before it is politically possible. It looks like being a fairly long wait. A new inflationary pressure arises with the tight labour market associated with the Hawke Government's remarkable success in employment creation - 1.4m jobs since coming to office.

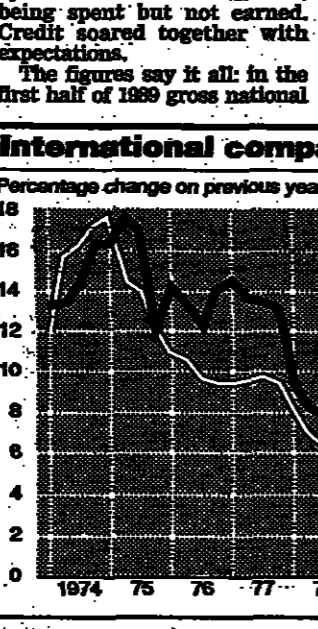
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Inflation remains endemic and savings levels chronically low

There are two problems in Australia that are potentially much more serious and which seem to be barely discussed at all. Both nevertheless loom large in the worst nightmares of Mr Paul Keating, the Treasurer: inflation remains endemic, and savings levels chronically low. A serious fiscal imbalance has been created by an array of savings disincentives and too many incentives towards unproductive expenditure. Mr Keating's problem is not only that the economy is fast on the reef, but that he finds himself between a rock and a hard place in terms of corrective action. The ultimate goal of politicians will always be to retain power, and unpopular economic measures would put this in jeopardy for the ruling Labor Party, which under the leadership of Mr Bob Hawke is facing a general election within the next year or so. That is not long to cool down an overheated economy and make the consequences look palatable to an electorate which is anyway showing signs of impatience with the Government. Prime interest rates are at 13.75 per cent with house mortgage lending rates at 16 per cent. Neither has necessarily peaked. Inflation is up to just under 8 per cent and rising. Money supply growth has run away to an annual rate of 23 per cent. This is all the result of prob-

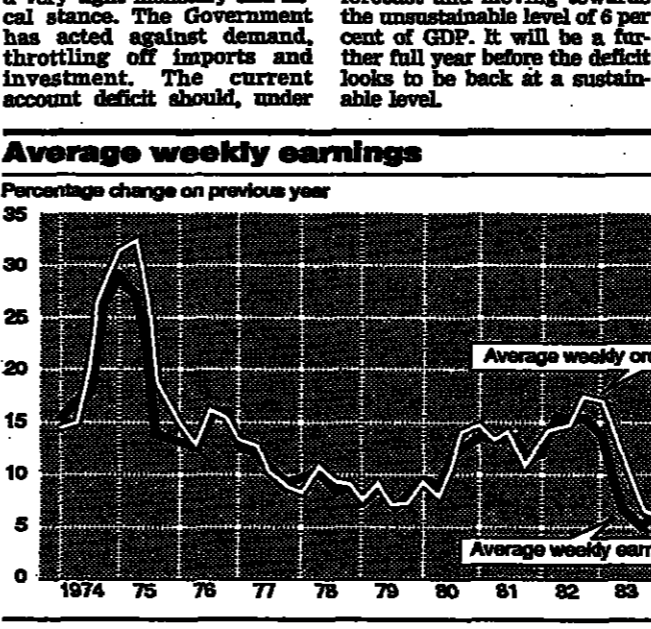
International comparison of inflation rates



KEY FACTS AND INDICATORS

- Area: 7,682,300 sq. km.
- Population: 18.25m
- Birth rate, 1986: 15 per 1,000 of the population
- Labour force, % of population: 69%
- Urban population, % of total: 86%
- Average of all industrial market economies, 75%
- Life expectancy at birth: 78 years
- Real GDP growth: 1988, 4.2%; 1987, 4.3%; 1978-88, annual average, 3.5%
- GDP per capita, 1987: US\$ 11,919.
- Purchasing-power parities: 12,812; Japan, 13,181; UK, 12,340.
- Inflation: 1988, 7.3%; 1987, 8.4%; 1978-88 annual average, 8.3%
- Merchandise exports: 1988, US\$32,770m; 1987, US\$26,273m.
- Merchandise imports: 1988, US\$33,876m; 1987, US\$26,749m.
- Current account balance: 1988, -US\$10,946m; 1987, -US\$8,772m.
- Reserves, excl. gold: April, 1989, US\$19,000m.
- Main destination of exports: Japan, 26%
- Main source of imports: US, 21%
- Main exports, 1988, % of total: wool, 14.0%; wheat, 3.4%; iron ore, 4.2%; beef, 4.5%; coal, 11.0%
- External debt end-March, 1988: US\$84.5bn.
- Gold output, 1988: 152 tonnes; 1980, 17 tonnes
- Share of world output, 1988, 3.5%; 1980, 1.8%

Average weekly earnings



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AUSTRALIA 4



Parliament Building, Canberra: there have been reassurances for Australians about Japanese motives regarding the MFP concept.

As mouthfuls go, "Multi-Function Polis" is a bit much, even for intellectual gourmets to stomach. But no other phrase has yet been cooked up to describe an unusual collaboration which is now under way between Australia and Japan and is certain to influence the future of both countries.

Known as MFP by its most ardent proponents, the multi-function polis is a matter of considerable debate, and not a little sensitivity - even if it is barely understood and known about among the ordinary public. A recent survey by the Roy Morgan Research Centre discovered that less than one in ten people had heard of it.

The pollster's question, however, at least captured the essence of what the MFP is: "An idea for a co-operative international development in Australia to promote new industries, service and lifestyles to lead us into the 21st century."

Its origins go back to January, 1987. At a ministerial meeting between Japan and Australia which looked like exposing the limitations of the two sides' relationship, the Japanese Minister for International Trade and Industry put up a proposal for a multi-function polis.

The argument was simple. Japan wanted to use its massive investment resources to create new regional linkages which would enhance its position as a "world citizen" in the next century. It sought exchanges in the fields of education, research, technology, health care and culture.

As Japan and Australia were the most advanced nations on the edge of a region with the greatest growth potential in the world, why not build - in Australia - a "city of the

Debate on Australian-Japanese collaboration

More than a warm inner glow

future," where all these activities could be conducted by semi-residential international participants through modern convention, leisure and resort facilities?

Australia reacted positively. The MFP offered the possibility of internationalising its research and high-tech manufacturing effort and promoting its economic restructuring away from reliance on commodities and towards such service activities as education,

There is clearly some way to go before the 'Multi-Function Polis' vision becomes a reality

financial services and tourism. Before anything went ahead, Canberra spelt out a few principles to reassure Australians about Japanese motives. It said the MFP had to emphasise the pursuit of scientific and technological excellence, create "leading edge" infrastructure, be truly international, and not be an enclave. It would not receive special subsidies, and had to win private sector support.

With that, the two sides set up a 14-man joint steering committee of business, government and other leaders, and a joint

secretariat with consultants at its disposal. Each country also established its own domestic committee, also serviced by their own secretariats. Late last year, work began.

The MFP's evolution has since followed an unexpected course. Those involved find themselves unable to answer the seemingly obvious questions "What is it?" or "Where will it be?"

Instead, they are pursuing two related courses - one, a general feasibility study, which has begun trying to elaborate the MFP concept, the second a catalogue of business opportunities which Australia might exploit over the next 30 years - some of which, indeed, need an MFP.

It is the second of these which has sparked excitement, because it has provoked an unprecedented discussion about Australia's future. Through an array of experts brought together in a series of "think tanks," the MFP has become a means of identifying changes in the way wealth will be created, with the possibility that the concept might be harnessed to promote these changes and enhance international co-operation.

There are 15 "think tanks," covering such key sectors as agriculture, mineral processing, 21st century manufacturing, financial services, transport, defence and aerospace,

telecommunications, tourism, media and entertainment, health care, education, energy and the environment.

Each comprises some 12-14 leading analysts drawn from each sector, and they are supposed to take a 30-year view of the industry's development, isolate new long-term business opportunities for Australia in co-operation with other countries, and determine whether the MFP can help realise their vision.

The concept has kept plenty of people occupied - and some of them are genuinely excited

So far, most of the suggestions involve the establishment of centres of excellence or of "test-beds" for new products. Of the specific proposals which will emerge, most will probably be rejected. The difficulty will be marrying those that look worthwhile with an MFP whose shape they are supposed ultimately to determine.

Regarding the feasibility study, this is being done by a consortium headed by Arthur Andersen, and it is too early to know what this will come up with. So far, it has produced a "pilot concept" which links the

three basic strands of technology, environment and culture. Consideration of specific investment opportunities in these areas will presumably help clarify what form the MFP should take, and eventually its location.

Unsurprisingly, conversations about MFP among its participants easily take on an intricate, not to say incomprehensible, form. When the Japanese first mooted the idea, they talked of a "fifth sphere" - of a city which was not residential or industrial, nor convention or resort-oriented, but which had all these elements without being classifiable as any of them.

The Australian reaction, perhaps biased, went as follows: "If fifth sphere means a place that people work in, live in, recreate in, and a place so attractive that others will travel there for vacations, then all Australian cities are fifth sphere, as is Australia as a whole."

"We do not necessarily need to create a separate place. A network of MFP fifth sphere living could occur at every major Australian metropolis."

Fairly, there is some way to go before the MFP ever becomes reality. But it already has plenty of people occupied, and some of them genuinely excited. As Mr Will Bailey, the head of ANZ Bank and chairman of the Australian committee, said recently: "I have become tremendously uplifted by the possibilities of it all."

"However, I am no airy-fairy romantic, and nor are my colleagues. Even if it only half-works, the polis must be an economic force. It must give Australians something more than a warm inner glow - and I believe it will."

Chris Sherwell

Because there is no real threat to the country, one has to be imagined

Defence strategy is based on the sea

AUSTRALIANS take defence very seriously; it is a sensitive electoral subject and therefore an important party political issue. The problem is that there is no real threat to Australia so, increasingly, one has to be imagined.

As the global super powers move into a more peaceful and accommodating phase - at least externally - it gets harder for Australia even to imagine an external threat. India is the latest improbable country in the list of "possibles". Officials agree privately that the build-up of Indian naval forces probably has more to do with the US and India's hegemonistic attitudes to South Asia than with Australia, even though the latter does have thousands of miles from India, an Indian Ocean coast.

Australia, an island which is also a continent the size of the US but with a population the equal of New York State's, probably cannot be conquered in anything short of a nuclear war which is just as well since it also probably cannot be defended.

Over the years Australia has been reluctant to devise its defence policies in line with these realities - perhaps understandably, given the historic and heroic role its forces have played in conflicts far from home. This has reinforced the concentration on global defence, but realistically, international campaigns are now history and, whereas Australia's undoubted contributions were largely from land forces, future defence strategy needs to revolve around naval capability with some air support but a very limited role for land forces.

However, defence is not just about defence. It is about history, vested interests, jobs, contracts, exports and politics, all of which have been intruding on plans to rationalise defence policy to a self-reliant largely national role.

The seminal review of defence strategy in 1986 by Dr Paul Dibb, a defence consultant, concluded that Australia should focus its future defence commitments on its area of vital military interest - Australia and immediate sea surrounds, Indonesia, Papua New Guinea, New Zealand and the neighbouring south-west Pacific islands.

Support for countries in the next defence ring, the sphere of primary strategic interest - South East Asia and the further flung islands of the South Pacific - would be principally economic and political.

In 1987 a white paper largely accepted the Dibb analysis and concentrated on "defence in depth" although the Government took a stronger line on commitments to the defence alliance with the United States.

However, since the white paper was published Mr Kim Beazley, the high-profile Defence Minister, appears to have moved further back towards the old policies of "forward defence" under which Australian forces could and would be deployed regionally together with forces from like-minded neighbours.

One of the principal reasons seems to be that as the super powers reduce tensions, making Europe in particular more peaceful, the benefits may not be the same in the Pacific where the potential for instability and intervention may actually have increased. In December Mr Beazley noted that China, India, Japan and the Soviet Union were all major powers on the region's periphery with "the potential to intervene in regional affairs should they consider their interests threatened".

There is no shortage of defence experts inside and outside Australia who will argue

India is the latest improbable country in the list of 'possible' external threats to Australia

the country is committing itself to a wider role than is either necessary, desirable or sustainable. One reason for a heightened role concerns the increasingly lucrative market in arms products. The Government has relaxed its tight controls over arms exports with the intention of cornering a larger share of the market in the Asia-Pacific region.

An important development will be its admission to the Paris-based Co-ordinating Committee on Multilateral Export Controls (COCOM) which will make it easier for Australian defence industry manufacturers dependent on US components to compete in the intensely competitive defence industry markets. Another reason is political. Australians perceive a usually undefined threat and any political party seen as taking anything other than a robust position on defence would immediately come under sustained and damaging attack from its political opponents seeking to make electoral capital.

Tied up with this is the traditional role of employment in defence industries. While Australia is buying 75 F-16 fighters made in the US plus air-to-air refuelling systems (which Dibb found not to be immediately necessary) it cannot adopt the same off-the-shelf approach to ships and submarines without denying work to

its traditional dockyards and components manufacturers.

After a fierce contest last year six Swedish-designed submarines were ordered, with a possibility of two more. They are being built and fitted out in Adelaide by a consortium led by Kockums of Sweden for delivery between 1993 and 1998. Submarines make strategic sense to a country with extended shipping and trading lines; they are about the only effective deterrent to any power minded to interfere directly or indirectly with such links. Whether employment issues notwithstanding, the submarines need to be new is another matter.

The same question applies with greater force to the contract over the project to build eight light frigates for Australia costing A\$3.5bn. A further four for New Zealand, if it can be persuaded to participate, takes the total to A\$5bn. Australia's biggest defence project follows on from Australia's decision not to have aircraft carriers. The frigates can carry a Sea Hawk helicopter for anti-submarine attack and are regarded as complementary to the submarine force in protecting the trade routes.

Light destroyers are remarkably easy to destroy and their vulnerability to missile attack was underlined in the 1982 Falklands War. However, if frigates are needed for a country as unlikely to have to use them for more than exercises, do they have to be new? The answer is an unequivocal yes in the dockyards of Victoria and New South Wales which, are competing for the right to build whichever of the Dutch and German designs is finally chosen. One consortium estimates the contract could create 5,000 jobs over 15 years in the dockyard and at component sites across the country; the other estimates 9,900 jobs. Both guarantee the level of local industry involvement would be above 70 per cent.

The most important of the frigate issues is whether New Zealand joins the venture and buys or even leases up to two. This is an important test not only of New Zealand's willingness to play an co-operative defence role but also of whether regional states can formulate regional defence strategies together. It is in short about commitment and if New Zealand's commitment is lacking, as may happen, then Australia has a serious foreign policy-defence policy problem which will require more attention than the likely threat posed to the country by India.

Robin Pauley

Stormy economic passage

Continued from Page 3 geared corporations would squeal but savers and investors would gain, all of which has the benefit of being politically popular. The Government has shown no inclination to move on the savings side of the equation so far.

The Hawke Government has received widespread praise for the range of its economic strategy. Real wages have fallen for six successive years under consensus arrangements with the unions, markets have been lib-

eralised, protective barriers dismantled. Employment is rising and fiscal and monetary policy is tight. The currency on a trade-weighted basis is stable. Yet the economy is in deep trouble except when the commodity price upswings make it overheat and encourages Australians to believe that all is well. The truth is the reverse.

Each setback looks worse and more intractable than the last and with the world economy and commodity prices again coming off, Australia could be facing an exceptionally harsh time. It may be that the Australian way of consensus and step-by-step cannot produce a fast enough restructuring.

If that is the case - or if foreign investors deem it to be so - a harsh approach, such as that used previously by Britain and New Zealand, may be inevitable. A recession is beckoning from both the calmer waters and the rocks.

Micro-economic issues: so much still to do, see Page 11.

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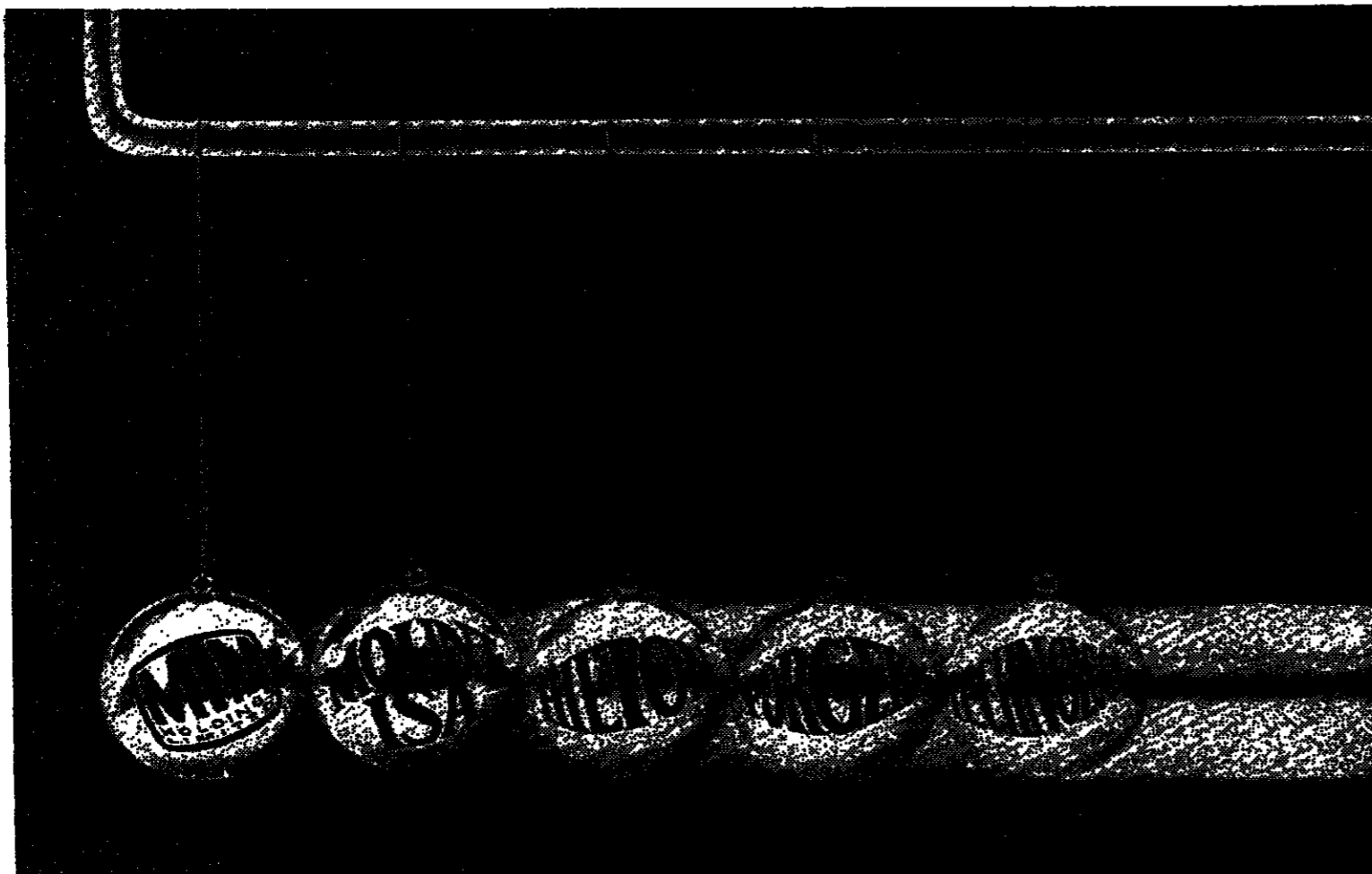
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Agricultural exports are steadily improving, says Chris Sherwell

Farm output rises strongly

THREE or four years ago, the sound of fury emanating from Australian farmers was almost deafening. Export prices were weak, input costs were high, the Australian dollar was falling, their debt burden was growing and US and European Community protectionism was intensifying.

Not any longer. The elements of this decline have since stabilised or gone into reverse, and the sounds are of contentment rather than complaint. Scarcely a word is heard of farmers selling up to meet their creditors or leaving the land in protest at their ignominious fate.

In the long-run, of course, the trauma of the mid-1980s carries little weight next to the larger trend which has been apparent since the 1940s — namely, that agriculture's relative share of Australia's overall production has fallen. But real farm output has increased, to the point where Australia is one of the world's most efficient agricultural nations.

Thus, whereas agriculture contributed a steady 20-30 per cent of Australian output between 1840 and 1950, by 1987 its share had slipped to only four per cent. In exports, the rural sector's share fell from 88 per cent of the total in 1950 to 51 per cent last year.

Actual output, on the other hand, has shown considerable growth. By last year, wool, cattle, wheat and other grains, milk, sugar and horticulture accounted for more than three-quarters of the A\$22bn gross value of farm production.

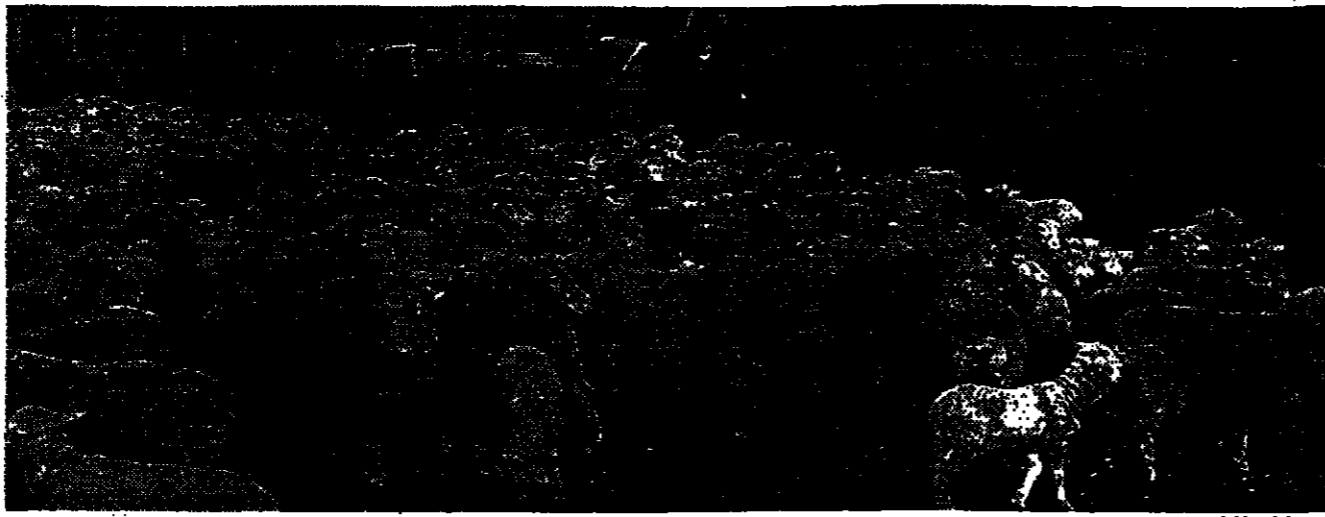
On the export side, wool, beef, veal, wheat and sugar were responsible for three-quarters of rural exports, and farm exports generally accounted for 40 per cent of all exports.

Half of these farm exports went to developed countries, principally Japan and the US, a further one quarter went to centrally planned economies and the remainder to developing countries.

Down the years, the mix of Australia's farm products has obviously changed. Up to the mid-1960s wheat and cattle gained in importance while wool contracted. In the mid-1980s, wheat struck problems and wool experienced a boom, prompting a shift away from cropping and into livestock.

But figures from the government's Bureau of Agriculture and Resource Economics show why farmers' anger has evaporated. For three years up to 1985-86, the gross value of farm production was static. Then it rose 12 per cent in 1986-87, 14 per cent in 1987-88 and should rise by another nine per cent in the year ending this month.

After taking into account farm costs, which have also been rising, the net value of production is expected to increase for the third year in succession to reach A\$4.2bn.



Wool is still the nation's largest foreign trade-earner. Above: Merino sheep farm at Payneville, Victoria.

two-and-a-half times the low point of A\$1.7bn in 1985-86.

The key reason is the improvement in world commodity prices, which is, in turn, the result of sustained world economic growth and a rundown of stocks. With prices received rising faster than prices paid, the Bureau estimated in December that farmers' terms of trade, which last year recovered to be above the declining long-term trend for the first time in six years, would improve further this year.

The most visible representation of this trend has been the wool price, which increased by some 60 per cent in 1987-88 and continues to maintain its buoyancy despite having come off its peak. Wool now dominates Australian rural prospects. With exports in 1987-88 of A\$5.8bn, it is the country's largest single foreign earner, ahead of coal.

Strong prices for other rural commodities, including meat, cereal products and sugar, have led the Bureau to describe the rural outlook as "the most favourable since the beginning of this decade."

While wool is expected to earn less in the current year, the outlook for both the production and export of wheat, beef and sugar is bright.

And all this, the Government is trying — so far with mixed results — to make the domestic economy more efficient. For years, all sectors, including agriculture, have suffered badly from costly work practices, over-regulation and an absence of competition.

Belatedly, and despite considerable resistance, Canberra has moved to deregulate the sugar industry, most significantly by removing the longstanding embargo on sugar imports, and has been seeking to deregulate the handling, transport and marketing of wheat.

Also of direct relevance to farmers, it has lowered tariffs on manufactured imports, which should cheapen imported agricultural machinery, and is seeking far-reaching reform of the docks and of coastal shipping, where inefficiencies cost the economy hundreds of millions of dollars each year.

Internationally, too, Australia has been in the forefront of the diplomatic campaign to lower and remove the trade-distorting assistance given by countries like the US, Japan and European Community states to their farmers.

Through the Uruguay Round of Gatt negotiations, and with the help of its partners in the Cairns Group of fair-trading agricultural exporters, it has tackled the issues of domestic

price supports, market access barriers and export and input subsidies, and notched up important successes.

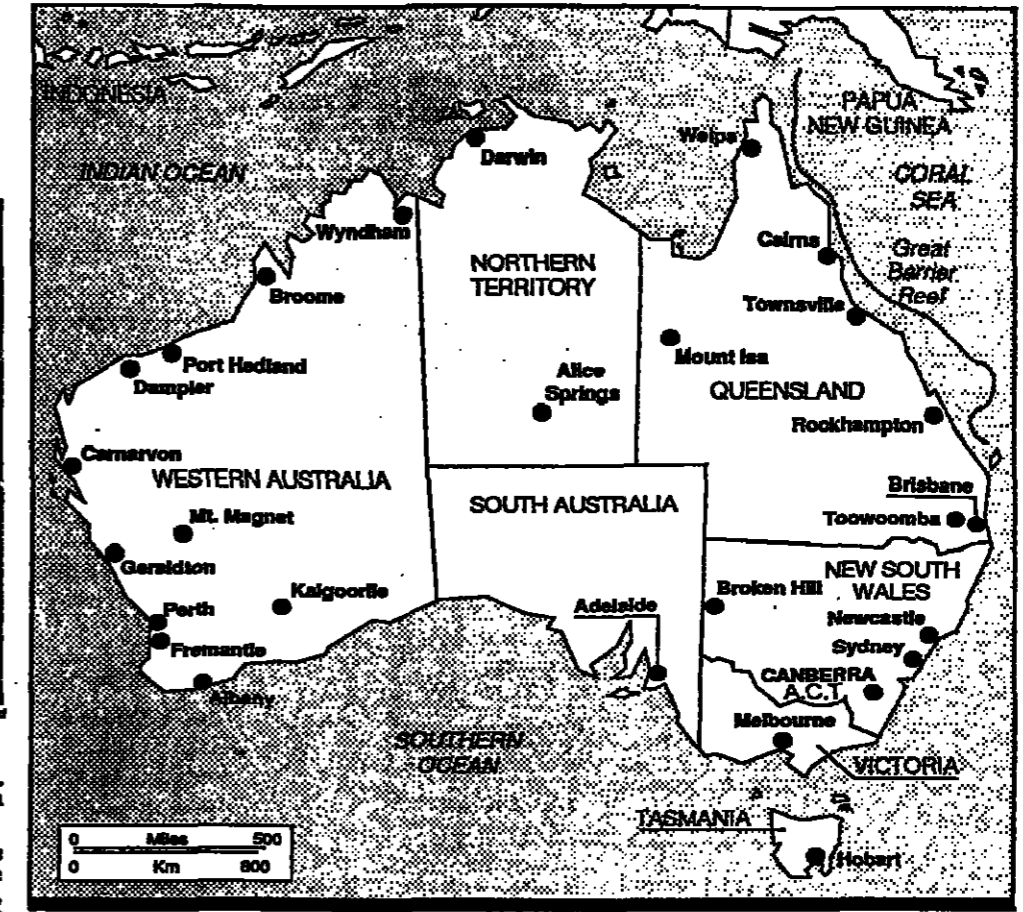
Bilaterally, it has targeted the US Export Enhancement Program which has hurt Australian wheat exports, US sugar import policy, the EC's common agricultural policy and budgeting methods and the Japanese beef regime.

The prospect of easier access to the Japanese market has

Australian producers excited, but significant changes on other fronts are still awaited.

Longer-term, Australia sees strong export potential in the developing countries of Asia, which could, according to one estimate, have an economy the size of Japan, the US and Europe combined within 40 years.

If there is a major blot on this rosy picture, it is the looming



crisis over land degradation. Actual estimates vary, but it is agreed that vast tracts of agricultural and pastoral land need treatment, and a significant proportion is beyond

help. Improved land management has become imperative. The catalogue of problems includes water and wind erosion, dry-land and irrigation salinity, chemical contamination,

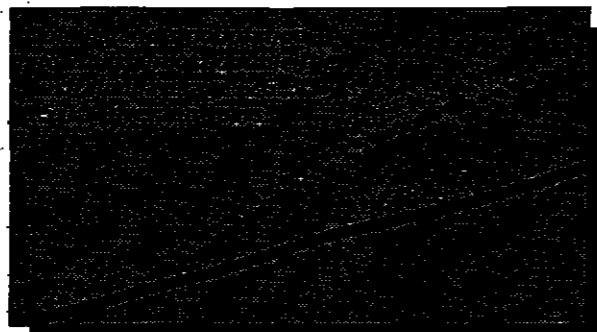
land clearance and a general decline in soil quality through misuse. The issue is so serious, it might eventually bring farmers, environmentalists and governments together.

"Queensland leads the way."

“The Asia/Pacific market is expanding vigorously, and nowhere is this better exemplified than in the State of Queensland. We hosted World Expo 88, one of the most successful international expositions this century, with over 18 million visitors — more than the entire population of Australia!

Already over \$1 billion in investment inquiry has been generated. Expo as a partnership of State Government and private enterprise effort is typical of the Queensland approach to business. An approach that is responsible for the fastest growing economy in Australia — and one of the most dynamic in the region.

Australia's Fastest Growing Economy



Our population growth is almost double the national average and Queenslanders contribute far more than their fair share to the economic wealth of Australia. With 16.6% of the nation's population, we provide over 20% of total export earnings. Studies by major banking institutions and the National Institute of Economic and Industry Research show that Queensland consistently leads Australia in most areas of economic activity.

First for Jobs

Both our labour force growth and job creation outstrip the nation as a whole. Last year alone, Queensland created 40% of all new jobs in Australia.



Lowest Taxes, Low Inflation

Queenslanders — and companies doing business in Queensland — enjoy a State tax advantage over one third less than the level of other States.

Queensland too is consistently lower than the Australian average for inflation.

Queensland also has a disproportionately low level of State-based industrial disputes with guarantee of essential services.

The place to do business

What really sets Queensland apart from the other Australian States is our approach to business.

This is reflected by the scores of corporations moving and expanding in the Sunshine State — taking advantage of the Queensland Government's willingness to cut through the red tape and get on with business.

Record Growth

In the last 12 months over 100 Australian corporations have announced their plans to relocate to or expand in Queensland.

Currently over \$6 billion is committed to new retail and tourism projects alone.

The Best Future

Queensland is continuing to lead the way with a unique joint State Government/private enterprise effort to build the world's first commercial aerospace centre in Far North Queensland, opening a plethora of new industry opportunities.

It's no wonder that Queensland's stability and progress is rated an enviable Aa1 by Moodys of New York.

Queensland is going places fast and our long-term economic plan — Quality Queensland — will make sure we continue to lead the way. I invite you to share in Queensland's unique future.

Mike Ahern

The Honourable Mike Ahern, MLA
Premier and Treasurer of Queensland,
Minister for State Development

For more information contact:
The Honourable Tom McVeigh,
Agent-General for Queensland,
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Source: Government Statisticians Office
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AUSTRALIA'S GROWTH STATE

PD288

AUSTRALIA 6

A new and leaner manufacturing base is emerging, says Paul Taylor

Signs of an industrial renaissance

WITH a determination that has to be admired, Australia's Federal Government is attempting what previous administrations have failed to achieve: the restructuring and revitalisation of manufacturing industry.

The sector, which employs just over a sixth of Australia's 7.6m-strong workforce, has "bumbled along for many years," says Mr Laurie Wiggins, senior private secretary to Mr John Burton, the Minister for Industry, Technology and Commerce.

It has had a reputation for being inward looking, protected by huge trade tariffs, beset by labour problems and stunted in its growth by the small domestic market. Despite Australia's much-vaunted reputation for basic research and invention, industrial R&D spending has ranked alongside the lowest in the industrialised world.

But the Hawke Government says all that is changing. Import quotas and tariffs are being dismantled, corporation tax has been cut from 49 per cent to 39 per cent, and a new leaner, more hungry, industrial base is emerging.

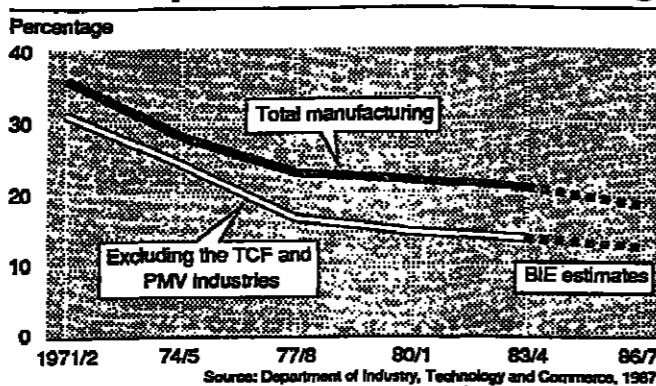
This renaissance is being led not only by the giants of Australian industry, companies such as BHP, CSR and Pacific Dunlop together with those such as Pioneer Concrete and Elders IXL, which have established worldwide reputations, but also by many of the 23,000 smaller companies most of which employ fewer than 100 people.

How has this been achieved? Beginning in the 1970s there has been a general trend towards reducing government assistance to industry. Overall the Government claims effective protection for manufacturing has been reduced from about 36 per cent in the early 1970s to under 20 per cent today. Most remaining tariffs will be cut further by 1992.

This, in conjunction with the substantial post-1983 devaluation of the Australian dollar, has helped focus industry attention on international competitiveness. With a floating exchange rate and volatile commodity prices, perhaps the biggest challenge facing Australian manufacturing today is to develop an enduring comparative advantage.

One way to achieve this would be by adding further

Effective protection for manufacturing



Source: Department of Industry, Technology and Commerce, 1987

value to Australia's abundant natural resources. "We have been good at being the farm and quarry for the rest of the world," says Mr Wiggins, "now we have to move downstream."

Some companies, including BHP, Comalco, MIM and ICI Australia, have begun to respond to this challenge. But others question whether, given high labour and transport costs, further moves downstream make corporate economic sense.

A second favoured government option involves attacking high technology niche markets such as measuring, instrumentation and medical equipment. This is reflected in the Govern-

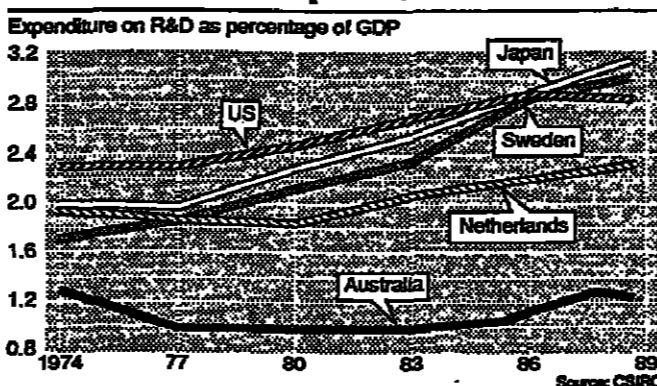
ment's effort to promote research and development, particularly the "development" part of R&D or the commercialisation of research inventions.

As Mr Bob Hawke, the Prime

The Government is attempting the restructuring and revitalisation of manufacturing industry

Minister, noted in a major statement on science and technology last month, "Australia has a record of failing to recognise the significance of discoveries in Australian laboratories, witness our rejection of the 'black box' flight recorder,

International comparisons in R&D



Source: CSIRO

computing and transistors in the 1950s which set us back 30 years in electronics. We need widespread changes in attitude to turn this pattern around."

Publicly-funded R&D as a proportion of gross domestic

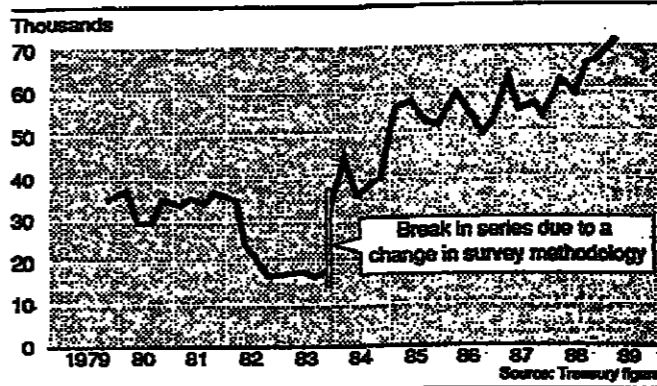
product in Australia is about average when compared to other OECD countries. However, private sector outlays are substantially lower than in most industrialised nations.

As a result, overall Australian R&D represents about 1.3 per cent of GDP compared with more than 2 per cent for many of the OECD nations and more than 3 per cent in Japan.

Dr Keith Boardman, chief executive of the Commonwealth Scientific and Industrial Research Organisation (CSIRO), which is the main channel for Government R&D spending, said recently that the weakness of Australian science and technology has reflected:

- A scientific community which is remote from industry;
- The protected, fragmented, inward looking nature of the manufacturing sector with a high level of foreign ownership that has lacked the incentive or the need to invest in R&D;
- A succession of governments that have ignored the central role played by technol-

Job vacancies



Source: Treasury figures

Since then the workforce has been slashed by more than 50 per cent to 18,000, and a five-year AS&I investment programme has been completed.

Improved productivity has meant the steel division is on track to make A\$420m in the current financial year becoming BHP's biggest earner.

In the minerals and natural resources processing industry

huge new investments have been completed or are under way in aluminium, nickel, mineral sands and in paper production.

Critics argue that much of this new capital investment represents little more than a catch-up process - replacing old equipment with new a long time after it should have been done anyway.

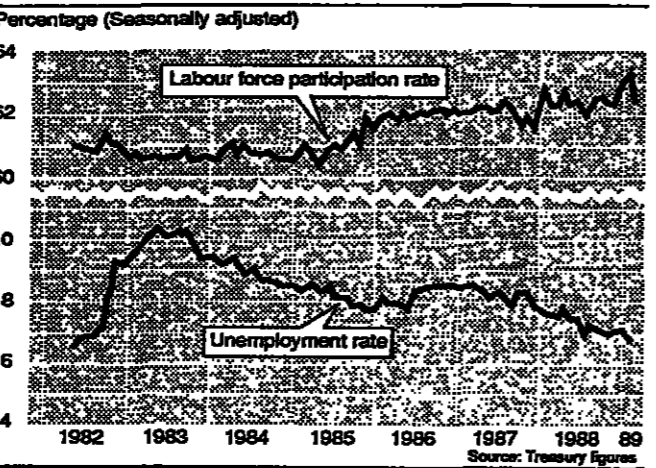
But firm commodity prices, deregulation of the financial markets which has provided easier access to capital, and the union "accord" with government - under which real wages have been cut and more flexibility introduced in some areas - have made new investment more attractive.

If the equation hangs together, and Australian manufacturers learn to compete in the world, and Asian markets in particular, then there could be a brighter future for the sector.

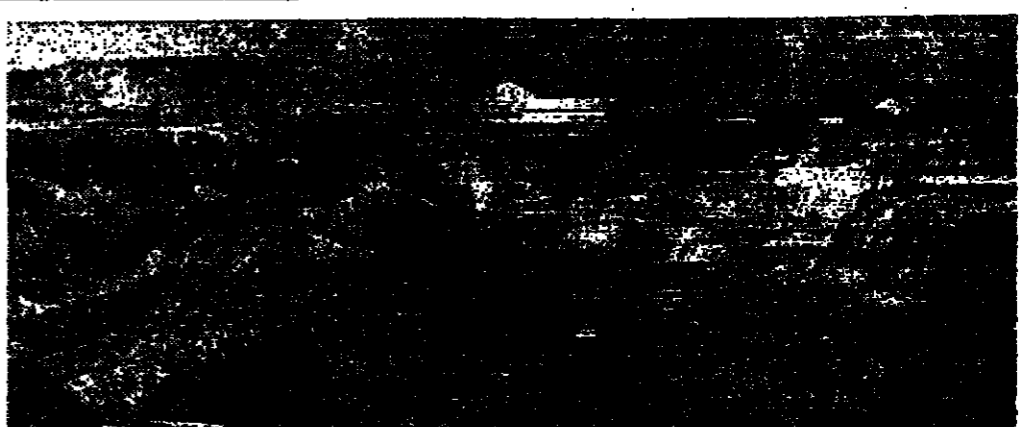
"Industrial policy is no longer dominated by import substitution through barrier protection against overseas competition," Mr John Burton, Minister for Industry, Technology and Commerce, claimed in a glossy brochure titled *Australian Industry: New Directions*. "The emphasis is now on international competitiveness, export orientation, research and development, innovation and marketing."

Even his critics hope he is right. Certainly the Government has begun to foster a new environment for industry. It is now up to Australian industrialists and the trade unions to take up the challenge and relegate the country's tarnished manufacturing image to the history books.

Unemployment and participation rates



Source: Treasury figures



The mining sector has bounced back from the tough times of the mid-1980s.

MINING

Profits are rising

AUSTRALIA is indeed the "lucky land." Its ancient geological structure has proved the storehouse for vast mineral wealth.

Together with wool, these minerals have been the mighty engine for its 200-year economic development and led to its reputation as the "farm and mine of the world."

Today, the country ranks as the world's largest producer of lead, the second largest producer of zinc, a leading copper producer, the fourth largest gold and industrial diamonds producer and the major source of valuable mineral sands like zircon, rutile, monazite and ilmenite. It is the leading exporter of both coking and steaming coal and of bauxite and alumina.

If government restrictions over the mining and price of uranium had been eased, it might well rank as the world's biggest uranium producer, too.

The companies which have grown up to exploit this natural windfall, groups like BHP, CRA, Western Mining, CSR and MIM, are the backbone of the nation's economy and its financial strength.

BHP, the diversified minerals group and Australia's biggest company, alone represents almost two per cent of GDP, provides nine per cent of the country's exports and its shares represent 10 per cent of Australian companies total market capitalisation.

After going through a particularly tough period in the mid-1980s, the sector has bounced back, buoyed by relatively firm commodity prices and, until recently, a weak Australian dollar. Higher profits have been used to bolster balance sheets and pay back debt, to fund an exploration boom particularly in Western Australia where over A\$450m was spent on exploration last year, and for acquisitions, both domestic and international.

In the gold mining sector the country has been going through what some have described as Australia's third gold rush, (the first was in the 1850s.) This year, gold production is expected to total about 175 tonnes compared with 150 tonnes last year and 94 tonnes at the height of the 1850s gold rush.

While Australian companies are heavily involved in the recent big finds in Papua New Guinea's "Rim of Fire," the latest boom has come largely from the reworking of old mines in Australia - many abandoned after the 1850s gold rush - using new technology capable of extracting lower grade ores.

This has been augmented by some new discoveries, particularly in Western Australia which accounts for 70 per cent of total Australian production, and in the Northern Territory. But the gold rush could be fal-

tering under the impact of declining world bullion prices, made more marked by the recently strength of the Australian dollar, and the threat of higher tax obligations in the future.

Last year, the Government announced its decision to remove the long-standing exemption from corporation tax enjoyed by gold mining companies.

Unless the industry can successfully mount a rearguard action to delay the tax - something which looks unlikely at present - it will come into effect in 1991.

As a result, gold companies have been trying to beat the deadline by boosting production and "high-grading" their orebodies at the very time that they face a squeeze on prices.

While the big producers may be cushioned by forward sales and low production costs, many analysts believe some of the smaller companies with higher marginal costs could be forced to close down or sell up.

In other mining industry sectors, different solutions are being found to offset commodity price volatility. Base metal prices have rallied sharply in recent years and Australia's big aluminium, alumina and bauxite producers, such as Alcoa and Comalco, and the diversified base metal companies like CRA and MIM have been reaping the rewards.

Now the major base metal producers are investing heavily in downstream processing facilities to add value to their exports and minimise the impact of price and foreign exchange volatility.

Developments are also looking somewhat brighter for Australia's restructured coal industry, concentrated in the underground pits of New South Wales' Hunter Valley and Queensland's vast open cut coking coalmines.

Firmer prices and more flexible working practices have helped staunch the losses of the mid-1980s, although progress is slow, particularly on the labour front and the industry, large chunks of which have been sold to foreign buyers, remains highly sensitive to currency movements.

Last September, the coalminers agreed to a package of changes including seven-day shift working and the cancellation of the traditional three-week Christmas shutdown. While local implementation of the agreement has proved more problematic, particularly in New South Wales, the deal could lead to dramatic increases in production and productivity.

In Queensland, which has some of the best black coal in the world, other issues have still to be addressed. These include restrictive practices in coastal shipping and the docks and high local rail transport costs.

According to some estimates, rail freight, port and royalty charges account for an average of 43 per cent of the coal industry's cash costs. The state has recently agreed to cap further increases in rail charges and royalties - a move welcomed

by the big coal mining companies such as MIM which got badly burned by its heavy investments in coal in the early 1980s.

Since then, MIM has cut costs, reduced its debt dramatically and is in the process of selling a 25 per cent stake in its Newlands/Collinsville/Abbot Point coal operations to Agip, the Italian energy group.

Australia's other major energy exports in the 1980s will come from the massive investments made in developing the North West Shelf.

Woodside Petroleum, the developer - and its international partners - have spent A\$2.2bn over a decade developing the offshore natural gas field which is due to start export phase production later this year under 20-year liquid petroleum gas export contracts negotiated with Japanese utilities.

Elsewhere in the energy resources sector, the race is on to find new oil reserves to

replace the now declining stocks of the Bass Strait fields which, together with the more recently developed Timor Sea deposits, represents Australia's major oil reserves.

Were it not for Australia's fervent anti-nuclear stance, the country would have a third major energy source for both domestic consumption and export - uranium.

At present, the Government operates a strict price and production controls over uranium mining operating a so-called "three mine" policy.

Many within the industry argue that as a result Australia has forfeited its full potential as a uranium exporter and allowed other countries like Canada to steal the market.

However, although the three-mine policy is currently under review, there are serious doubts about whether it will be changed, in part because of the growing influence of the environment lobby in Australia.

The conservationists have also succeeded in putting a brake on what is potentially Australia's other growth mining industry: mineral sands.

The country is rich in valuable mineral sands - minerals which are being increasingly used in modern industrial processes and manufacturing.

While Australia is already the world's largest producer of several of these minerals new projects, particularly in Queensland and Western Australia, face the threat of being halted or never getting started, because of environmental pressures.

The key question posed by the mining sector, responsible for over 45 per cent of Australia's exports, is whether Australia can afford such "luxuries." The answer, according to the industry, is "No."

Paul Taylor



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AUSTRALIA 7

Paul Taylor discusses the attractions and drawbacks of the tourist industry

'Land of wonder' has two faces

AUSTRALIAN tourism has two faces: one is the sheer magnificence of the Great Barrier Reef, the 23,000 miles of mostly unspoilt coastline, kangaroos, koalas and other strange beasts, the tropical rain forests of the north, Australia's desert "rock garden" - Ayres Rock.

As one American tourist said: "There is nothing but scenery all around."

The other, less appealing aspect of Australian tourism is high domestic airline fares and inconvenient schedules, expensive hotel rates, a dearth of taxis in most cities and a serious lack of quality souvenirs - unless you want synthetic-stuffed koalas (made in Taiwan) or "genuine" boomcrangs that do not come back.

In short, Australia, blessed with so much obvious tourist appeal and potential, risks failing to fully capitalise on a third desperately-needed foreign exchange earner to add to its agricultural and minerals exports. Fortunately, the figures show this has not happened yet.

Australia's first large-scale "international arrivals" came

expand Sydney airport's capacity and to further develop Australia's other air gateways, but progress is slow.

Another serious restricting factor in unlocking Australia's full tourist potential remains the distance involved. Australia is big - larger than Western Europe and as big as all 45 mainland US states.

The cosy duopoly operated by the two major domestic airlines, the state-owned Australian Airlines and privately owned Ansett, has kept fares high - high enough to mean that many Australians choose to fly to Bali for their holidays rather than pay the expensive domestic flights if they holiday in Australia, about 80 per cent of them go by car.

But from next November airline fares and routes are being deregulated. While some Australians fear this will lead to poorer services to the less developed business and tourist destinations, others argue this risk will be offset by the benefits of greater competition.

There are competition and capacity issues coming to international flights, as well. Currently, the market is dominated by Qantas, the Australian national airline, which carries 43 per cent of all inbound passengers. The remainder is divided between the 37 other carriers that fly into Australia. Seventy per cent of all the available seats are full.

But the Government is slowly negotiating new bilateral aviation treaties with other countries, most recently with Singapore and Thailand, although there are still no direct flights from other potential growth markets like Korea and Taiwan and a dispute between Qantas and Hong Kong's Cathay Pacific has prevented extra services on the Hong Kong route for the past three years.

Meanwhile, the influx of tourists has put upward pressure on hotel wage rates (generating a boom in degree-level hotel management courses) and on room prices, which in some cases have almost doubled in the past two years.

In response, a hotel building boom is now under way. Recent government figures show that at the end of December tourist projects under construction or committed totalled A\$15.5bn, a 44 per cent increase over the figures for the previous quarter.

In Sydney alone, 15 new hotels have been built or will be built over the next four years increasing the number of luxury rooms by about 2,000 to 5,600. Even then, however, there remains a shortage of more moderately-priced hotel accommodation in Sydney and elsewhere.

Other factors are also helping reshape the Australian tourist industry. While at the moment, the south-eastern states of New South Wales and Victoria together with Queensland grab the lion's share of international tourism, this could be changing.

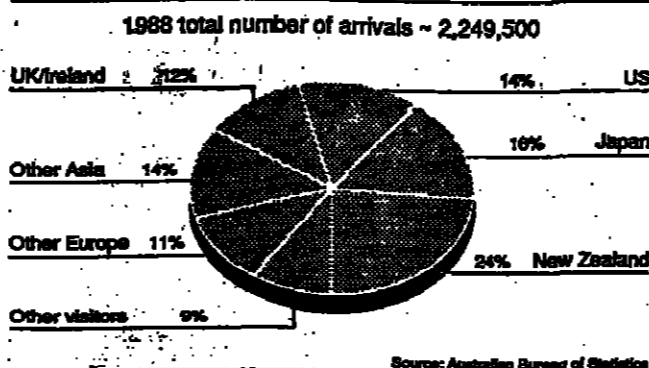
Newfound passions for adventure holidays are encouraging tour operators to offer holiday packages to some of Australia's more remote regions.

Entrepreneurs such as Britain's Lord Alastair McAlpine are pouring millions into new resort projects - in his case, an estimated A\$50m into the lavish Cahill Beach Club, a few miles outside Broome in the north of Western Australia.

The mix of tourists visiting Australia has already changed radically. Five years ago visitors from New Zealand and Europe, particularly the UK and Ireland, topped the list. While tourist arrivals from these areas have continued to increase the fastest growth has been in arrivals from Japan.

The 352,000 Japanese visitors who visited Australia last year now represent 16 per cent of all arrivals, double the proportion in 1983, and have overtaken

Visitors: country of origin



The 352,000 Japanese visitors in 1988 now represent 16 per cent of all arrivals, double the proportion in 1983. Japan has now overtaken the US as the second biggest source of tourists.

This reflects not only the buying power of the yen, but also skilful promotion by the ATC of Australia as a destination for Japanese honeymooners in particular. According to the Commission, nearly 50 per cent of all arrivals from Japan are honeymooners.

Japanese tourists are also big spenders. Although they tend to stay for shorter periods they spend more intensively - an average of A\$180 a day or almost three times as much as other tourists.

Over a third of that is spent on shopping - a figure boosted by the traditional custom of postage or buying small gifts for family and friends. But much more might be spent if Australia provided more quality locally-produced souvenirs.

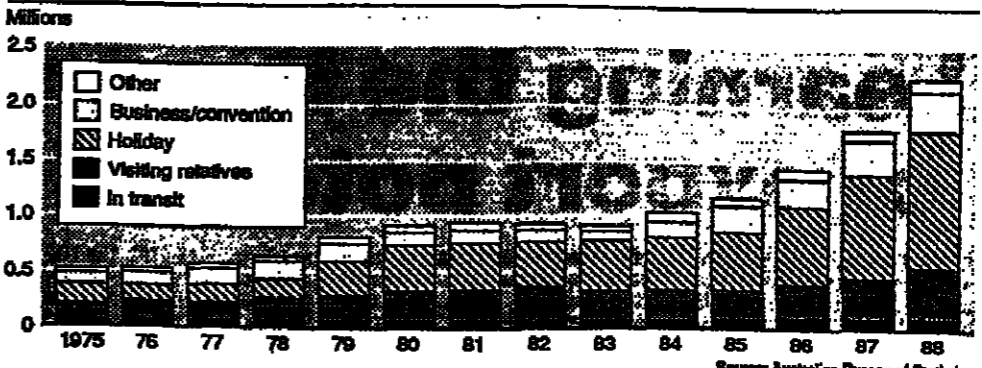
The surge of Japanese tourists into Australia, together with an explosion of Japanese property acquisitions, particularly of hotels, golf courses and leisure complexes, has already led to some concern, particularly in conservative Queensland, their favourite destination.

But the Australian tourist industry needs foreign and particularly Japanese capital if it is to develop. Japanese investors now own, or have big stakes in, the two biggest hotels in Cairns, six hotels on Queensland's Gold Coast and eight Sydney hotels. Japanese groups which have acquired Australian hotels include EBE, Dai-ichi Kangho and Matsushita.

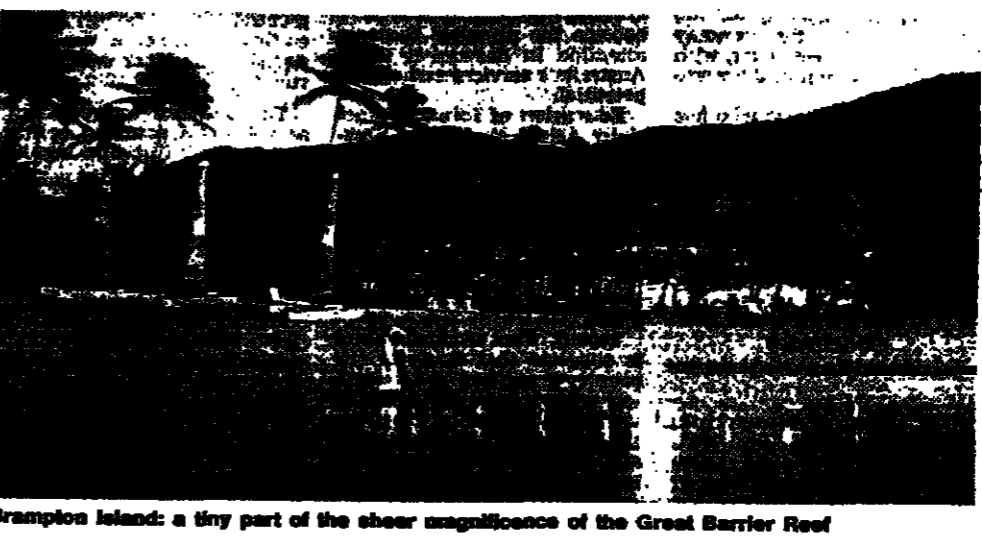
Among other recent Japanese investments Nippon Shinpan, the largest Japanese consumer credit organisation, and Mitsui, the Japanese trading house, paid A\$45m in March to acquire a 49 per cent stake in the Mirage luxury resorts developed by Mr Christopher Rouse's Qintex group.

As the Financial Review

Short-term arrivals of international visitors



In 1988, 2,249,500 international visitors arrived for a stay of less than 12 months. This represents an increase of 26 per cent over 1987. However, the inflow of tourists last year was boosted by the worldwide publicity accompanying the bi-centennial celebrations and the Brisbane Expo.



Brampton Island: a tiny part of the sheer magnificence of the Great Barrier Reef

Australia attracts less than 1 per cent of international tourism

in chains aboard convict ships from Britain, 200 years ago. In contrast, today's sun-seeking international adventurers are disgorged, jet-lagged, in their thousands, by jumbo jet.

The "land of wonder" is a relatively new international tourist destination. But growth in international visitors has averaged more than 25 per cent a year for the past three years. In fact, international tourism growth internationally. The volume of foreign visitors has increased from 948,900 in 1983 to 2.25m last year - the second consecutive year that international arrivals exceeded the number of traditionally footloose Australians going overseas.

Last year's A\$5.2bn receipts from international tourism exceeded those from coal for the first time, making tourism Australia's second most important foreign exchange earner after wool. Despite this, Australia is still running a negative but rapidly narrowing tourist trade balance.

No one believes recent growth rates in inbound Australian tourism can continue. The numbers have been helped by one-off events such as last year's bi-centennial celebrations and Brisbane Expo world fair and free publicity from Crocodile Dundee's amphibian wrestling exploits (set in the Northern Territory's Kakadu National Park) and now probably by the popularity of the "Neighbours" television soap.

But Australia still only attracts less than 1 per cent of international tourism, so the potential for significant longer term growth still exists.

Mr Bill Faulkner, director of the Canberra-based Bureau of Tourism Research, predicts that tourist arrivals will increase by an average seven per cent a year over the next decade to reach about 5m by the turn of the century.

Many, including Mr Tony Thirwell of the Sydney-based Australian Tourism Commission, believe this estimate is too low. The ATC is predicting 7.5m international visitors by 2000, provided transport and hotel capacity keeps pace with the surge in demand.

On either estimate it is clear that such growth will put further strain on the tourism infrastructure. As the ATC itself acknowledges in its latest annual report, if problems such as airport congestion, high prices and other factors like the lack of foreign language skills among tour guides are not addressed quickly, then they could put a brake on tourism growth.

Sydney airport, Australia's main international gateway, is already overcrowded and congested - something not helped recently by an air traffic controllers dispute which has left many irate tourists stranded for hours. There are plans to

The fastest growth in tourism has been in arrivals from Japan

struction or committed totalled A\$15.5bn, a 44 per cent increase over the figures for the previous quarter.

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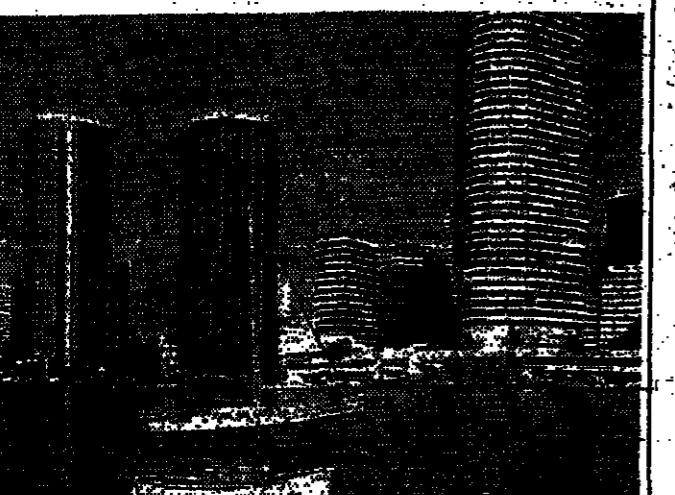
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Brisbane waterfront: the Expo helped push up tourist numbers

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AUSTRALIA 8

Chris Sherwell looks at the services sector

Learning the lesson of export potential

IT HAS taken a while, but Australians are overcoming their misconceptions about the potential and value of the economy's services sector.

Gone are the days when it was felt you were only producing something worthwhile if you grew it, mined it or manufactured it.

Services now have a 73 per cent share of gross domestic product, making it by far the largest sector of the economy and the biggest employer, with around 76 per cent of the workforce.

But while everyone who has heard about the current account deficit knows that a

Not many realise the services sector is among the fastest growing sectors of the economy

better export performance is essential to the country's future, not many people realise the services sector provides 17 per cent of Australia's export income and is among the fastest growing sectors of the economy.

Indeed, the lesson that services are like commodities or manufactured goods which can be traded internationally is still being learned.

It has been absorbed most tellingly in tourism, which has grown so rapidly it accounts for more than half of Australia's services exports. Thus, passenger and travel services produced export earnings of around A\$4.5bn in 1987-88, out of total services exports of A\$8bn - itself a figure showing that services earnings are close to earnings from manufacturing exports.

The second most important element of the country's services exports is transport, associated with the carriage of merchandise trade.

Being a major trading nation, Australia can earn foreign exchange through the provision of freight and port services. In 1987-88 this amounted to more than A\$2bn.

The third, residual category

of tradeable services covers a range of activities - education, medical services, insurance, legal services, advertising, technical services, consultancy - and, of course, financial services, which are best known because of Australia's comprehensive financial sector deregulation since 1983.

It is these services, which are estimated to contribute around A\$1.5bn, which have become the principal focus of attention in discussion about Australia's services and export potential.

Education of foreign (especially Asian) students is reckoned to offer enormous possibilities, and the experience of Bond University, the first privately-owned university in the country, is being closely watched. The same is true of medicine with an organisation like the Ramsay group of hospitals.

Indeed, what evidence there is suggests that many of the country's services are becoming more competitive in the world market. According to the Department of Foreign Affairs and Trade in Canberra, quoting United Nations sources, Australian firms and companies are among the world's top 20 in numerous industries.

For example, Mr Rupert Murdoch's News Corporation media group is in the list for publishing. Coles Myer is one of the top retailers and Elders IXL is a major trading company. Also mentioned are TNT in air transport, Mayne Nickless in security transport, the Ramsay group in hospitals and Allen Allen & Hensley, part of the Australian Legal Group, in legal services.

Beyond this, it is well known that Australia's top three private banks - Westpac, National Australia and ANZ - have each spread their wings internationally. So have other major groups involved in services, like Brambles (transport), Qintex (resorts and entertainment), AMP (insurance), Ansett (aircraft leasing) and the Overseas Telecommunications Commission (telecommunications).

Yet the fact remains that Australia is suffering a chronic deficit in its services trade. The countries which are its biggest

markets - the US, the UK and European Community, Japan, the Asian group of countries in South East Asia and New Zealand - are also its biggest suppliers of services.

In 1986-87, the trade in services component was A\$3.5bn in deficit, or 29 per cent of the overall current account deficit. In 1987-88 it was A\$3.25bn, still 29 per cent. But in the first 10 months of the financial year ending in June, it was only A\$2.4bn, or 17 per cent of the running total.

The need for improvement, as well as the potential, is thus self-evident. But one significant

Education of foreign (especially Asian) students is reckoned to offer enormous possibilities

issue for Australia is whether the current Uruguay Round of trade negotiations under the Gatt will reach an agreement to ensure fair terms for trade in services by the target date of 1990.

With one quarter of all world trade now in services, and competition in this sector rapidly intensifying, Australia's chances of using services to overcome its deficit hinge crucially on the establishment and maintenance of a free-trading regime.

The principal complication lies in the concept of "reciprocity", which is far more difficult to apply to trade in services than trade in goods. This is because services are, by their nature, more diverse in their production and distribution, and more varied in the competition regimes under which they operate.

The expectation is that countries involved in services trade, in the long run, will need to harmonise national laws on foreign competition in their service industries. For now, however, the Government is simply describing results so far in the services area of the Gatt negotiations as "positive".

Bruce Jacques reviews rationalisation in the banking industry

Big four put squeeze on foreigners

SINCE 16 foreign banks were allowed into the Australian market in the mid-1980s, the relatively small economy has been chronically over-banked.

With a population of just 17 million people, the country now has some 30 banks, and the latest year has seen the inevitable fall-out from the overcrowding, beginning a rationalisation process that is likely to extend well into the 1990s.

And the biggest casualties look like being the foreigners who enthusiastically rushed into the Australian market, although there is also plenty of manoeuvring among the locals. About the only banks which are not under financial pressure are the big four domestic trading banks which have followed a kind of divide and conquer strategy since the Federal Labor government was braced enough to open their market to full competition.

The big four - privately-owned Westpac Banking Corporation, the National Australia Bank, the ANZ Banking Group and the Federal Government-controlled Commonwealth Banking Corporation - increased their market share in 1988, leaving both the foreigners and the smaller domestic banks fighting over the dwindling remainder.

The lop-sided structure of the Australian banking market was reinforced in May with the three big private banks all reporting after-tax earnings rises of more than 50 per cent for the March half, despite some nasty bad and doubtful debt problems.

The major Australian banks have also become probably the highest dividend payers of any banking sector in the world with payout ratios averaging nearly 80 per cent in the latest full year and above 50 per cent in the latest half.

Against this, many of the foreign banks have struggled, with UK-based National Westminster the most public confirmation of problems in the sector. The bank slid to a loss of nearly A\$30m in the latest year and has radically scaled down its operations. Another loss maker has been Bank of Singapore, recently taken over by its parent, the Overseas Chinese Banking Corporation.

UK-based Standard Chartered and Barclays also endured big earnings falls,

while Citibank, Chase AMP, National Mutual Royal and BF achieved strong performances, thanks mainly to well-established local bases built before they were formally awarded banking licences.

The market share performance underlying the great disparity in these numbers has been confirmed in most industry research documents, but none has summarised the industry more comprehensively than the annual Peat Marwick Hungerford's survey, released early in June.

It showed that the foreign banks have only managed to take about 5 per cent of the local market from the domestic banks over the past half decade, and even that is being won back. The domestic banks

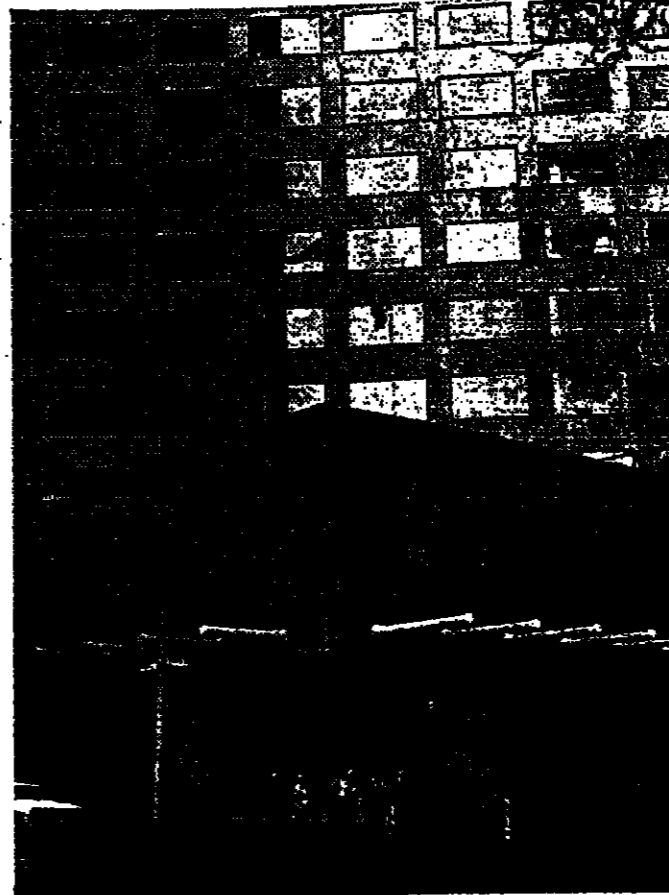
The biggest casualties look like being the foreigners who rushed into the Australian market

had 68.5 per cent of the market at the end of 1984, dipped to 63.5 per cent by the end of 1987, but have since clawed back to 64 per cent.

Peat Marwick Hungerford's analysts say the big four banks also particularly dominate trading bank business with a market share of 73.7 per cent. "The figures show that after a number of years of aggressive efforts to obtain market share, the foreign banks actually lost market share in 1988, both in terms of assets and profits," they said.

"While the domestic banks' growth in 1988 was far greater than in 1987 (assets increased by 20.6 per cent compared to 14.7 per cent and profits increased by 46.9 per cent compared to 1.3 per cent), the foreign banks' growth was dramatically reduced (assets increasing by 12.2 per cent in 1988 compared to 31.1 per cent in 1987 and profits increasing by 34.2 per cent compared to 311.7 per cent).

"Profitability of the domestic banks continues to far exceed that of the overseas entrants. The domestic banks achieved a return on assets of 0.77 per cent compared to the foreign banks' 0.52 per cent.



The big four domestic trading banks, including the ANZ Banking Group, have followed a divide and conquer strategy

In terms of return on assets, the domestic banks, with a return of 13.47 per cent again more than doubled the foreign banks return of 6.25 per cent. The domestic banks also outperformed the foreign banks across all efficiency measures.

However, one ratio in which the foreign banks did achieve a better result is the doubtful debt to receivables ratio. "While the foreign banks clearly have the biggest problems, the smaller local banks are also struggling against their much bigger rivals. The aftermath of the 1987 share crash, and spiralling local interest rates have made some of the smaller banks vulnerable to take over."

Westpac has been first to position as a catalyst for change, by taking strategic stakes in Advance Bank and Challenge Bank, both former building societies. Westpac appears undaunted

by Australian law which says that no single shareholder can take more than 15 per cent of a bank without specific approval from the Federal Treasurer.

Westpac has spent more than A\$50m on its positions and full bids for the two smaller banks would cost more than A\$1.1bn. The bank has effectively paid a deposit for the best seat to influence change at Advance and Challenge, even if it does not bid itself.

But a number of banking analysts believe the pressure on smaller banks is just a side-show to some much bigger take-over possibilities. One emerges from the growing pressure for privatisation of the large number of government-owned banks which have developed from Australia's Federal political system. Although the Federal Government is proceeding slowly down the privatisation path,

the opposition parties are pledged to sell off the Commonwealth Bank. And some of the states have already made moves towards privatising their comparatively large banks, which collectively control about 21 per cent of the local market.

But international investment bank BZW, cautioned in a recent Australian banking analysis that rationalisation on a grand scale is unlikely without privatisations or a profitability squeeze on the majors. But BZW says the conditions for this could exist by the early 1990s.

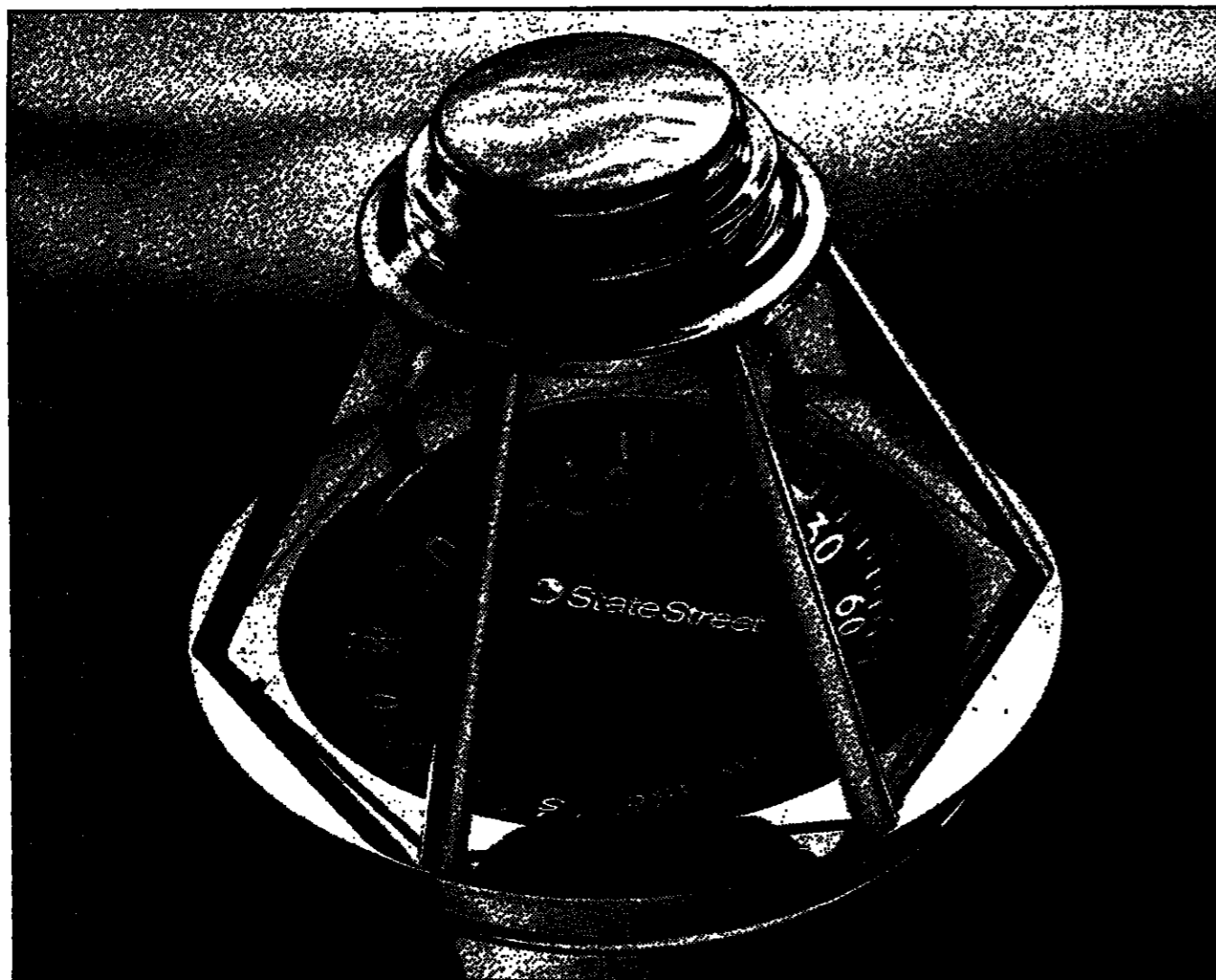
"The changing business environment in Europe (with 1992 approaching) and in the US (with interstate banking regulations being phased out)

The major banks have become probably the highest dividend payers of any banking sector in the world

will mean that overseas growth opportunities will be available to Australian banks and that rationalisation of the Australian operations of foreign banks may occur," the analysis said.

Possible outcomes include:

- The formation of a network of state banks over Australia to compete as a 20th force;
 - The merging of the Commonwealth Bank with any of the big three listed banks, possibly followed by a merger of the other two;
 - The Thatcher-style privatisation of the Commonwealth Bank; and
 - The amalgamation of some former building society banks to form a stronger nation-wide banking network.
- BZW concludes that the major Australian banks are well placed on a world scale, having comparatively minuscule exposure to LDC debt, generally strong capital adequacy ratios and earnings per share growth prospects which are comfortably double the average levels in the UK and Europe, well ahead of US competition, and even shading Japanese banks.



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AUSTRALIA 9



LIKE MOST of its overseas counterparts, the Australian stock market is still operating in the shadow of the October 1987 crash - perhaps more so, because Australia was hit harder. The antipodean reliance on resources and entrepreneurial issues ensured that.

From its September 1987 peak to its February 1988 trough, the Australian market's main indicator, the All Ordinaries index, fell almost exactly 50 per cent. By early June, 1989, it had recovered 30 per cent, but still stood 30 per cent below its peak.

But far more worrying to the Australian securities industry than the stock price erosion is a huge fall in turnover which has cut stockbrokers' income to crisis levels. Daily share turnover was running comfortably above \$400m in the months before the crash but has since declined to around \$150m.

Explicitly, this slump in volume was accompanied by a marked increase in the number of brokers operating locally. For a while, the industry tried to defy the very cost-cutting measures its analysts routinely demand of listed companies.

Deregulation, and the opening of the industry to outsiders brought a rush of overseas-backed groups into the broking game, swelling the number of brokers from just over 100 in the mid 1980's to 114 at the peak of the market. Some of the newcomers are major bank-backed groups with long pockets and a matching long view of the industry. But an increased number of brokers chasing a declining amount of business could only ever have one result.

The surprise was that the shakeout took almost a year to occur. Some brokers had been trimming staff since the crash, and a couple of smaller firms either closed their doors or merged in 1988. But the first sizable casualty didn't emerge until May this year.

And sadly, the old adage was proved that when the brokers themselves start to seek public listings, the peak of the boom is near. Jacquess became the first local stockbroker to float, just months before the share crash. The company, which has long been a specialist in the more speculative mining onto losses, and after vain attempts to rationalise, was placed in receivership.

There is still a possibility that the broker's business, once among the top 10 in Australia, will be snapped up by an industry colleague, but the real worry is whether any other local brokers are likely to go the same way.

There seems little doubt - in the absence of a rally which

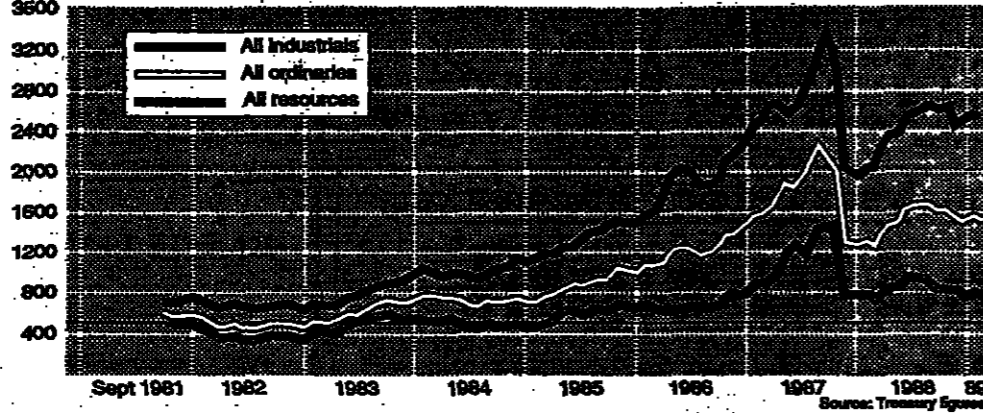
Things will get worse before they get better

The stock market is still shell-shocked

Brokers in crisis

Australian stock market indices

Monthly averages, 31 December 1979 = 500



Source: Treasury Signals

brings international investors flooding back to the Australian share market - that things will get worse before they get better. And one of the major reasons is the inefficiency which lingers from stockbroking's former "club" atmosphere.

Byram Johnston, an Australian consultant with international accounting firm Arthur Andersen, rates Australian stock broking as one of the world's most inefficient industries. Johnston should know. He personally provides accounting services to more than a quarter of Australia's stockbrokers, and embarrased the industry mid-boom by revealing a collective \$23m overdraft which was bound to cause trouble when the crash came.

Johnston estimates that the Australian stock broking industry is losing money at an annual rate of about \$100m because commissions and other fees don't cover the comparatively high fixed costs that go with fat salaries and expensive electronic equipment.

He is particularly critical of the industry's settlement systems: "The infrastructure, where settlement is still manually intensive and flooded with paper, imposes this inefficiency," he says. "It must be abolished and replaced with a fully automated system."

Johnston is also critical of the industry's attempts to introduce a computerised screen trading system known as Seats: "In a sense, Seats is simply making the problem worse," he says. "The market is now equipped to deliver

more trades to back offices which are ill-equipped to handle them.

"About 30 per cent of the volume in Australian stocks is traded overseas not because of the Seats issue, but because dealing is too expensive and settlement procedures too cumbersome."

Johnston calculates that back-room costs in Australia are about three times the level in the US: "In our experience, few Australian brokers even know what their settlement costs are," he says.

Facing this sort of financial dilemma, the last thing Australian stockbrokers need is the threat of a rival market taking their business away. But they're now facing just that on two fronts.

First, local institutions are demanding their own Seats trading terminals, hitherto the exclusive province of the securities dealers. The brokers are so far refusing. They say it's only a short step from there to the institutions effectively creating their own market.

The institutions counter by warning that if they're not given access to an efficient and cost-competitive trading system, they'll increasingly bypass the brokers and trade direct with each other, anyway.

Simultaneously, the Australian stock exchange is facing a threat by the UK-based Reuters group to launch a rival market. Reuters has already applied to the National Companies and Securities Commission for exempt stock exchange status to launch its Instinet trading system in Australia.

The system appears to threaten the brokers on two main counts. It could undercut the stock exchange on cost because of lower overheads and also offers subscribers the ability to deal in overseas as well as Australian shares.

Bruce Jacques

Bruce Jacques observes the futures market's coming of age

Careful strategy leads from obscurity to a top-ten place

FEW SECTORS of the Australian economy have benefited more from deregulation of the financial system than futures trading. And while Melbourne has tried to get in on the action, Sydney continues to dominate the Australian futures industry.

Just four years ago, the Sydney Futures Exchange (SFE) was over the moon when annual turnover touched one million contracts. Now trade comfortably exceeds that level in most months. The growth has not been without its ripples - notably the backwash from the 1987 share crash - but the SFE has now come of age as a world ranking futures market.

A careful strategy followed by the SFE administration has seen the exchange emerge from the relative obscurity of rural-based contracts to a position in the world's top 10 futures exchanges by volume. And, like most of its overseas counterparts, the SFE is now dominated by financial contracts.

The Australian economy has easily lent itself to this growth, because deregulation has created a highly volatile economic climate with an unstable currency and large interest rate swings - conditions which are anathema to most businesses, but bread and butter for the futures traders.

The SFE's success owes a lot to an ability to admit a mistake. In 1986, the exchange tried to hitch its star to the wagon of overseas-based contracts, notably gold, US Treasury Bonds and Eurodollar time deposits. This saw the

SFE attempt an expensive link with the London International Financial Futures Exchange (Liffe) and US-based Comex, trying to capture trade in the Asian time-zone.

But the SFE found little interest in contracts which the international market was used to trading in the US and European time zones. It has now dropped the international idea and is concentrating on developing maximum liquidity in domestic contracts. The most tangible sign of this has been the opening of a new trading floor, worth about \$25m, and arguably the best-equipped in the world.

Bank bill and Australian government bond contracts are by far the SFE's two most active traders, followed by their corresponding options contracts, and despite slack stock exchange turnovers, the SFE also has an active contract on the country's main share indicator, the all ordinaries index.

These days the renewed domestic focus is one of three main planks in the SFE's growth strategy. The other two are to tap into the still fledgling Asian futures markets and to integrate vertically into clearing and settlement functions.

Exchange chief executive Mr Les Hosking is an enthusiastic observer of Asian futures market development, especially in Japan. He notes that the US has enjoyed 15 years of strong futures growth, and in the past half decade European exchanges have also won a slice of the action.

other in the world, growth in the Japanese futures industry, and the spin-off for other markets, may well take them to the leading position in the 1990s," Hosking says.

"It is really only in the past few years that the world has fully recognised the importance of the Tokyo Stock Exchange, and although both the Tokyo and Osaka futures markets are among the world's top 10 exchanges, the world hasn't really recognised their importance."

"Now, with the emergence of the Tokyo International Financial Futures Exchange (TIFFEX), with Eurodollar and Yen Bond contracts, I think we'll really see spectacular growth in futures trading in the Asian time-zone. As a market on the fringe of the Japanese action, Australia has some great opportunities."

"We don't expect the Japanese to list our contracts, but we've got more than 20 years of futures experience which they don't have, so we can position to ride on their back. We've got some unique advantages. Just because Tokyo is headed towards being the biggest exchange, doesn't necessarily mean it will be the best at servicing clients, especially non-Japanese."

The SFE is looking much more to growth from the Asian connection than from the advent of the new US-based Globex trading system which will allow selected Australian contracts to be electronically-traded after hours. It believes history has already shown its future is in domestically traded contracts in local daylight hours.

Mr Hosking sees his other main strategy - moving downstream into clearing and settlement - as an important balance to the volatility of commission income for SFE members. But the SFE's ambitions in this area have caused the appearance of a public brawl with the UK-controlled International Commodities Clearing House, which has performed clearing and settlement functions for the exchange for most of its 25-year life.

Mr Hosking plays down the public brawl appearance and prefers to describe the developments as "negotiated change". He points out that other world exchanges perform their own clearing and settlement functions.

But for Mr Hosking, it is not just the exchange wanting to flex its independent muscles. He believes the change is necessary to take the exchange into new business areas. "For strategic reasons, it's almost mandatory that we get into clearing and settlement," he says. "It's really a first step towards something else. We could provide clearing facilities for a whole range of high-growth financial instruments that aren't exchange traded, like swaps and over the counter options."

"The 1990s breed of futures investor will be far less interested in how the commodity is traded than how it's cleared and settled. And if things get tough - say there is some sort of crash - those who control clearing and settlement will be the most secure."

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AUSTRALIA 10

Paul Taylor on developments in broadcasting and print media

New vitality follows far-reaching changes

FEW VISITORS to Australia can fail to be struck by the choice and vibrancy of Australian broadcasting. The air waves are positively humming. This new vitality owes its origins at least in part to a massive upheaval which has taken place in the broadcasting and print media in Australia - it is an industry emerging from an unprecedented period of restructuring brought about by far reaching regulatory changes.

At the end of 1986, the Government redefined the rules for media ownership in an attempt to provide Australians with more choice, particularly in broadcasting, and promote competition in what heretofore remains a heavily concentrated industry.

Under the new rules media owners were forced to choose between print or the airwaves. Aside from banning cross-media ownership in the same geographic area for new entrants, the new law made sweeping changes to radio ownership rules, and, most crucially, swapped a two-station ownership limit for television operators for an "audience reach" rule which, after some political squabbling, was set at 60 per cent.

This means a television operator can own as many stations as it wants, providing the stations together do not broadcast to more than 60 per cent of the Australian population. Given the heavy population concentrations in the state capitals the rule effectively means a television operator can own stations in four out of the five major metropolitan areas.

Within 18 months of the new legislation, the corporate landscape of the Australian media industry had been redrawn.

In television, when the dust had settled, three metropolitan commercial networks - channels Seven, Nine and Ten - all with new owners, had emerged competing directly with each other and the publicly funded Australian Broadcasting Corporation, which operates

national and local television and radio services SBS, the multi-cultural special interest channel.

The old television barons, Mr Kerry Packer, Mr Rupert Murdoch and the Fairfax family sold most of their television and radio interests and chose the print media. Into their places stepped a new breed of television owners, Mr Alan Bond, Mr Christopher Skase, and Mr Frank Lowy.

The immediate challenges for the new owners have been to cut costs and pare down the mountains of debt they took on to acquire broadcasting assets at pre-crash prices - while slugging out a ratings war.

There have been other problems, too. Mr Bond, who acquired the top-rated Channel 9 stations from Mr Kerry Packer for A\$1.1bn, is battling with the Australian Broadcasting Tribunal over whether he is a "fit and proper person" to hold broadcasting licenses. The ABT, whose final findings were still awaited earlier this month, could force him to sell the television stations or impose tough conditions on the licenses. He also faces the cost of increasing local programming content on his stations in line with soon-to-be toughened ABT rules.

Channel 7, put together by Mr Skase's Quintex group from the Fairfax and Holmes a Court television interests, and channel 10, owned by Northern Star, a holding company controlled by the Lowy family through the Westfield group, also face problems with the ABT because recent television station purchases have taken them over the 60 per cent audience reach limit.

To help satisfy their growing need for programming material, all three metropolitan networks have links with Hollywood film companies. Most spectacularly, Quintex recently paid A\$1bn for Mr Kirk Kerckorian's MGM/UA Communications group. These deals position them for the next round of legislative changes affecting

television in the country's vast regional areas. Outside the major cities, most Australians can only receive ABC and one locally run commercial channel. But under new "equalisation" rules coming into effect over the next three years the local commercial station monopoly is to be broken. The aim of the equalisation plan is to bring at least three commercial stations to all television sets in New South Wales, Queensland and finally Victoria by aggregating existing small markets into larger regional ones and allowing stations to beam into adjacent areas.

For the regional television stations, including several emerging regional groups like Ramcorp, which has built up a nine station network reaching 30 per cent of the population and is on the point of acquiring two more from Quintex, it will require considerable capital expenditure. Ms Amanda Wilson, media analyst at Ord Minnett, the Sydney stockbroking firm, estimates the capital expenditure needed to put in new transmitters to extend coverage over Australia's often rugged terrain will cost each station between A\$15m and A\$25m.

The need for more programming to supplement local material is expected to throw the newly competing regional stations, which have until now been able to "cherry pick" the best rated shows from the metropolitan networks, into affiliate relationships with their big city counterparts. While equalisation will even-



Long-established TV barons, Rupert Murdoch, left, and Kerry Packer were among those who sold many of their Australian TV and radio interests in favour of the print media.

tually bring more stations to most in the South it will not affect Tasmania or the vast, thinly populated areas of Western Australia, South Australia and the Northern Territory. In these areas, outside the major

cities, the populations are too small to support aggregation so the government is looking at alternative options - including extending existing satellite-delivered television services.

Similar radical changes are underway in radio broadcasting. Despite the late arrival of FM radio, Australian radio broadcasting is highly developed and very competitive. In Sydney alone there are 30 stations of which 10 are commercial.

The rules now allow for ownership of one station in any metropolitan market and up to half the stations in a state within an overall limit of 16 stations nationwide. At the same time, the Government is undertaking a phased expansion of FM licences. In print, the oft-voiced public concern is over ownership concentration. The newspaper industry is now dominated by two groups, Mr Murdoch's News Corporation and, to a lesser extent, by the John Fairfax group.

In the wake of his A\$2.3bn takeover of the Herald and

Weekly Times group, Mr Murdoch is generally accepted to control between 60 and 70 per cent of Australia's print circulation including big city dailies like the Sydney Daily Telegraph and Melbourne Sun in addition to a string of highly profitable suburban newspapers. In the current financial year Ord Minnett estimates News Corporation will record trading profits of about A\$145m on the Australian newspapers, up from A\$113m in 1988, and a further A\$68m from magazines and printing.

The current high profitability of the Australian press reflects the boom in property and classified advertising, factors which have also helped the drastically pruned Fairfax group to stay afloat. While the group's flagship daily newspapers, the Sydney Morning Herald, (Melbourne) Age and Financial Review are all believed to be big money spinners they essentially represent what is left of the old Fairfax media empire following the A\$2.6bn takeover of the group by Warwick Fairfax, the 27-year-old Harvard educated family junior, in 1987.

In the wake of the extraordinary bitter takeover battle for the group, Mr Fairfax was forced to sell off A\$1bn in assets including radio and tele-

vision stations to reduce the interest burden on A\$2.6bn in debt. Last autumn he negotiated a debt refinancing package, the details of which remain hazy.

Mr Packer is undisputed king of the final sector of the Australian media market - the magazine business - having sold out of broadcasting. His stranglehold is such that further expansion by smaller rivals like News Corporation looks unlikely. Australia has the highest per capita magazine consumption rate in the world. By some estimates there are about 1,400 regular magazines including some like The Australian Women's Weekly with circulations of over 1m in a population of just 16m.

Overall the key players appear to have staked out their ground in the dynamic Australian media industry. But ahead lies further uncertainty as the regulatory framework continues to evolve and the pace of technological change quickens. In television broadcasting, in particular the next big challenge could come from direct broadcast satellite, or cable delivered pay television - a market that government regulators and media analysts alike believe could take-off in the early 1990s.

Chris Sherwell analyses the property market

An end in sight for the boom

AUSTRALIA'S boom-and-bust mentality is not confined to its miners, farmers or share market players. The affliction also looks like hitting the property sector, which has enjoyed one of its greatest surges over the past two years but expects a sharp reversal over the next two years.

Care is required in analysing the Australian property market because it is so stratified. What is happening in some metropolitan centres, such as Sydney or Melbourne, may not be happening in others, like Brisbane, Perth or Canberra.

Like-wise, distinctions must not only be drawn between residential and commercial markets, but, within the latter, between the office, retail, industrial and hotel sectors. These, too, experience their own cycles, and they only occasionally coincide.

To a large extent the recent boom reflects just such a coincidence. But the causes go deeper. The principal factor in the market for central metropolitan office space was the deregulation of financial markets, which came on the back of a general expansion in the international financial sector.

Strong demand from banks, brokers, legal firms, accountancy firms and others servicing the financial sector collided with an acute shortage of office space. Even the October 1987 crash, which punctured some of these groups' ballooning fortunes, left the commercial property market virtually unscathed.

Far from halting proposed developments and dissolving fears of an over-supply of space, the boom gathered momentum. One reason was the delay in the arrival of the economic recession. Another was the flood of money into the banks, which had to find a home. A third was the ongoing marketing of property trusts, which added to the finance available for property development.

Australia also retained its attraction for foreign investors, particularly the Japanese, seeking an outlet for their funds in the Pacific

region. Australia's tourist sector, for example, has been the fastest-growing in the OECD, and billions of dollars - much of it from foreign sources - has been invested in the construction of hotel rooms in the various state capitals and resort areas.

Latterly, however, the bright outlook for commercial property - including, some believe, the tourist-oriented hotel and resort sector - has begun to fade. The building and construction industry has been a major component of Australia's recent economic boom, and the Government has responded by tightening

The bright outlook for commercial property has begun to fade

monetary policy. With borrowing rates moving above 20 per cent, a slowdown is inevitable. Last month, the forecasters BIS-Shrapnel noted that non-dwelling building approvals were continuing to grow at a "phenomenal" rate earlier this year. March quarter approvals were 39 per cent above the March 1988 quarter, and 91 per cent of the increase was accounted for by offices.

But BIS-Shrapnel called this the "last ring before the market turns down". It expects the non-dwelling building sector nationally to begin to decline by the September quarter, and says the fall will be particularly severe in commercial development. Most other analysts agree, differing only in their estimates of future over-capacity.

Their explanation is straightforward. Apart from the Government's high interest rate regime, the reduced yields from property investment and the statistical inevitability of over-supply, they cite three other factors - rising construction costs, increasing problems in winning city planning approvals and the costly demands of prospective tenants for special deals. As the market becomes demand-led rather than con-

struction-led, analysts expect vacancy rates in Sydney's central business district to rise above 10 per cent by 1992. In Melbourne, they are forecast to go even higher because a flood of office completions is due to hit the market by 1991. In Brisbane, on the other hand, the vacancy rate approached 10 per cent last year, and this is expected to drop.

The market for retail shopping property, though vulnerable to an overall economic downturn, is reckoned to be less brittle because it is exposed to other factors apart from the general state of the economy, such as the extension of shopping hours and the shift to suburban shopping malls. But as with office space, location and quality remain prime considerations.

In the residential housing sector, where the individual prosperity which followed the expansion of the financial sector stimulated a dramatic surge in prices, the share market crash and the record 17 per cent level of mortgage rates have both weakened the head of steam which had built up.

But here, too, there are extraneous forces underpinning the market's buoyancy: the re-introduction of a tax break encouraging investors to buy and rent out second houses, a general land shortage in the metropolitan areas, the increasing size of the population because of natural growth and immigration, and the ageing of the population, which is encouraging the development of retirement villages and "secure" estates.

One new focus of controversy in the Australian property market is the growing presence of Asian investors following the federal government's relaxation of guidelines for foreign investment.

Vocal objections have been made over investment, especially Japanese investment, in tourist, ranching and real estate projects. Canberra has tightened its rules over residential investment, and the Queensland state government

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AUSTRALIA 11



Tasmania's Rock Island Bend on Franklin River: everything in the picture would be submerged if plans for a dam were approved

Paul Taylor traces the growth of the 'greenie' movement

Environmental balancing act

THERE are not many issues that make leisure-loving Australians hot under the collar. But pollution and the environment is rapidly becoming one of them.

Sydneyers woke up to the environment when they found their favourite beaches, including famous Bondi, were polluted by sewage. In New South Wales and Tasmania the debate is about forestry and the side-effects of paper production.

Elsewhere concerns range from soil degradation on a massive scale to the unsightly impact of opencast mining, the country's uranium policy and the impact tourism could have on areas such as the Great Barrier Reef. Even Australia's signing of an international convention on mining in Antarctica now looks doubtful because of environmental concerns.

The "greenies", as Australian environmentalists are called, are already having a significant impact on national and local politics. In Tasmania, where environmentalists have successfully helped scupper several major projects, includ-

ing most recently the proposed AS1bn Wesley Vale pulp mill plan, five greenie-backed independents hold the balance of power between the Liberal government and its Labour opposition following elections last month. At the Federal level the major parties are vying with each other to prove they are the most "environmentally friendly".

But for a resource-based economy like Australia's the growing power of the conservationists poses serious challenges for the future. In particular it is forcing the Federal and State governments, often themselves on different sides of the fence, to face up to the competing interests of developers and conservationists.

The solution, many believe, is agreement on a more structured national policy towards development and the environment. But even this is not easily achieved in a nation where the rights of states are jealously guarded and where the constitution and taxation policy dictates that the economic interests of commonwealth and states may often be at variance.

In Queensland, for example, the mining industry pumps A\$650m a year in royalties and transport taxes into the state coffers - the largest source of non-federal revenues for the state. "Politically they can't afford to lose it," says Mr Michael Pinnock, executive director of the Queensland Chamber of Mines.

And while the states have a natural interest in overseeing mining activity (after a developer's Environmental Impact Statement has been approved) it is the Federal Government that issues export licences.

Similarly, under Australia's constitution the only way that the Federal government has been able to establish control over some park areas has been by invoking its foreign policy powers and seeking to have them listed under Unesco's World Heritage Scheme. This has led to the bizarre spectacle of Federal and State government delegations arguing opposite cases before Unesco in Paris.

However, some attempts are being made to lay down a more coherent framework within which competing interests can

be evaluated if not reconciled. The most important of these initiatives is probably the government's recent decision to set up a Resources Assessment Commission.

The commission is charged with establishing a national database of resources and holding public inquiries to determine broad guidelines covering land use. Rather than examining specific project proposals the commission is expected to try and provide an agreed basis for decision-making, taking into account costs and benefits.

Its first reference is likely to be the Australian forestry industry. The hope is that such a framework will enable future decisions to be taken after informed debate rather than in the heat of an emotional moment. But even with its limited objectives the new commission does not face a smooth ride. Environmental-pressure groups such as the Australian Conservation Foundation (ACF) are deeply suspicious of the Commission which they fear will be biased towards developers.

"It does not resolve the fundamental conflict which is

political," says Mr Bill Hare, deputy director of the ACF which would prefer the establishment of a national protection agency.

The central issue for Australia's primary industries in the environment debate is over land access and use. It is a battle being fought with often wildly contradictory claims. For example, the greenies claim that in the past 200 years more than half Australia's native forests, including 75 per cent of its rainforests, have been cleared. But industry, backed by the state governments, say this is a huge exaggeration.

From the other side the Australian Mining Industry Council claimed last year in a document titled "Shrinking Australia: The Problem of Access to Land" that almost 25 per cent of Australia's land surface was either severely restricted or closed to new

'People are becoming more aware of the damage being done'

exploration or mining activity. The council claims the figure is even higher today but the ACF and other environmental lobby groups say the figures have been falsely presented and that in many "locked up" areas not only exploration but mining activity is already taking place.

"We would be very pleased if 25 per cent was locked away," says the ACF's Mr Hare. "We

maintain the true figure is less than 5 per cent."

The divisions are equally sharp over other issues. The mining industry maintains it has a good record on restoration: the conservationists say the record is bad, and for the moment they appear to have the upper hand. In Queensland three new mineral sands projects have been closed down or never started because of environmental pressure. A handful of other environmental "hot spots" and big projects could put these competing claims to the test.

In the mining sector, Northern Territory's Kakadu, a park the boundaries of which have been extended into what mining industry officials call "clapped out buffalo country", is fighting for new exploration rights and for the go-ahead to be given to BRP's huge Coronation Hill gold discoveries bordering the main park.

In pulp and paper, despite the demise of Wesley Vale, a planned joint venture project between Canada's Noranda Forests and Australia's Northern Broken Hill-Peko which would have added A\$240m a year to Tasmania's exports, a new pulp mill plan is likely to be put forward in both Tasmania and Victoria. In tourism, too, the rapid growth of Australia as an international tourist destination has prompted concerns about its impact on areas such as the Great Barrier Reef where strict regulations, including hefty fines, are already in force for unauthorised coral collectors.

Mr Hare and others in the ACF maintain that the recent surge in greenie support reflects the fact that "people are becoming more aware of the damage that is being done to the earth." Industry officials acknowledge that conservation is important but, like Mr Colin Myers of mining group MIM, insist that "we have to strip away the confrontation" in order to achieve "sustainable development". Without compromises some in the primary industries sector warn the future could be bleak.

Although the greenie bandwagon is rolling in Australia, the conservationists still have problems. The 20-plus environmental lobby groups, including the ACF and more radical Wilderness Society, are fragmented and their membership is small in absolute numbers. The ACF has just 15,000 members although it claims a much broader group of supporters.

In an effort to overcome differences and forge a new unified policy the groups got together last month at a conservationists' summit in Canberra and agreed to put forward a united front at the next Federal elections. One key decision they still have to face is whether to continue to operate as lobby and pressure groups, backing any candidate at election time who espouses their causes, or to try and form a coherent political party to fight elections.

So far, although contact and coordination between the groups is growing, they seem happy to stay on the fringes of mainstream politics. The con-

servationists also face the challenge of shrugging off their widely held but hotly disputed image as "a small group of middle-class east coast intellectuals" and making inroads into the more conservative farming and industrial workforce by persuading them that the choice is not between a clean environment or jobs.

Ultimately the battle the greenies are waging is one over the future of Australia and its economy. Whatever the outcome they cannot be ignored, but the challenge will be to find ways in which valid environmental concerns can be accommodated.

Property

Continued from Page 10

has set up a foreign land register, the first of its type.

But in fact Australia remains heavily dependent on foreign investment to develop its economy and overcome its chronic balance of payments problems. It is also an attractive place for foreigners to invest in property. As the Foreign Investment Review Board's figures show, almost A\$10bn-worth of foreign-related investment went into urban real estate in the year to June 1988. Another A\$2bn of foreign investment went into tourism-related industries, and A\$230m into rural properties.

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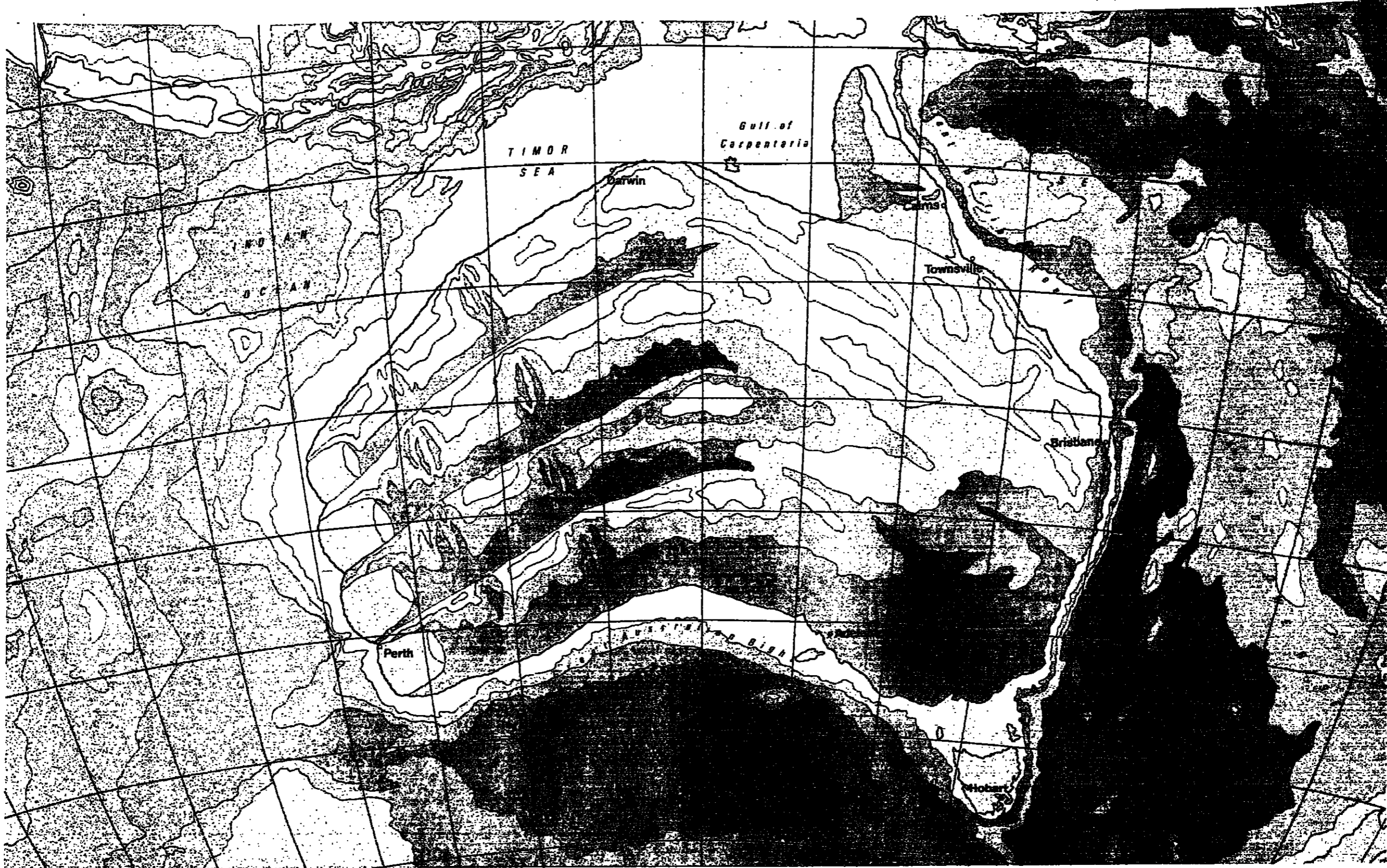
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